



UC2010

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Proactive Dashboards: The Power to Generate Knowledge

Presented by:

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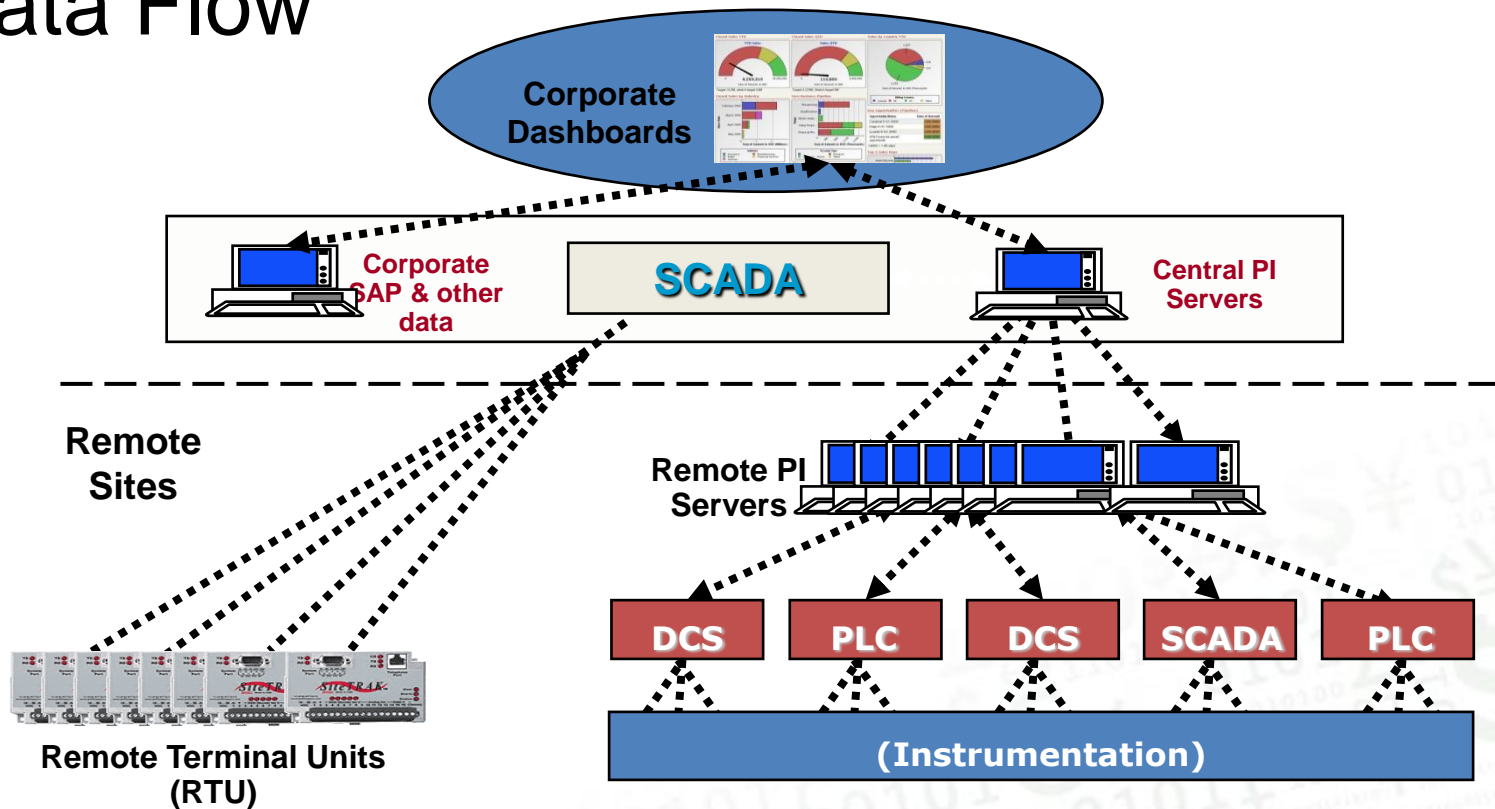
Saudi Arabian Oil Company (Saudi Aramco)

- Fully integrated global petroleum enterprise of Saudi Arabia (exploration, production, refining, marketing, & Int shipping)
- Leads the world in crude oil production and export
- Responsible for about 1/4 of the world's proven oil reserves
- Four refineries, ten gas and NGL plants, and three local joint ventures
- Number of joint ventures around the world in oil & gas refining & petrochemical businesses (USA, China, Japan)
- Headquarters in Dhahran – Saudi Arabia
- 54,000 employees (2 of 7 in training)

OSIsoft at Saudi Aramco

- Largest user of PI and OSIsoft products in the Middle East
- First agreement was signed in 1996
- Approximately 105 PI servers
- Utilizing about 1.7 million PI tags.
- 2500+ of PI clients
 - PI-ProcessBook
 - PI-DataLink
 - PI-WebParts

Data Flow





Outline

- Objective
- Performance monitoring
- The need for good indicators
- Predicting failure proactively
- Proactive solution requirements
- Implementing the concept (Example)
- Solution architecture
- The way forward
- Summary of benefits

Objective

To:

Explain the concept of dual proactive performance monitoring

Show the implementation of proactive dashboards with the OSIsoft suite of applications

Performance Monitoring

“Difficult and boring ...
my favorite combination!”

Fraiser TV series

The need for good indicators

- Understand exactly what is going on
- Know how well we are doing
- Analyze the past (what happened)
- Provide feedback on current operation
- Support preparing actions/modifications in response to changes
- Learn of potential problems that might need early actions to be avoided

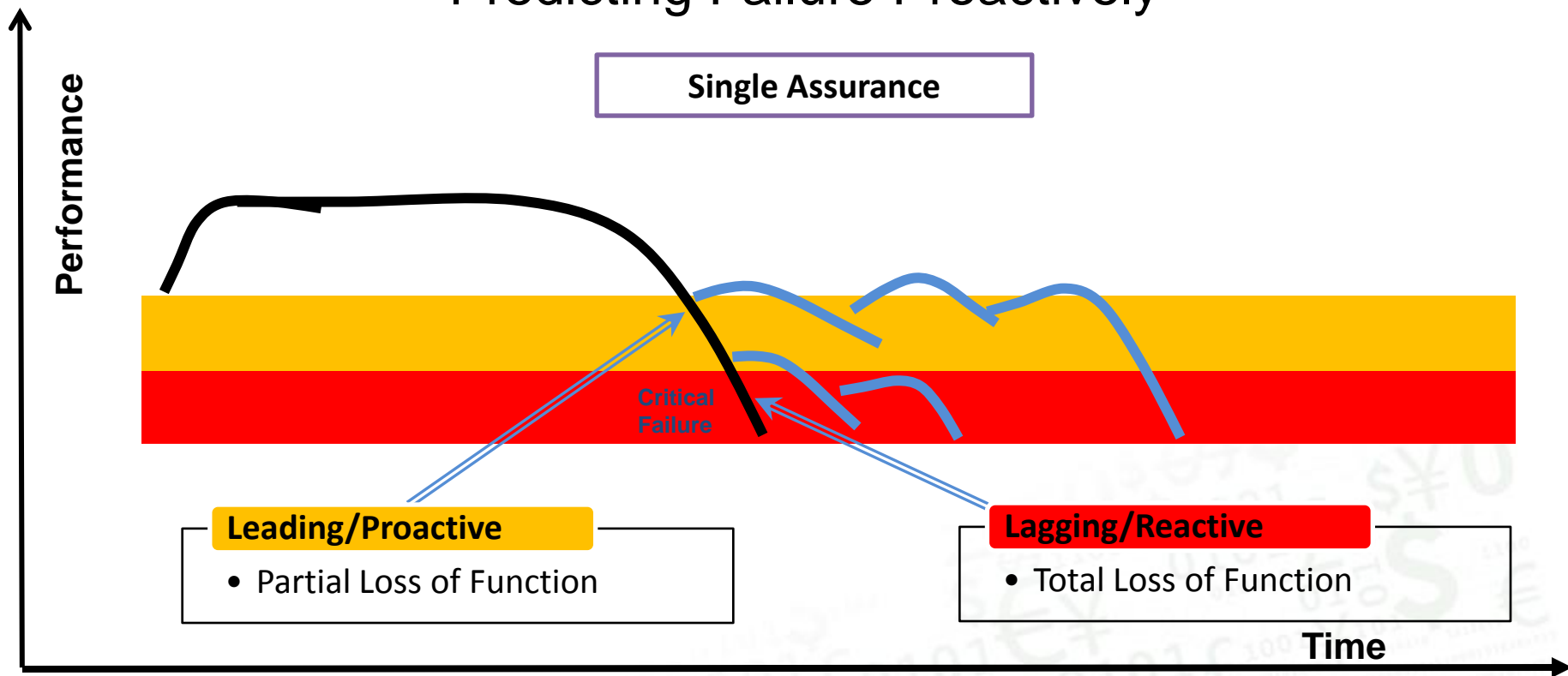
You need to avoid

- Measuring against yourself
- Depending on historical data (can you drive depending on your rare mirror only?)
- Putting high weight in numbers
- Gaming your indicators
- Static indicators (sticking too long to the same measures)

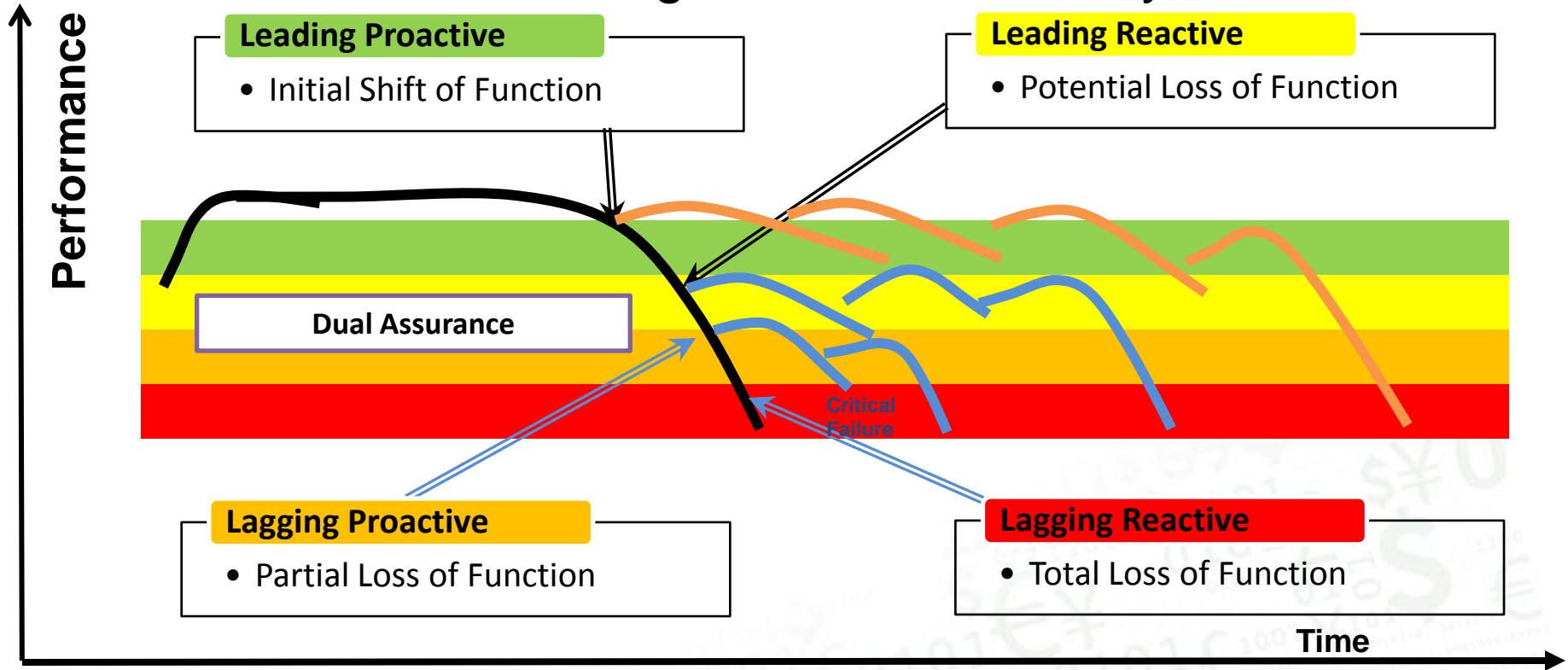
Key Indicators must be

- Meaningful
- Contextual
- Relevant to business
- Dynamic
- Capture multi levels (envelopes with different margins)
- Proactive

Predicting Failure Proactively



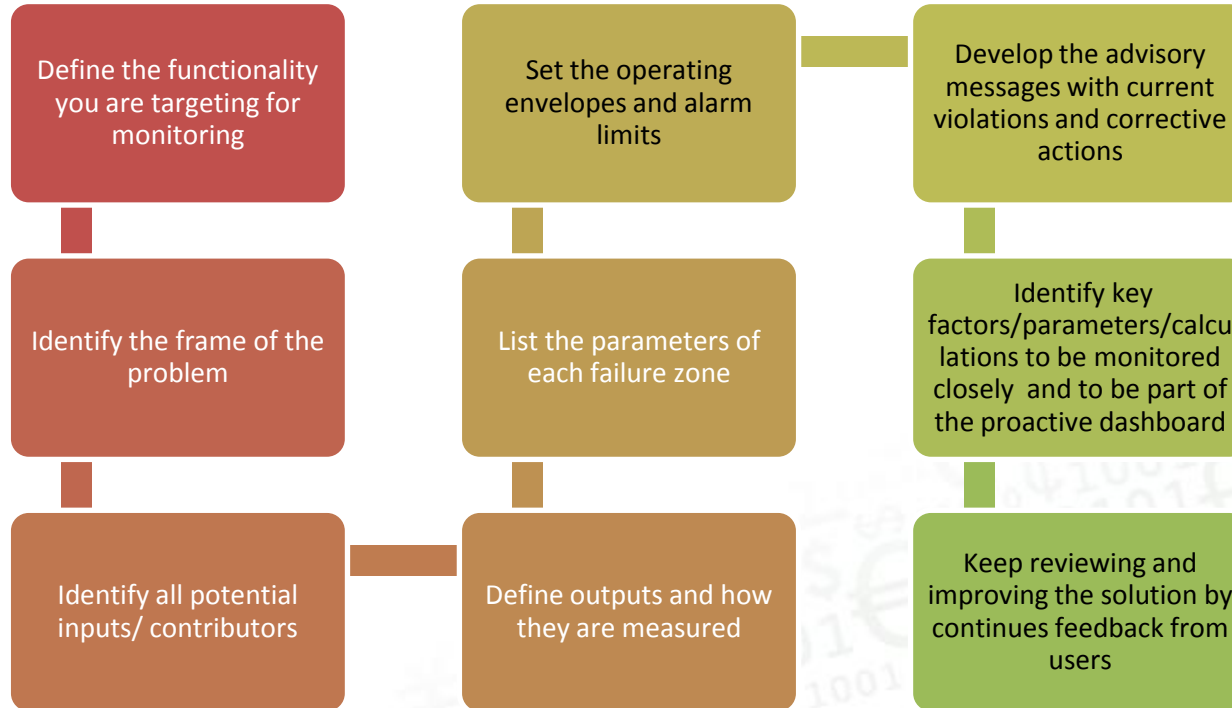
Predicting Failure Proactively



Proactive System Requirements

- Easy to measure and collect (Objective)
- Relevant to the function
- Provide current and reliable KPIs
- Cost efficient to be implemented
- Owned and understood (logic & reasons) by the users group
- Provide the connection between information and outcomes
- Provide information that can guide future actions

How to Transfer the Concept?

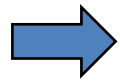


Example

Mercury Monitoring & Analyses

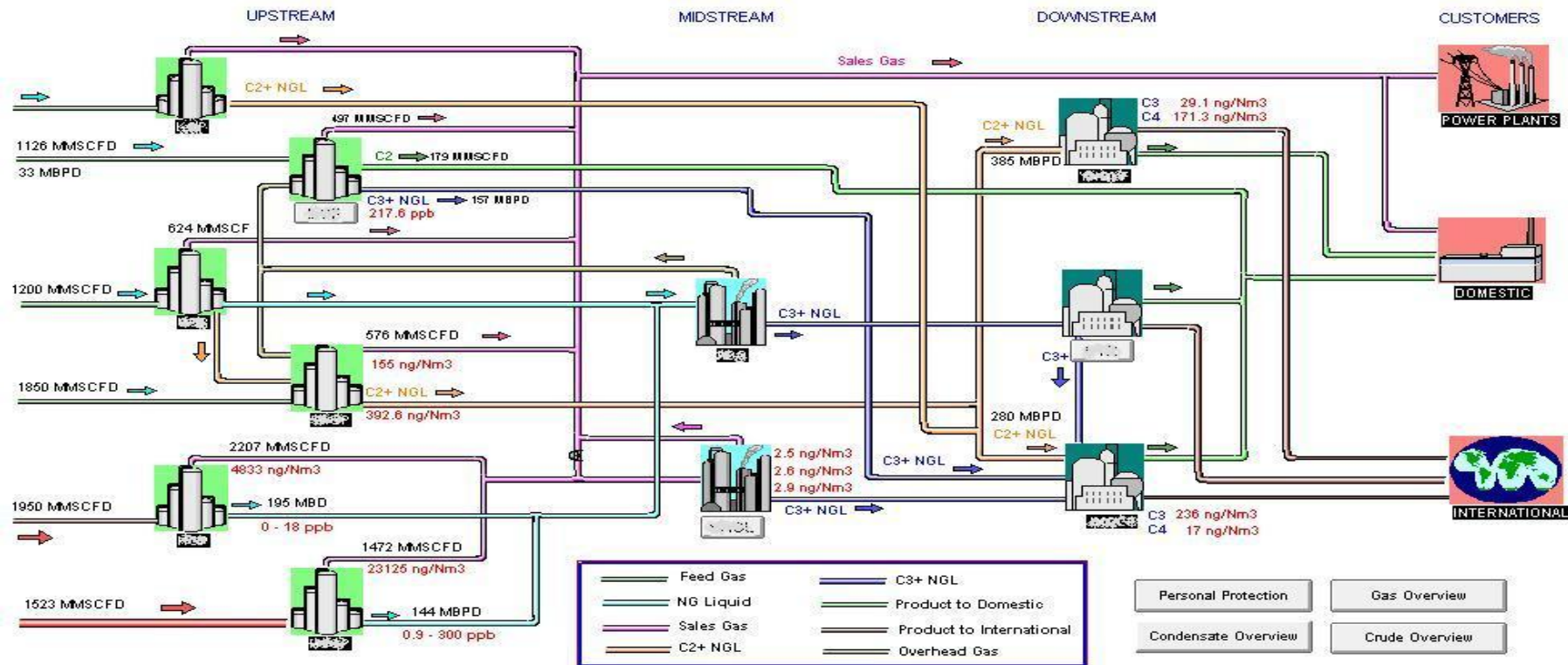
The Problem

- A number of mercury removal units scattered over the operating facilities
- The impact of each unit to the system is not fully monitored
- Final products selling prices are highly sensitive to the mercury level

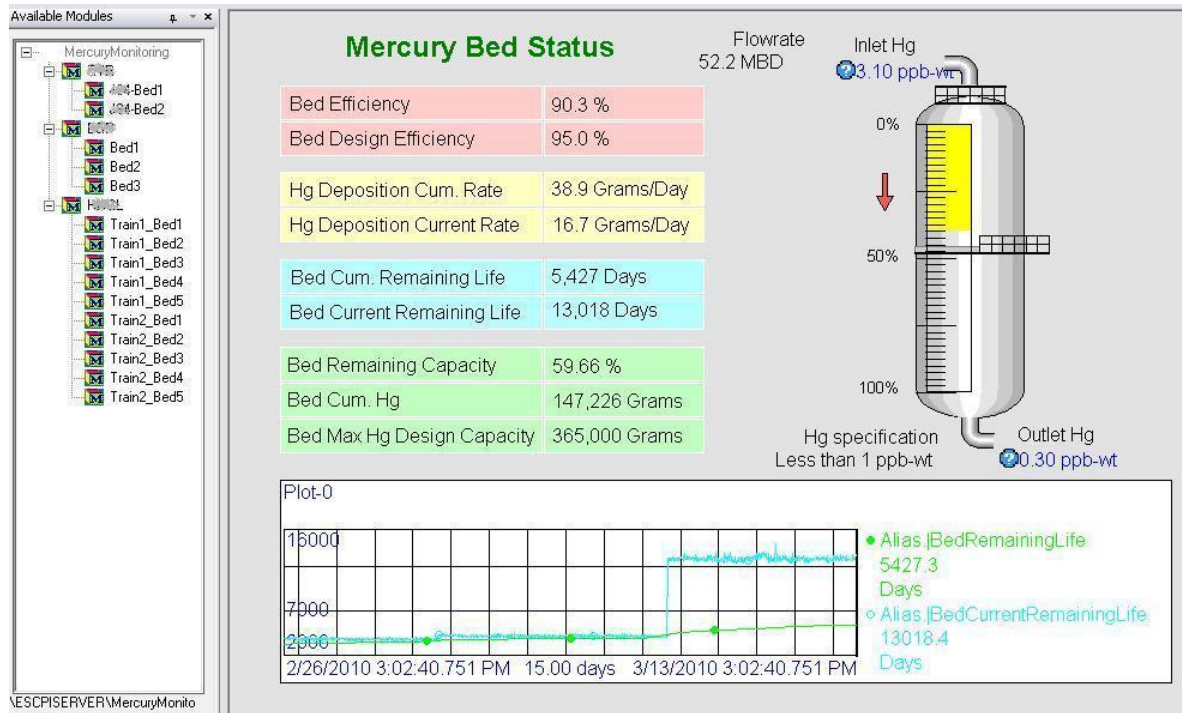


We need a proactive solution to monitor and improve performance

Overview Monitoring



Detailed Monitoring



Predictive Model Implementation

MRU Bed Analysis						
Leading Proactive (Initial Shift of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
4TI005.PV	Temp	124.00	85	180	DEGF	140
4FI1054.PV	Bed-A Flowrate	52.27	16.5	60.0	MBD	55.0
4FI1055.PV	Bed-B Flowrate	51.97	16.5	60.0	MBD	55.0
40PDI172.PV	Mercury Inlet	3.80	0.0	20.0	ppb	100
Lab data	Saybolt Color		20	30	Saybolt	15
Lab data	Water Content		0.00	0.05	Volume %	0.05
Lab data	Particulates		0	15	Microns	10
Leading Reactive (Latent Loss of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
4_MRU_Bed1_LHSV	Bed-A Current Liquid Hourly Space Velocity	18.81	12.0	22.0	RV/H	19.8
4_MRU_Bed2_LHSV	Bed-B Current Liquid Hourly Space Velocity	18.70	12.0	22.0	RV/H	19.8
4PDI1286.PV	Bed-B Delta-P	2.87	0.0	3.0	PSIG	10.0
No tag	Bed-A Delta-P		0.0	3.0	PSIG	10.0
Calculated	Change in Bed1 Current life over Average Life		12.0	25.0	%	
Calculated	Change in Bed2 Current life over Average Life		12.0	25.0	%	
4LBD493A0ULHTN.L1	TOT Hg Bed1 Outlet ppb-wt	0.10	0.0	0.75	ppb	Less than 1
4LBD493B0ULHTN.L1	TOT Hg Bed2 Outlet ppb-wt	0.50	0.0	0.75	ppb	Less than 1
Lagging Proactive (Partial Loss of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
4PDI1286.PV	Bed-B Delta-P	2.87	3.0	8.0	PSIG	10.0
No tag	Bed-A Delta-P		3.0	8.0	PSIG	10.0
4LBD493A0ULHTN.L1	TOT Hg Bed1 Outlet ppb-wt	0.10	0.75	0.9	ppb	Less than 1
4LBD493B0ULHTN.L1	TOT Hg Bed2 Outlet ppb-wt	0.50	0.75	0.9	ppb	Less than 1
Lagging Reactive (Total Loss of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
4PDI1286.PV	Bed-B Delta-P	2.87	8.0	10.0	PSIG	10.0
No tag	Bed-A Delta-P		8.0	10.0	PSIG	10.0
4LBD493A0ULHTN.L1	TOT Hg Bed1 Outlet ppb-wt	0.10	0.9	5.0	ppb	Less than 1
4LBD493B0ULHTN.L1	TOT Hg Bed2 Outlet ppb-wt	0.50	0.9	5.0	ppb	Less than 1

The Dashboard

View All Site Content

Documents

- Shared Documents

Lists

- Calendar
- Tasks
- <http://home.aramco.com.sa>

Discussions

- Team Discussion

Sites

People and Groups

Recycle Bin

Engineering Sharepoint Portal > Mercury

Mercury Removal Unit

Advisory Messages

Value

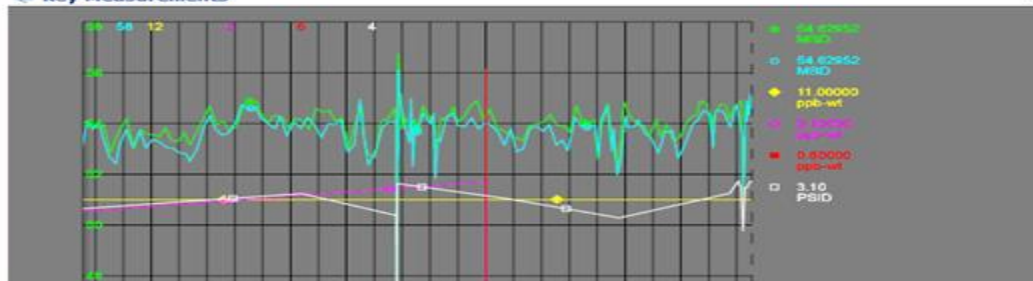
Time

Bed pressure drop shows high value 4/12/2010 10:05:00 AM
 Consider installing Filters. Filter change may be required 4/12/2010 10:05:00 AM
 Check particulate size. Check corrosion rates and changes 4/12/2010 10:05:00 AM
 IF no action: Beds will have to be bypassed or Beds may get plugged 4/12/2010 10:05:00 AM
 4/12/2010 10:05:00 AM

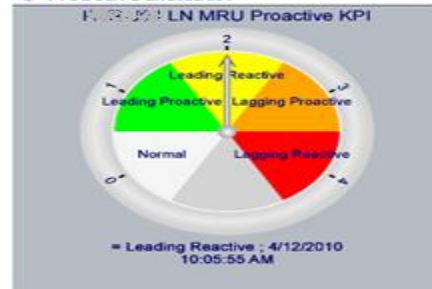
Proactive KPIs Table

RTR_488 MRU Bed Analysis						
Leading Proactive (Initial Shift of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
RTR_488P105.PV	Temp	139.75	80	160	°C	140
RTR_488P105A.PV	Bed-A Fluoride	54.53	10.5	60.0	MBC	55.0
RTR_488P105B.PV	Bed-B Fluoride	54.53	10.5	60.0	MBC	55.0
RTR_488P107.PV	Mercury Inlet	11.08	0.0	20.0	ppb	100
LAB-data	Baybolt Color		20	30	Baybolt	15
LAB-data	Water Content	0.00	0.00	0.05	Volume %	0.05
LAB-data	Particulate	0	0	15	Micros	10
Leading Reactive (Latent Loss of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
RTR_488P105A.LHEV	Bed-A Current Liquid Hourly Space Velocity	19.00	12.0	22.0	hrV-1	10.0
RTR_488P105B.LHEV	Bed-B Current Liquid Hourly Space Velocity	19.00	12.0	22.0	hrV-1	10.0
RTR_488P105.PV	Bed-B Delta-P	3.10	0.0	9.0	PSID	10.0
LAB-tag	Bed-A Delta-P		0.0	9.0	PSID	10.0
Calculated	Change in Bed2 Current life over Average Life	47.40	12.0	25.0	%	
Calculated	Change in Bed2 Current life over Average Life	38.27	12.0	25.0	%	
RTR_488P105A.LHEV	TOT Hg Bed1 Outlet ppb-wt	5.10	0.0	0.75	ppb	Less than 1
RTR_488P105B.LHEV	TOT Hg Bed2 Outlet ppb-wt	5.10	0.0	0.75	ppb	Less than 1
Lagging Proactive (Partial Loss of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
RTR_488P105.PV	Bed-B Delta-P	3.10	0.0	9.0	PSID	10.0
LAB-tag	Bed-A Delta-P		0.0	9.0	PSID	10.0
RTR_488P105A.LHEV	TOT Hg Bed1 Outlet ppb-wt	5.10	0.75	0.9	ppb	Less than 1
RTR_488P105B.LHEV	TOT Hg Bed2 Outlet ppb-wt	5.10	0.75	0.9	ppb	Less than 1
Lagging Reactive (Total Loss of Function)						
Tag	Description	Value	Min	Max	Eng Unit	Design
RTR_488P105.PV	Bed-B Delta-P	3.10	8.0	10.0	PSID	10.0
LAB-tag	Bed-A Delta-P		8.0	10.0	PSID	10.0
RTR_488P105A.LHEV	TOT Hg Bed1 Outlet ppb-wt	5.10	0.9	6.0	ppb	Less than 1
RTR_488P105B.LHEV	TOT Hg Bed2 Outlet ppb-wt	5.10	0.9	6.0	ppb	Less than 1

Key Measurements



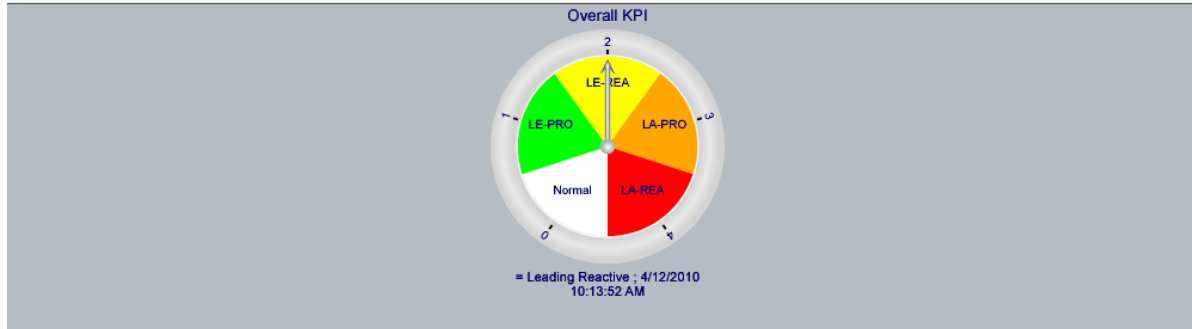
Proactive Indicator



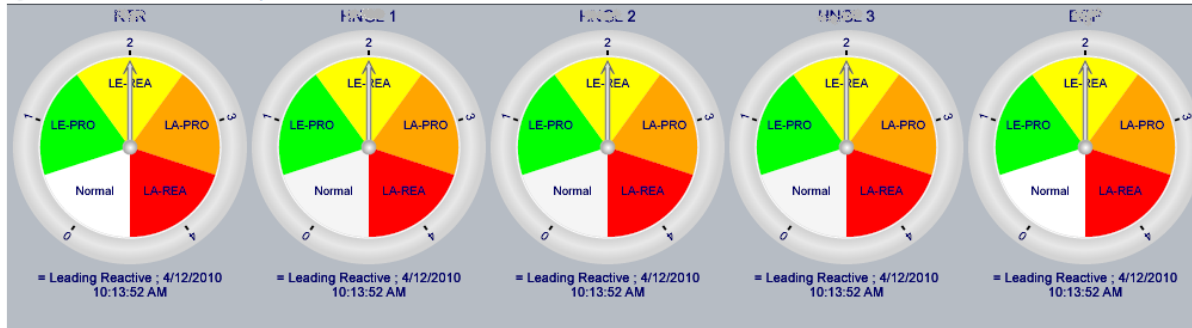
The Dashboard

Engineering Sharepoint Portal > Mercury Monitoring

Aramco Overall MRU Status



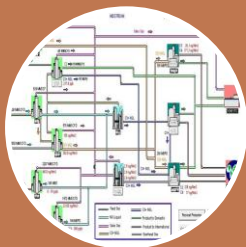
MRUs Proactive KPIs Per Site/Trian



Full Awareness Mode



Capturing the
experience



Providing real-
time measures



Identifying key
items for
current &
historical
analysis



Providing
Advisory
messages



Establishing
Proactive
Dashboards

Creating the Knowledge

Solution's Components

MS SharePoint Dashboard

PI-WebParts

PI-ProcessBook (SVG)

PI-ACE

PI-PE

PI-MDB

The Way Forward

- Develop a mechanism to deploy it at each site
- Refine the implementation procedures
- Utilize it for analyzing and monitoring chronic problems
- Migrate to PI-AF and PI-Notifications
- Introduce automated reporting mechanism to warn for major deviations in performance

Summary of benefits

- Complete monitoring and management pro-active tools
- Possibility to add any new units with minimal modifications
- Impact on performance improvement means multiple millions of dollars in additional revenues
- Solution's template could be used for other functionalities/applications
- The integration/utilization of OSIsoft tools removed layers of complications
- No additional investment is required

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References & Acknowledgments

- References

- *“Delivering Asset Reliability”*, P. McNeil and H. Howland, Pipeline and Gas technology, May 2009
- *“Developing Process Safety Performance Indicators”*, Peter Dawson, HSE, OGP Asset Integrity PKI workshop
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- *“The six mistakes executives make in risk management”*, N. Talib, D. Goldstein, and M. Spitznagel, Harvard Business Review Oct 2009 p.78-81

- Acknowledgments

- Mercury use case team for the dashboard example
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Thank you

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