

Real Time Information — Currency of the New Decade

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Managing Security, Risk and Compliance for Critical Assets on the Smart Grid

Kshamit Dixit Toronto Hydro

Toronto Hydro- A snapshot

- Worldwide Employees: 1,700
- Revenues: \$2.3 Billion
- Headquarters: Toronto,
 Ontario
- Government Owned Vertically Integrated Electric Utility: Regulated and Unregulated operating holdings:
- Toronto Hydro Corporation
 - Toronto Hydro ElectricSystem Limited
 - Toronto Hydro Energy
 Services Inc.



Smart Grid Can Deliver...

Energy Information Drives Conservation through AMI

- Reduces demand by visualizing consumption
- Enables real-time demand and load management

Increase grid stability for T&D

- Remotely monitor system disturbances in advance
- Reduce threats of blackouts

Ability to integrate Distributed Energy Resources

⇒Ability to reduce impact from intermittent resources

Smart Energy Customer Solutions

- ⇒Plug In Electrical Vehicles (PEV) and Carbon Credits
- Time Shifting of Demand and Third party load curtailment

Smart Grid Poses New Challenges

- → Protecting privacy and privileged access to smart meters, gateways and aggregated meter data.
- ⇒ Power/flexibility of smart meters brings additional security challenges (e.g. remote disconnect)
- Active involvement of Consumer
- Segregation Of Duties: billing, meter data access
- ⇒ Additional regulations...

Traditional Threats, Risks, Security Challenges for Utilities

- Identifying and Securing Critical Assets
- Securing Physical Access to assets and facilities
- Securing SCADA and other real-time control applications
- Risk analysis across operational systems: Onboarding / Off-boarding and Background Checks
- Privileged User, "Access Creep"
- Insider threat monitoring access & behavior
- Situational Awareness (Command & Control)

Utilities' Imperative for Security

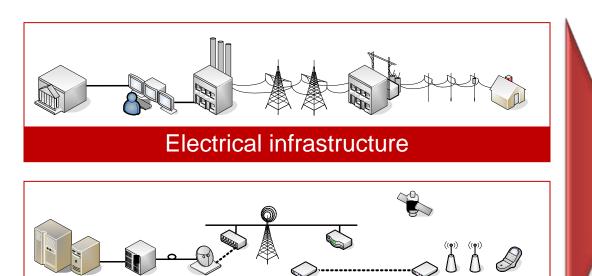
Protection of Operating Assets and Reliability

- Securing Cyber Critical Assets
- Securing Safety Systems for key Grid Components
- Ensuring continuity of operations and mitigating risks of revenue interruption

Regulatory Compliance

- Cost and complexity of regulations is growing
- Imperative to implement a risk-based continuous compliance

Smart Grid is driving the integration of two infrastructures...

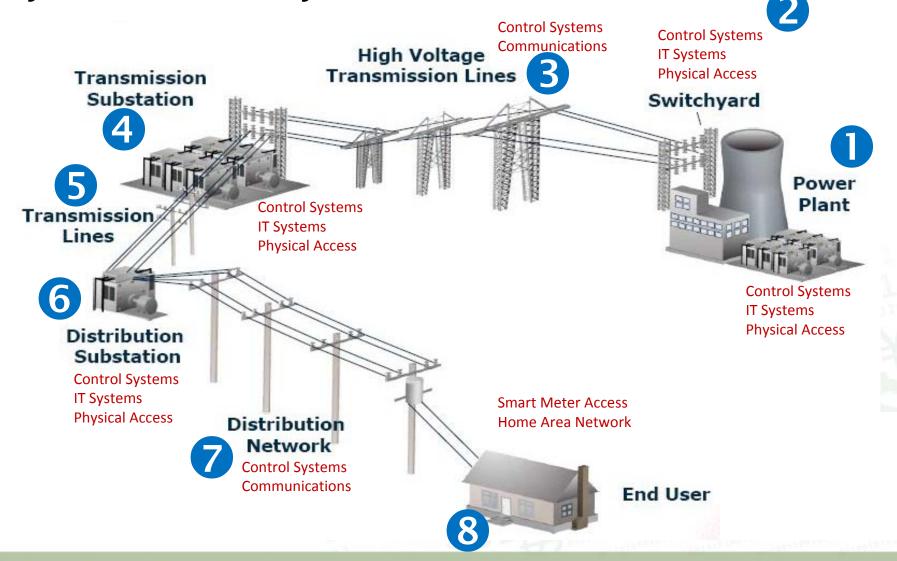


Information infrastructure

- Integration between plant operations and business
- Real-time monitoring for power quality and reliability
- Demand and consumption monitoring
- Integrating alternative energy sources

Securing these combined infrastructures requires a new approach to security that addresses blended threats through the convergence of IT Security, Physical Access Security and Control System Security.

Points To Secure Along the New Energy Supply Chain – IT, Physical & Control Systems



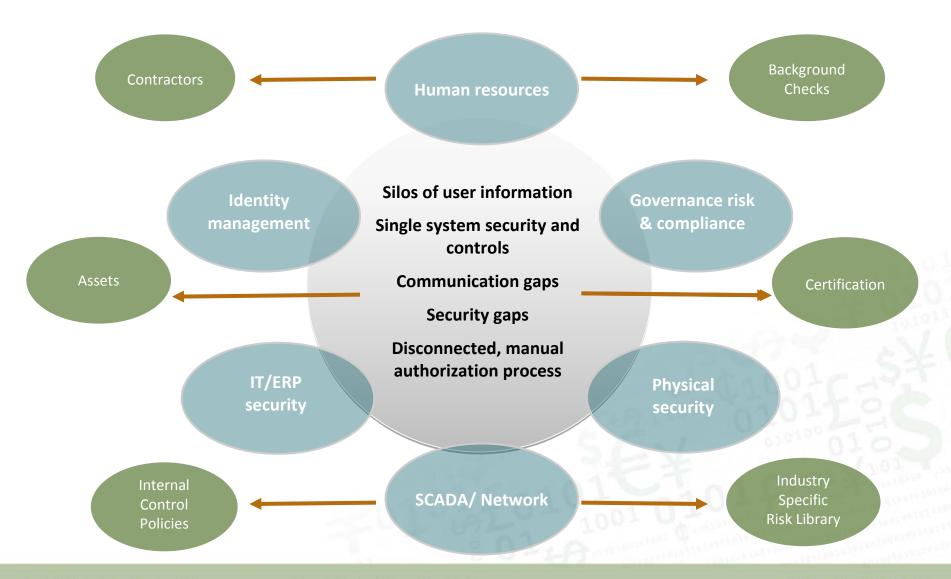
Security convergence is the only way to secure the entire energy chain..

Manage Security and Risk across IT, Physical Access and Control Systems

- •Protecting privacy and privileged access to smart meters, gateways and aggregated meter data.
- Identifying and Securing Critical Assets
- Securing Physical Access to assets and facilities
- Securing SCADA and other real-time control applications
- •Risk analysis across operational systems: Onboarding / Off-boarding and Background Checks

Too Many Silos of Information

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Unifying Application Needed to Close Security Gaps



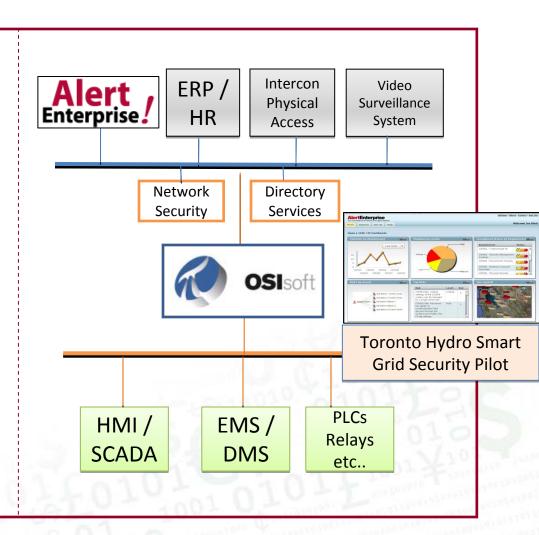
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Implementing a Risk-Based Approach to Security

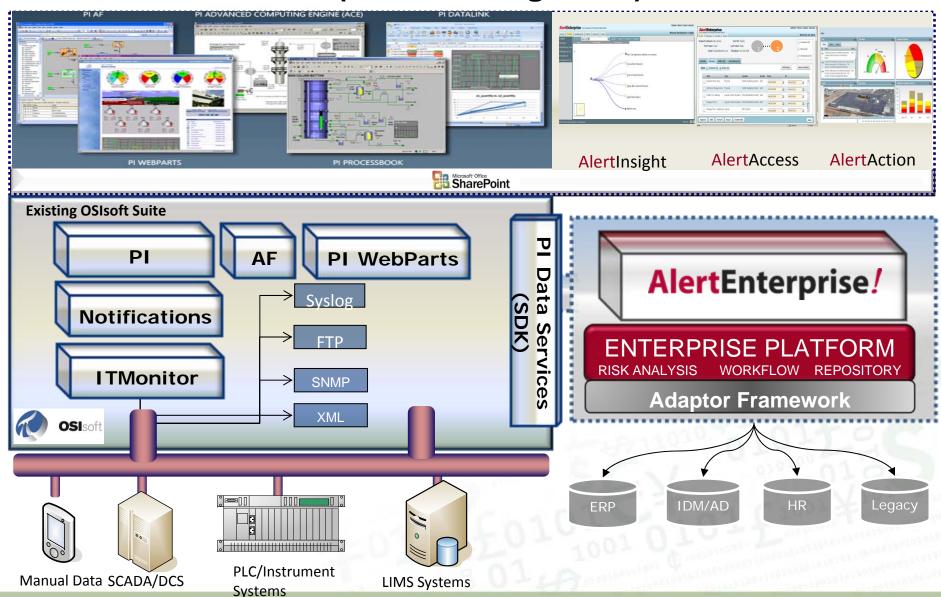
- Identify critical assets implement controls in order of criticality
- Adopt standards and frameworks to augment organization specific policies
- An integrated risk and compliance automation solution can combine standards, frameworks and policies in an integrated approach
- Adopt a solution that can extend beyond just Controls Documentation and automate controls testing for IT and Physical Access Controls by breaking down the silos.
- Aggregating risks and events from industrial control systems completes the risk picture for asset-intensive environments like the Smart Grid.
- Real-time access to information via roles-based dashboards and incident management screens with built-in guidance allows situation managers to address threats as they unfold.

Toronto Hydro: Smart Grid Security Pilot

- Uncover blended threats across IT Systems, PACS and Industrial Controls
- Connect to the business systems like Oracle and SAP to aggregate IT access events and employee / contractor background and certification checks.
- Link to the PACS (badge system) and the video surveillance camera systems
- Leveraging the OSIsoft PI System, AlertEnterprise can correlate the above information with events, configuration changes and alerts from control system applications without impacting their performance.



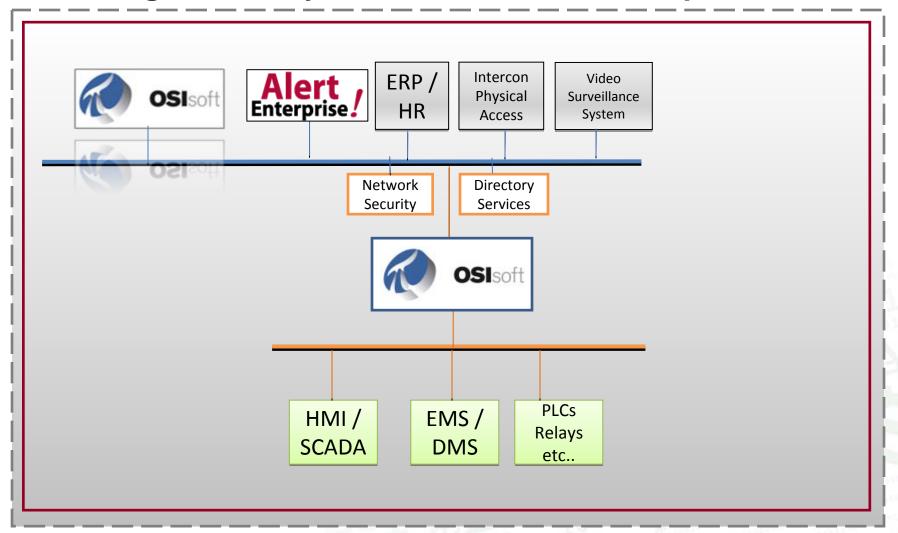
Solution Architecture (OSIsoft Integration)



OSIsoft Provides the Conduit to the Real-Time Applications

- Non-invasive access to time-sequenced data from real-time applications - DCS, EMS, DMS, SCADA/HMI etc.
- Additional tags populated in the OSIsoft PI System for security configuration
- Combined with AlertEnterprise software OSIsoft Information can be correlated with ERP and Enterprise Applications
- For organizations who drive to optimize demand and supply, a mirror OSIsoft installation may be required on the corporate network

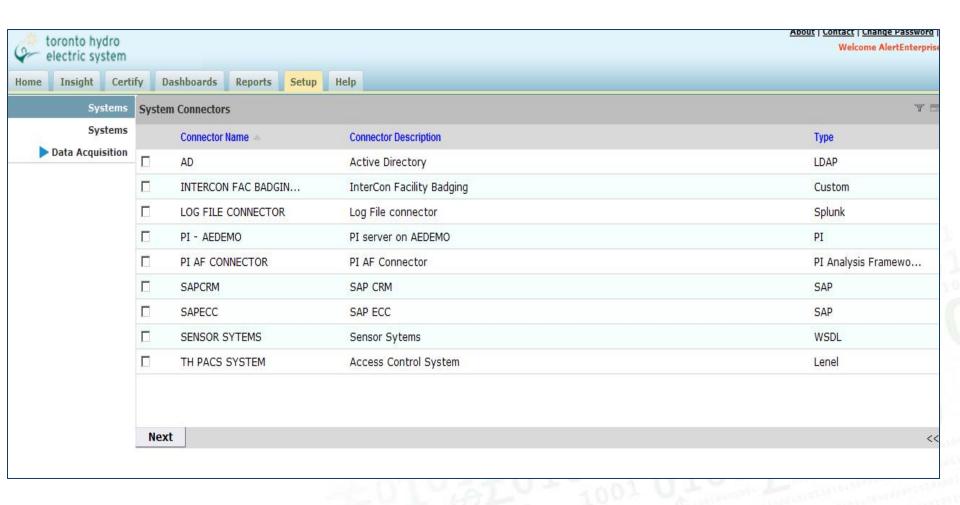
Maximizing Efficiency for the Real-Time Enterprise



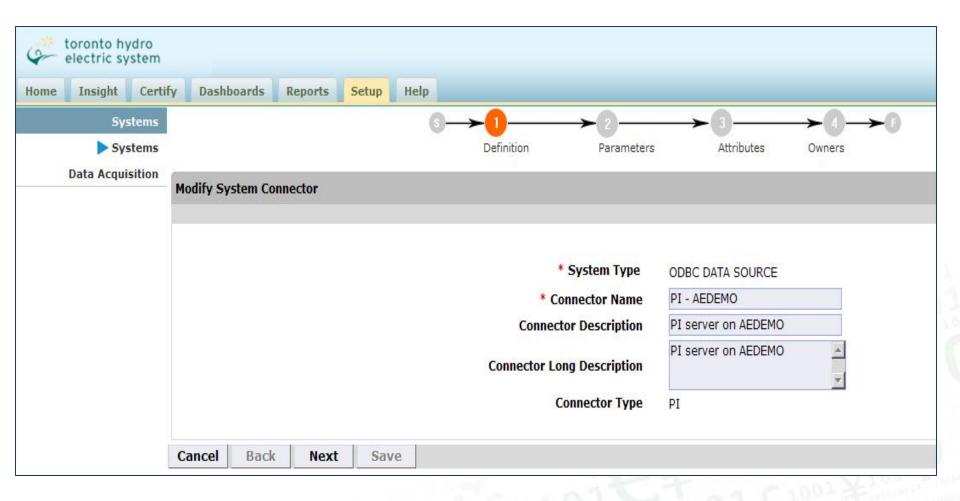
CONFIGURING TO ORGANIZATIONAL SYSTEMS ENABLING FULL INTEGRATION WITH OSISOFT SYSTEMS CONNECTION TO PI NOTIFICATION **SUBSCRIBING TO REQUESTS**

Connecting to Multiple Systems

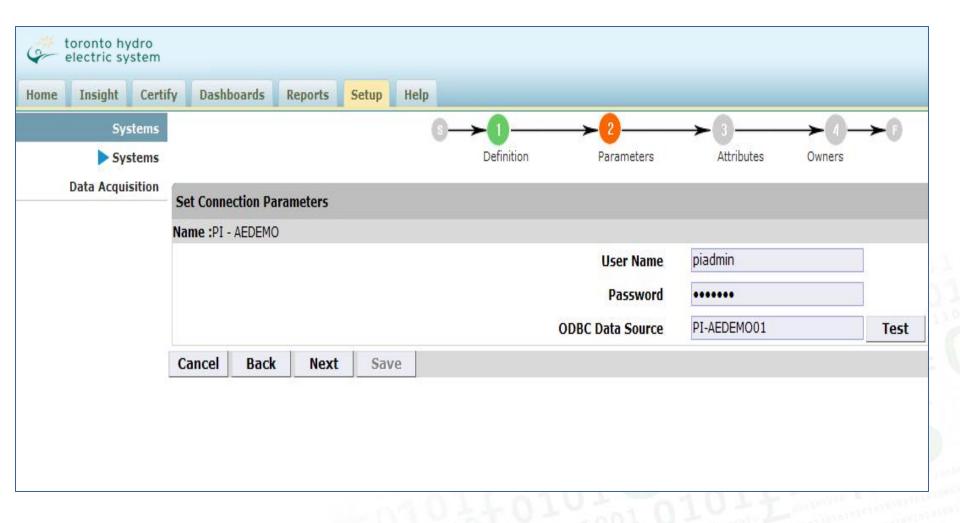
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Configuring a Data Source

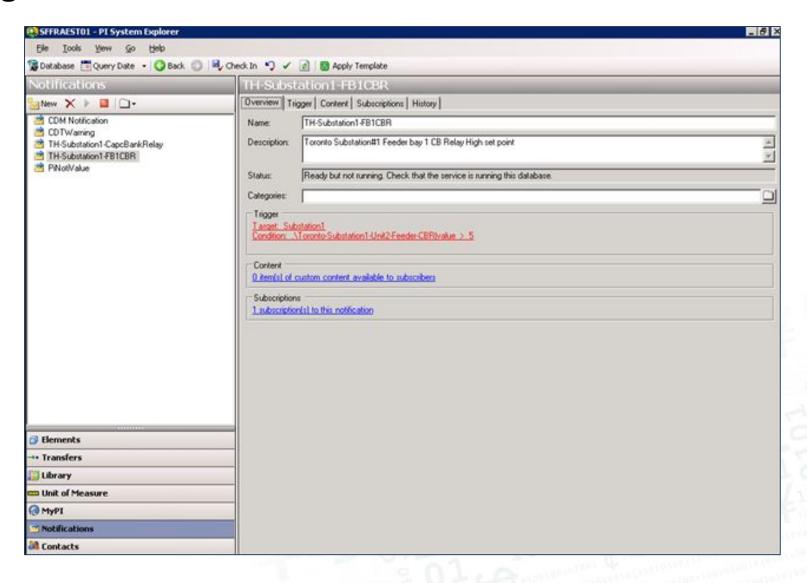


Configuring Connection to PI Notifications



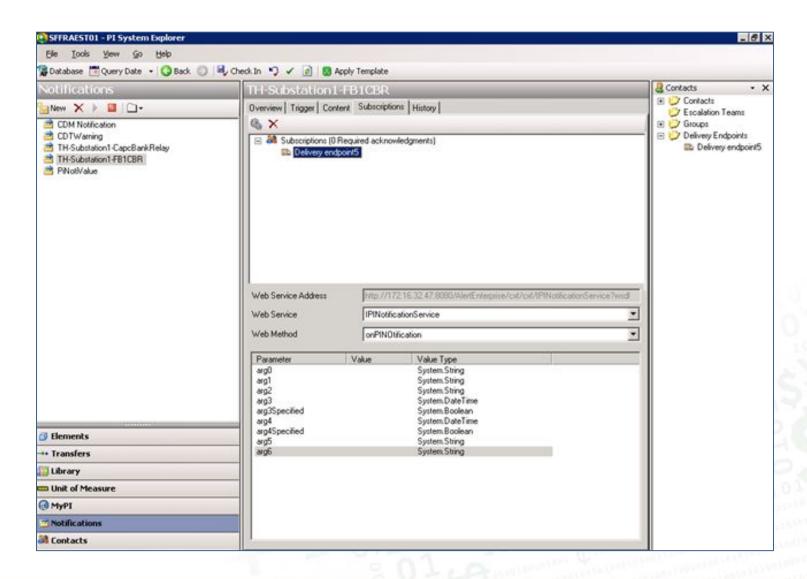
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Trigger set in PI to monitor Set Point



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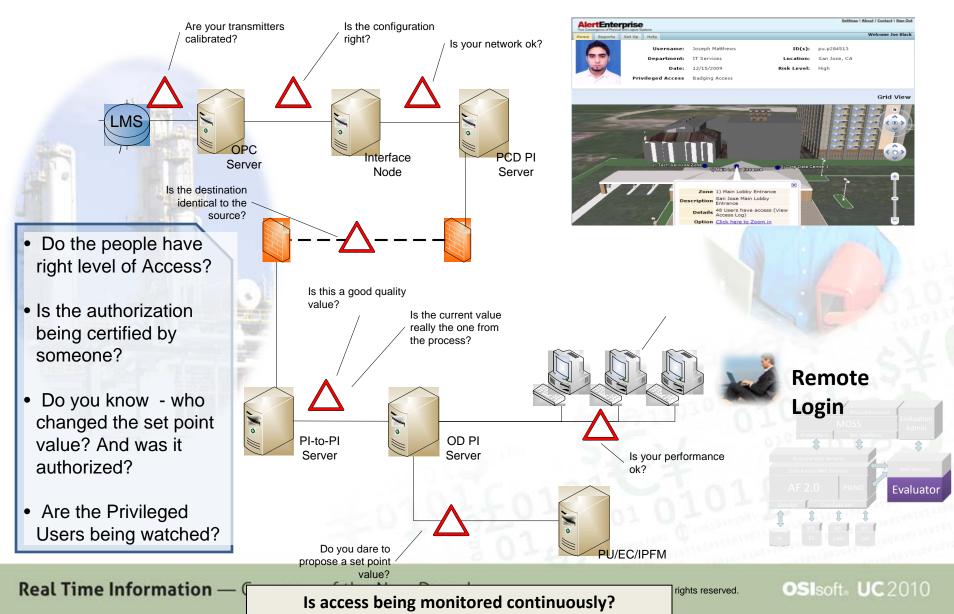
PI System Alerts Setup to Include AlertEnterprise



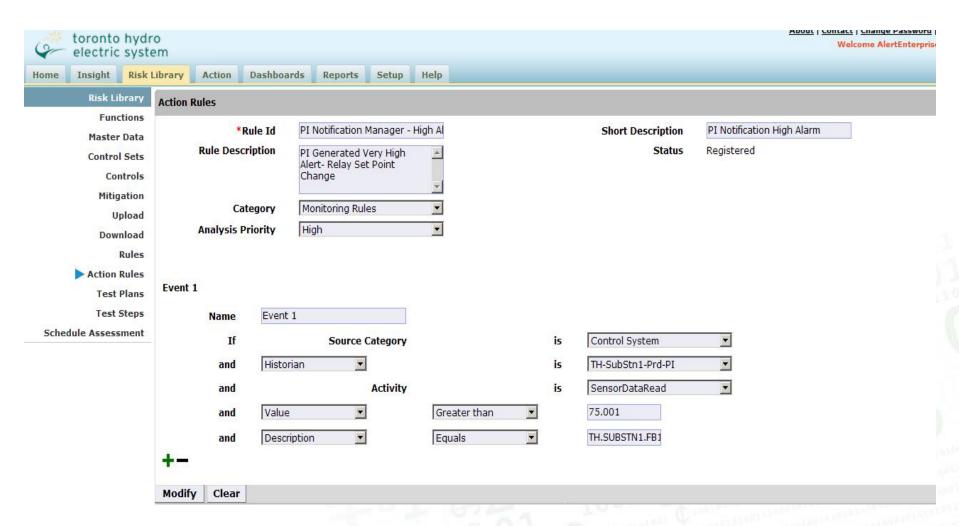
Monitoring Threshold Changes to PI Tag Data

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AlertEnterprise integrates security into the process



Pre-configuring Rule Sets, Physical Configuration Screen, Configuring RAS



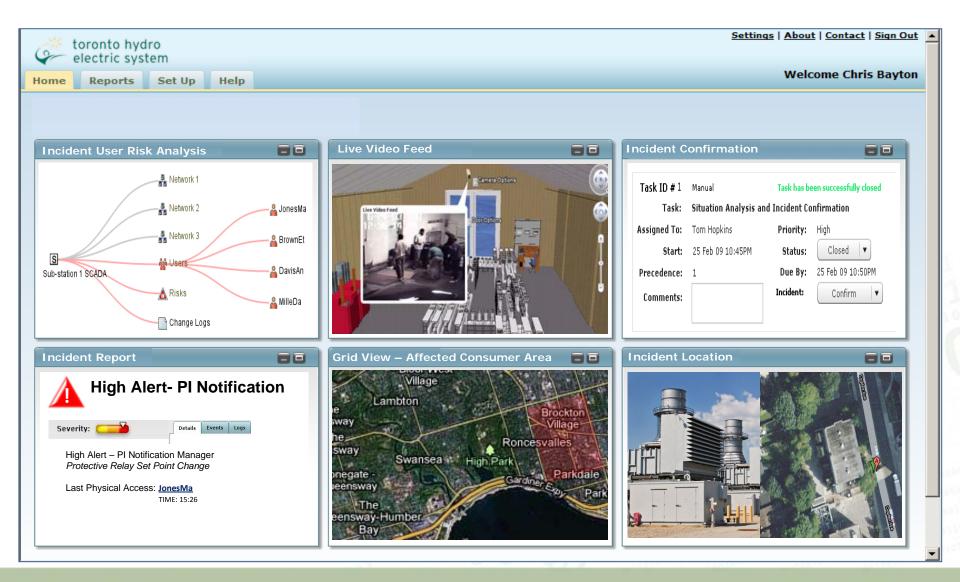
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Malicious Insider Scenario – Detect and Monitor

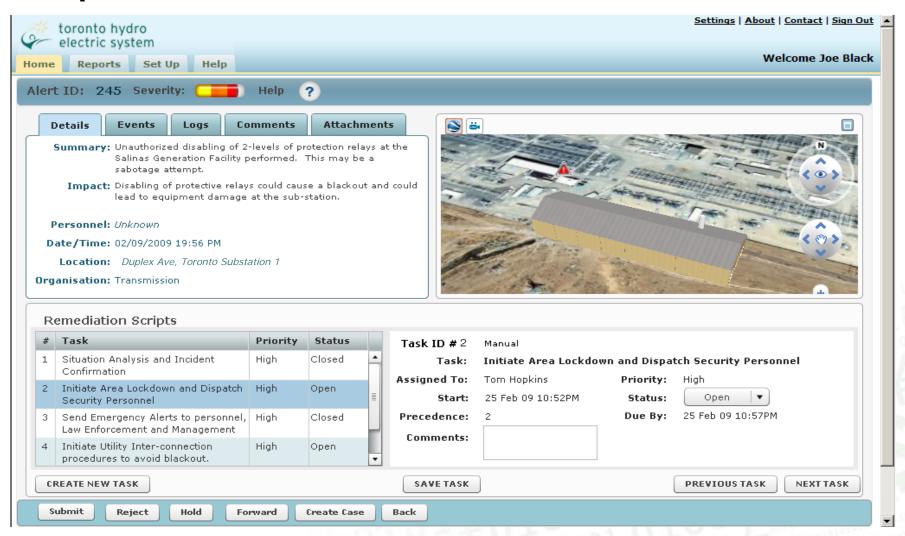
- Scenario: Attempt to shut down grid by disabling two levels of protective relays and defeating interlocks.
- Toronto Hydro Requirement
 - Identify and confirm incident
 - Initiate notification workflow
 - Invoke Geo-Spatial Monitoring
 - Initiate Lockdown Sequence
 - Notify first responders for dispatch

Toronto Hydro: Converged Dashboard

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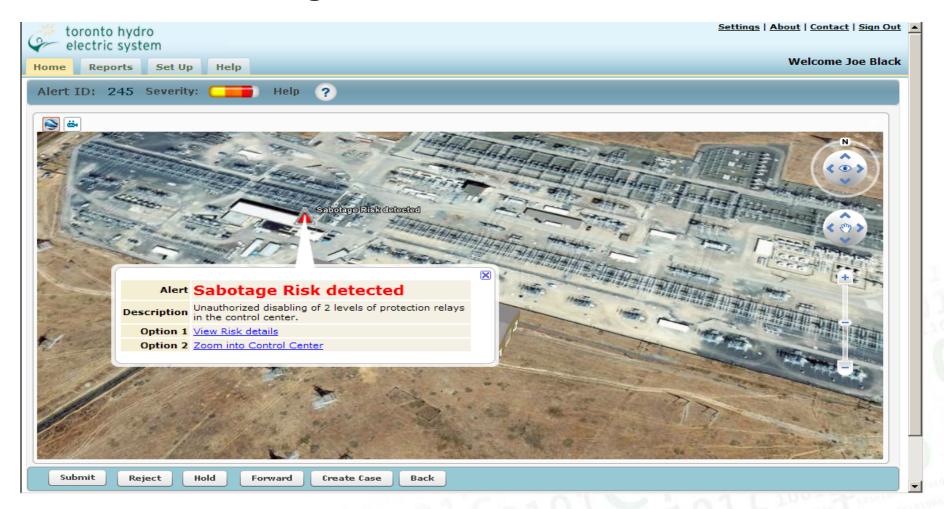


Geo-spatial View Of Substation



Substation – Sabotage Risk!

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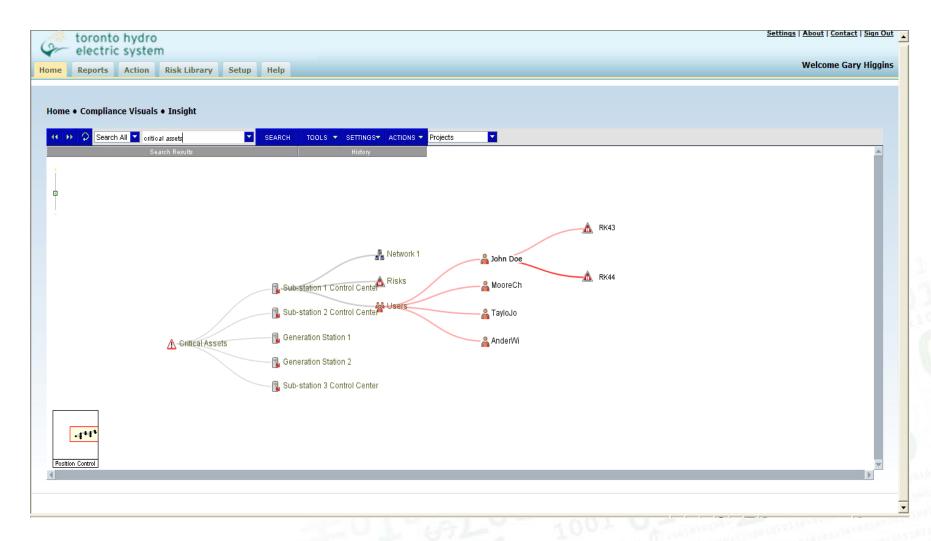
Access Live Video & Initiate Physical Lockdown



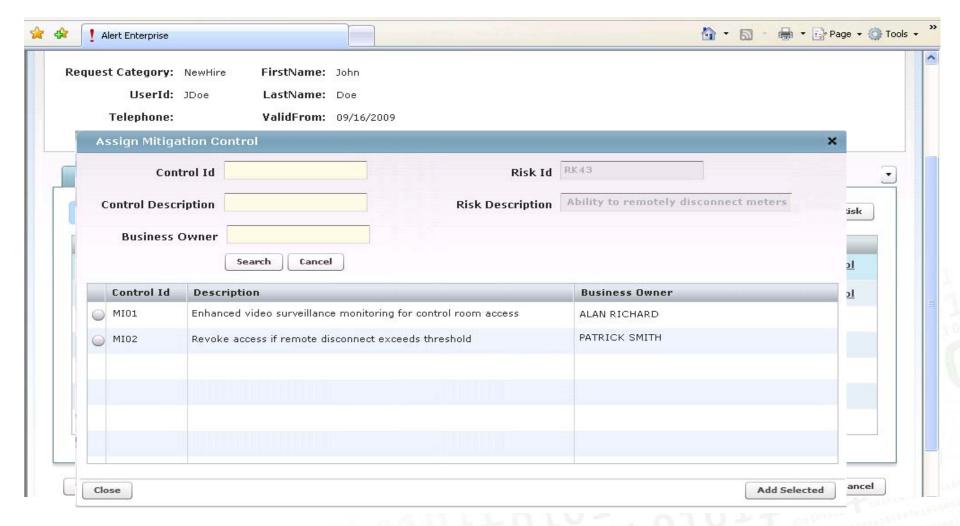
Identifying Users Associated with Critical Change

- Scenario: John has privileged physical and control system access to conduct a critical change.
- Toronto Hydro Requirements:
 - Conduct Correlative Risk Analysis Across IT Applications,
 Physical Access Systems, And Control System Operation
 - Assign Mitigation Controls
 - Generate Alerts, Investigate, Respond, & Revoke Access in Real-Time to reduce property or human loss

Identifying Threat Scenario Visually



Access Risks Identified, Mitigated



Monitoring Progress of Security & Compliance Initiatives



Continuous Program for Security, Risk and Compliance Delivers Value

- Integration with OSIsoft PI enables organizations to extend risk analysis to real-time control system information
- Continuous compliance processes are sustainable and can adopt to emerging regulations, organizational policies
- Accommodate new security demands created by Smart Grid deployments
- Contain costs for audit and compliance
- Reduce Bottom Line Cost, Streamline Operational Processes



Real Time Information — Currency of the New Decade

Thank you

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