Operational Downstream Strategy at PEMEX

Improving Operational Safety & Reliability through ONE PI

Presented by OSIsoft





Agenda



- Pemex at a Glance
- The Journey to One Pi
- PEMEX's Operational Portal
- Examples
- Results
- Next Steps
- Conclusion



About PEMEX











Corporate

E&P

Gas & Basic Petro
Petrochemicals Chemicals

Refining

PEMEX_®

A Snapshot

Exploration and Production

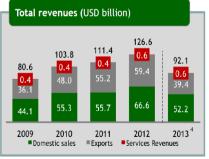
- Crude oil production: 2,513 Mbd¹
- Natural gas production: 6,406 MMcfd¹
- 7th oil producer worldwide²
- 76% of crude oil output is produced offshore
- 1P reserves-life3: 10.2 years

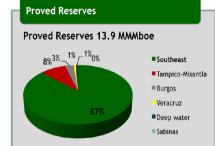
Downstream

- Refining capacity: 1,690 Mbd¹
- Strategically positioned infrastructure
- JVs and associations with key operators in the Mexican petrochemical and natural gas transportation industry

International

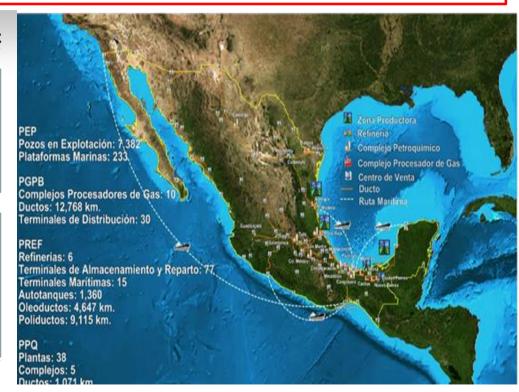
- Crude oil exports: 1,187 Mbd¹
- 3rd largest oil exporter to the USA
- Long-term relationship with USGC refiners
- JV with Shell in Deer Park
- 10% stake in Repsol





www.pemex.com

- As of November 30, 2013.
- (2) 2013 PIW Ranking
- (3) At current production levels of approximately 2.5 MMbd.
- (4) As of September 30, 2013.



OSIsoft @ Pemex production assets

PEMEX EXPLORACION PRODUCCION

- Región Norte
 - ATG y Al Poza Rica
 - Al Veracruz
 - Al Burgos
- Región Sur
- RMNE
 - Cantarel
 - Kumalop
- RMSO
- SDC

PEMEX GAS:

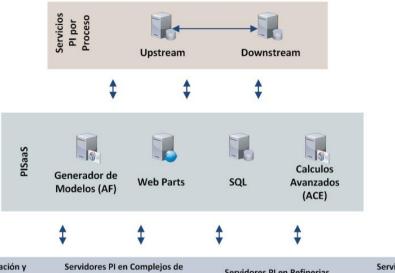
- Villahermosa
- Cactus
- Nuevo Pemex
- Cd Pemex
- La Venta
- Coatzacoalcos
- Matapionche
- Poza Rica
- Arenque
- Reynosa

PEMEX PPQ

PEMEX REFINACION:

- Mexico City headquarters
- Cadereyta
- Madero
- Minatitlan
- Tula
- Salamanca
- Salina Cruz

Proyecto ONE PI en Pemex



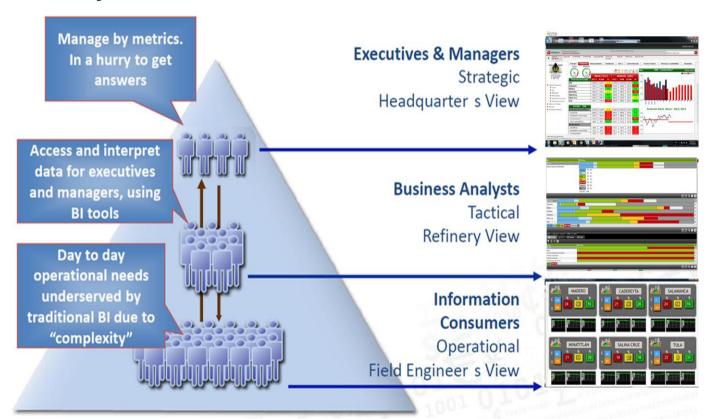








Data and Information in Context with Integrated High Fidelity Drill Down –The Backbone of Dashboards



Implementing PI as core in process control at PEMEX Refining

"We have implemented a proof of concept for Operational Control that provides system wide KPIs for critical assets and refineries. The initial results have been improving asset reliability, safety, and performance with positive impact of yield and production.

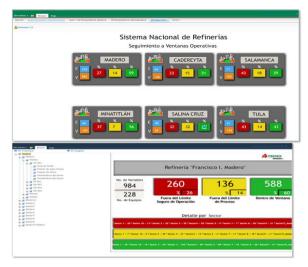
Mr. Carlos Manzano
Dirección Corporativa de Tecnología de Información
y Procesos del Negocio, SCADA & Industrial Automation
. Pemex

Business Case

- Low performance in refinery utilization, reliability, and yield
- Inability to share best practices across refining division
- Inability to view entire PEMEX refining value chain in real-time

Solution

- Expanded current PI System to provide integration & applications infrastructure elements
- Used PI AF and PI Coresight as foundational components
- PI to Pi that for PEMEX access



Results and Benefits

- Single Operational Indicators for all PEMEX refining
- Consistent KPIs to support continuous improvement of efforts
- Improved yields, production, reliability, and safety of refineries

The Road to Improving Operational Safety & Reliability

 Issues with Rising Maintenance and Safely costs – 30% Avoidable Errors



- December, 2014 Scope definition
 - Establish the proper operation of the main equipment
 - Improve operational reliability.
 - Have a clear model definition for Refineries,
 Gas Plants and Petrochemicals Plants

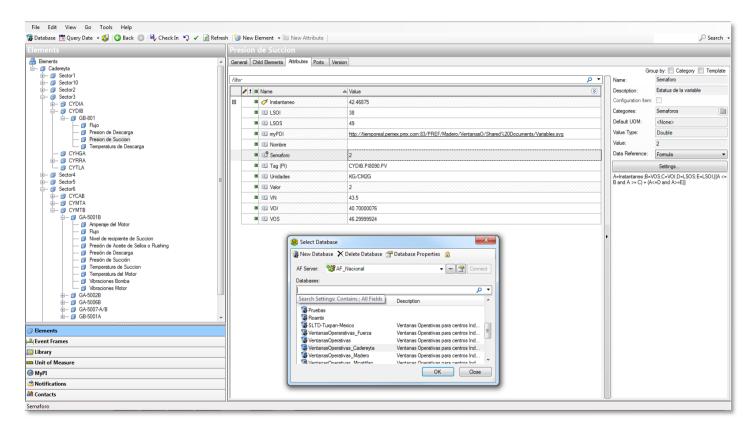
Challenges to implement a One Pl strategy

- Monitoring in an standardized manner at all refineries so all displays of the status of critical process for all different levels of equipment are the same.
- Conduct analysis showing the percentage of time that critical equipment is inside and outside safe ranges to help **prioritize** the require corrective action
- Visibility. Show critical equipment which are constantly operating out of safe range and record why corrective actions have not been made to them or means to determine the cause of deviations
- To have an approved platform, that is simple to operate, which contains uniform rules across the organization to determine the progress in the implementation and improvement of the system, upgrading information coming to another systems.

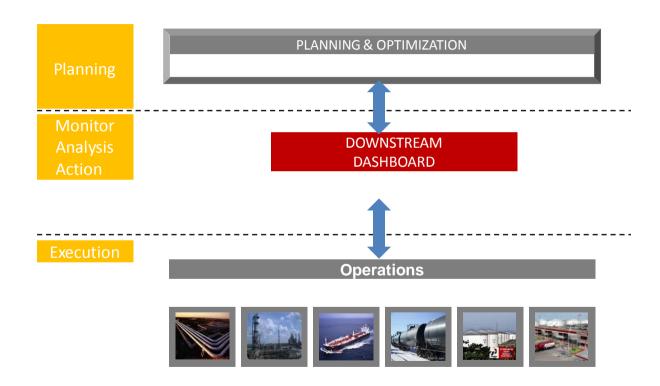


Simple solution to standardize all KPI

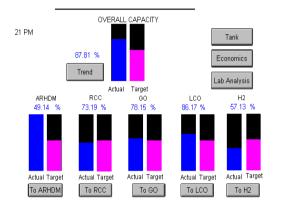
Process Variables and all KPI are presented & calculated in a standard way using PI AF

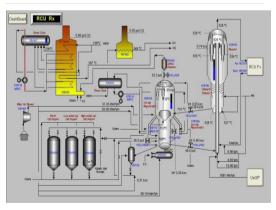


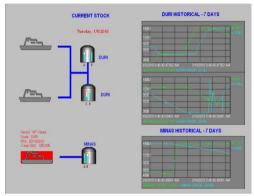
INTEGRATED DOWNSTREAM DASHBOARD

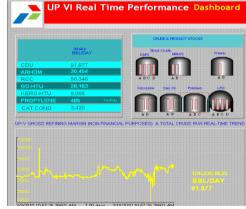


Refinery Operations









Objective

 Real time monitoring refinery operations

Features

- Plan vs Actual Production
- Stock levels of crude and finished products
- Detail DCS level view
- RefineryProblem EWS

Example – PEMEX Refinery Energy KPI Display



PEMEX Refinery Energy Performance

Fuel Gas

	Cadereyta	ereyta Madero			Minatitlan			Salamanca				Salina Cruz			Tula			
	Fuel Gas	KPI		Fuel Gas	KPI	F	uel Gas	KPI		Fuel Gas	KPI		Fuel Gas	KPI	F	uel Gas	KPI	
Atmospheric Distillation	51,793		360	224,972		6,280	134,225	5	1,420	68,80	6	705	64,84	4	178	56,494	1	324
Catalytic Cracking	278,199		1,935	58,958		1,644	115,170		621	105,80	1	290	233,786	6	1,695	48,949	9	180
Coking	63,198	3	640	313,243		4,371	369,317	7	1,993	152,72	3	419	158,108	8	573	112,668	3	667
Naphtha Reforming	399,678	3	1,390	201,529		2,810	355,541		1,880	114,36	3	585	257,31	3	738	111,69	2	810
Vacuum Distillation	268,052		2,718	64,796		1,808	268,052	2	1,447	47,50	2	130	116,704	4	670	95,23	2	691
Grand Total	1,060,919)	1,405	863,497	Ÿ	3,442	1,242,304		1,540	489,19	5	452	830,75	4	738	425,03	5	534

Electric Power

	Cadereyta		ta Madero			Minatitlan			Salamanca			lina Cruz				
	Power	KPI	Po	wer K	(PI	Power	KPI	P	ower	KPI	Pov	ver	KPI	Pe	ower	KPI
Alkylation	47,596		166	40,324	204	26,64	2	141	49,667		254	31,515		90	36,495	10
Atmospheric Distillation	19,646		137	17,576	491	12,69	3	134	46,605		478	21,618		59	17,465	10
Hydrodesulfurization	19,640		137	15,497	433	14,46	1	78	34,161		94	18,606		135	10,306	3
Isomerization	68,325		346	36,169	505	29,85	8	81	25,078		34	26,840		97	34,935	10
Naphtha Reforming	17,571		122	15,502	433	17,56	8	186	17,571		180	19,649		113	17,568	12
Vacuum Distillation	17,571		178	15,803	441	18,40	4	99	17,463		48	30,017		172	19,644	14
Viscosity Reduction	41,429		420	27,836	295	23,79	3	244	18,398		51	36,240		263	34,167	12
Grand Total	231,778		224	168,707	390	143,41	8	132	208,944		159	184,485	1	124	170,579	10

Steam

	Cadereyta		Cadereyta Madero			Minatitlan			Salamanca			alina Cruz		Tula			
	Steam	KPI	St	eam K	PI	Steam	KPI	5	team	KPI	Sto	eam	KPI	S	team	KPI	
Catalytic Cracking	83,054		578	5,411	150	78,735	5	425	31,168	1	86	50,343		365	30,96	3	114
Hydrodesulfurization	83,147		578	39,974	1,115	130,631		705	61,698		169	83,107		603	87,59	1	323
Isomerization	65,913		668	22,777	635	22,517	7	122	87,419		240	66,069		479			
Naphtha Reforming	48,691		339	117,843	3,289	97,717	7	1,034	48,640		498	100,362		576	61,67	1	447
Grand Total	280,805		541	186,004	1,298	329,601	l .	571	228,925		248	299,880		506	180,23	5	295

Results



This project has allowed us to explore new solutions, ways to attack a problem in a holistic way, looking at all the possible angles that make life easier for operations personnel and has resulted in:

- Doubling the percentage of process variables "green" in less than 3 weeks of operation
- Building a system to monitor process conditions of over 2,600 variables
- A solution capable of monitoring process variables from operations, quality, power generation and any other areas to come in the future
- A certified, simple, easy ability to transport and adapt to other production processes

Next Steps.....



While we have achieved significant benefits we still have goals to achieve:

- Strengthen the use of the solution through internal marketing, video conferences and constantly monitor the operating windows on field in conjunction with the business area.
- Improve the quality of information contained in the model (operating limits, setpoints, text descriptions).
- Quantify the benefits.
- Increase the functionality of the solution integrating some additional graphics detail
 pages, setting response times and some other improvements to the navigation between
 the different pages.
- Replicate this solution to all Upstream assets, pumping stations, storage and distribution stations and generally to all centers where there Pemex processes require monitoring and control.

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