

# Castles in the Clouds: Do we have the right battlement? (Cyber Situational Awareness)



## *US Army Cyber Command and Second Army*

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*The Nation's Army in Cyberspace*

OVERALL CLASSIFICATION:

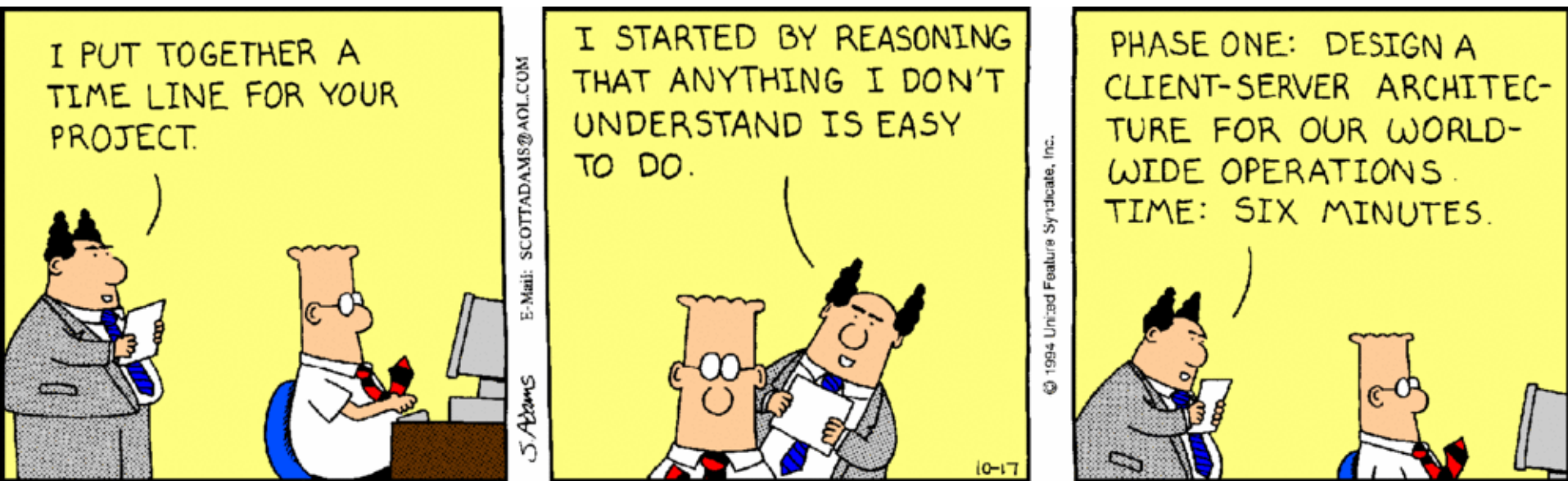
**UNCLASSIFIED**



**"AMERICA'S ARMY:  
THE STRENGTH OF THE NATION"**



# DOD Cyber Security Planning Process



- **This is a Hyper-Complex Environment**

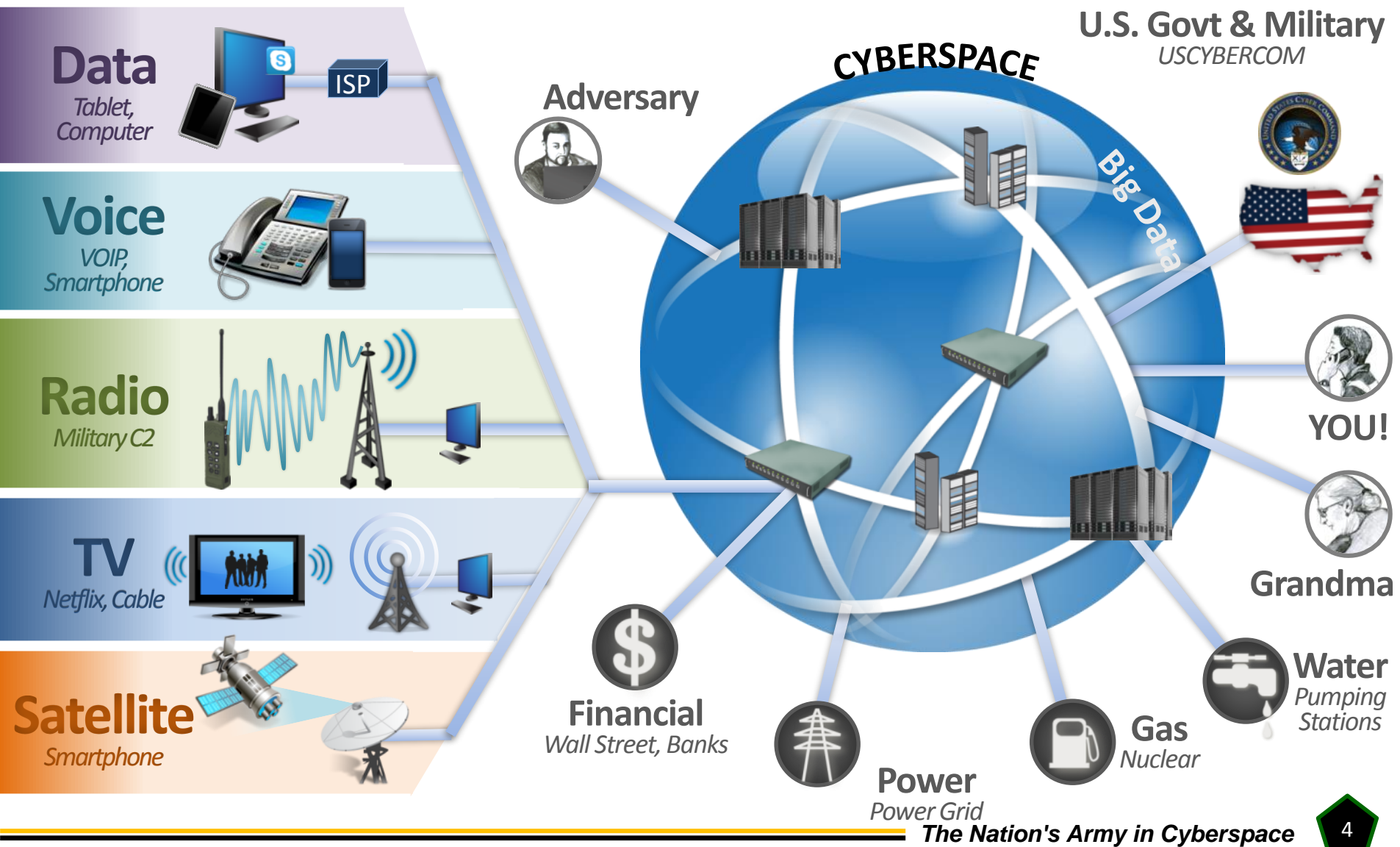


# Agenda

- **Convergence: A whole lot going on**
- **Lines of Effort**
- **Three Keys moving Forward**
  - **Design: Security Upfront gives you the right battlement**
  - **Data Management Strategy**
  - **Work Force Development (Training)**
- **Take Aways**
- **Questions?**



# Convergence





# Cyberspace Lines of Effort

## Defensive Cyberspace Operations (DCO)

DCO – Internal  
Defensive Measures  
(DCO-IDM)

DCO – Response  
Actions (DCO-RA)

\* Mission focused/Threat specific

DCO –  
IDM

Cyber  
Protection  
Teams (CPT)

Provide  
Freedom of  
Maneuver  
in Cyberspace

DoDIN  
Ops

DCO –  
RA

Nat'l  
Mission  
Teams  
(NMT)

DoDIN Operations

Cyber forces execute  
cyber actions:

Cyberspace  
OPE

Cyberspace  
ISR

Cyber  
Mission  
Teams  
(CMT)

## Offensive Cyberspace Operations (OCO)

\* Project power in and  
through cyberspace.

Cyber

Land

Air

JFC  
Mission  
Objectives

Space

Maritime

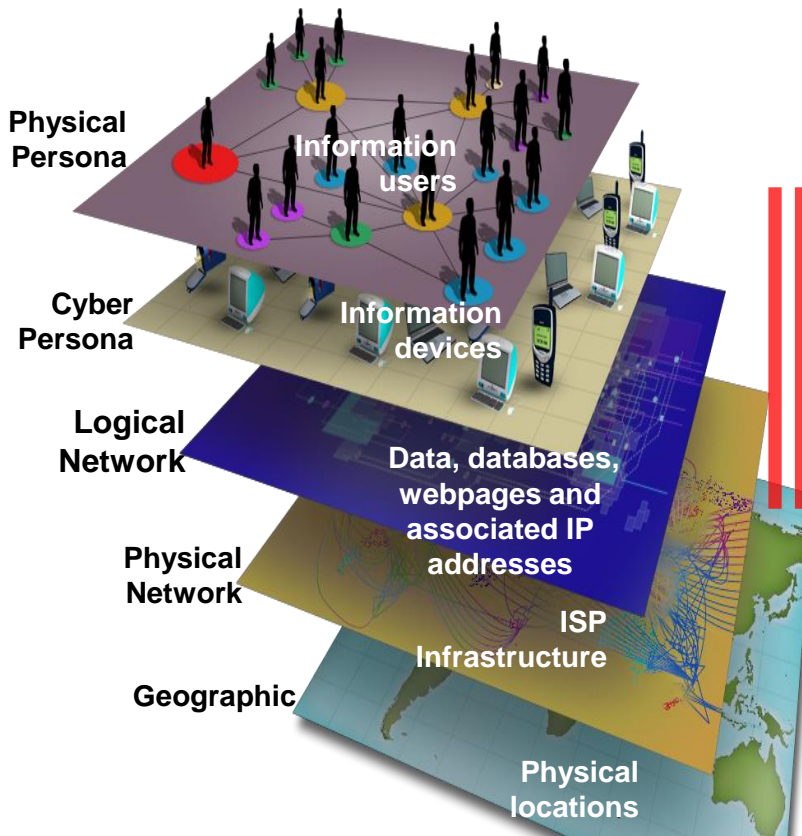




# Cyberspace Environment

Each layer of Attacker's Infrastructure and malware tools used can provide opportunities for mitigation.

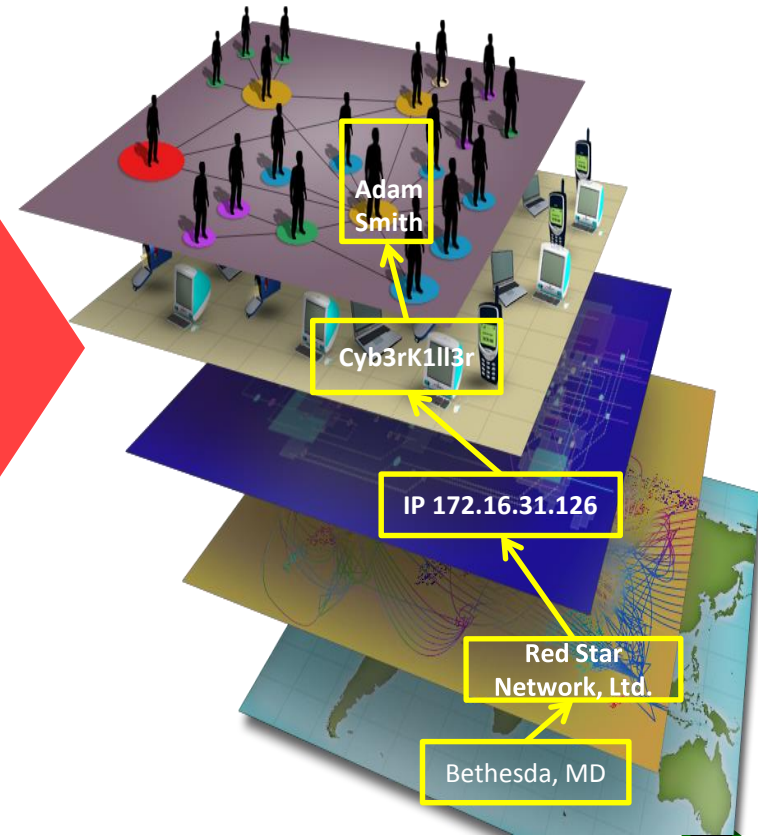
## Adversary Infrastructure



Attackers have the advantage since they need only succeed once. Defenders must succeed every time.

Every layer of the targeted victim's organization (people and infrastructure) must be defended against attacks.

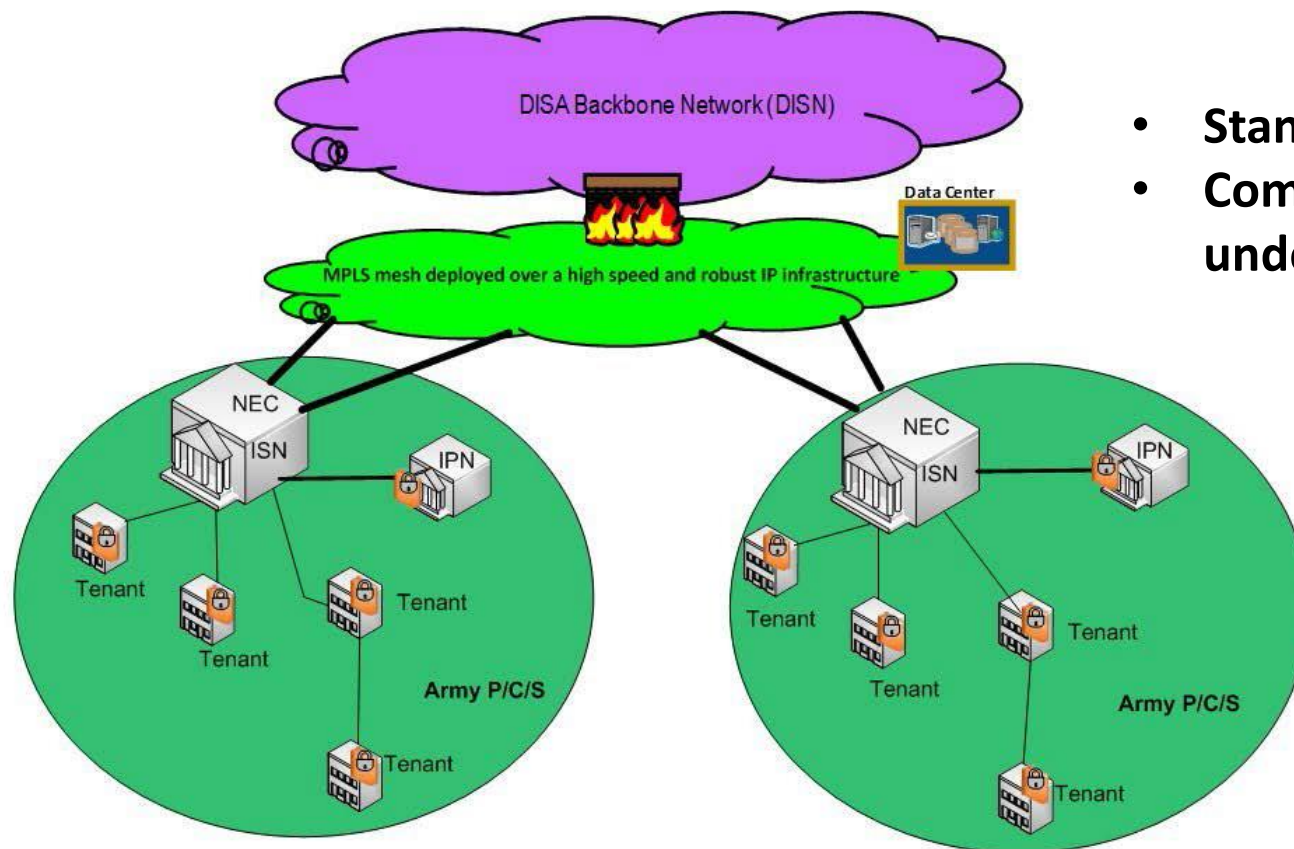
## Victim's Attack Surface





# Security Upfront

## Joint Regional Security Stack (JRSS) Architecture



- Standardization (NIST)
- Common lexicon; shared understanding of definitions

- Globally Directed
- Regionally Aligned
- Locally Responsive

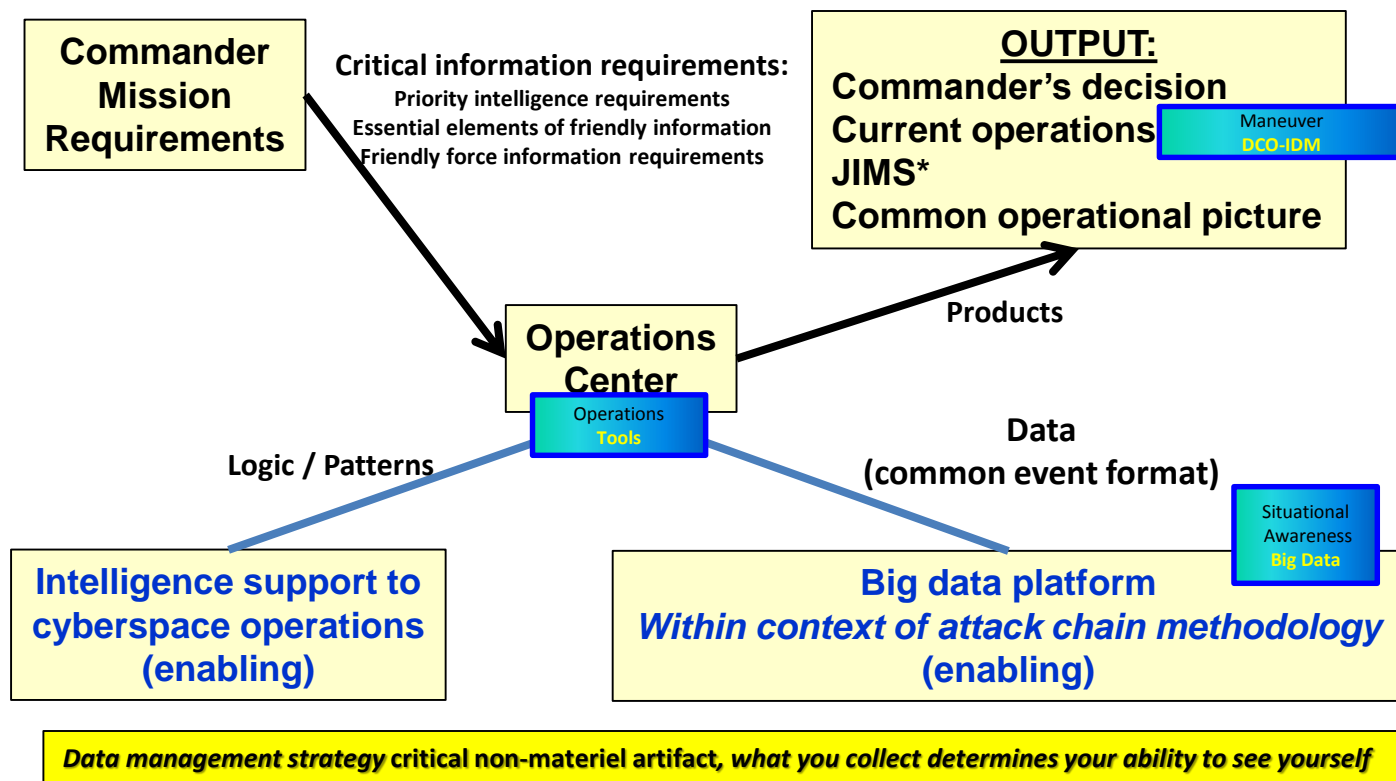


Enterprise Controls

Local Controls



# Data Management Concept



\*Joint Information Management System

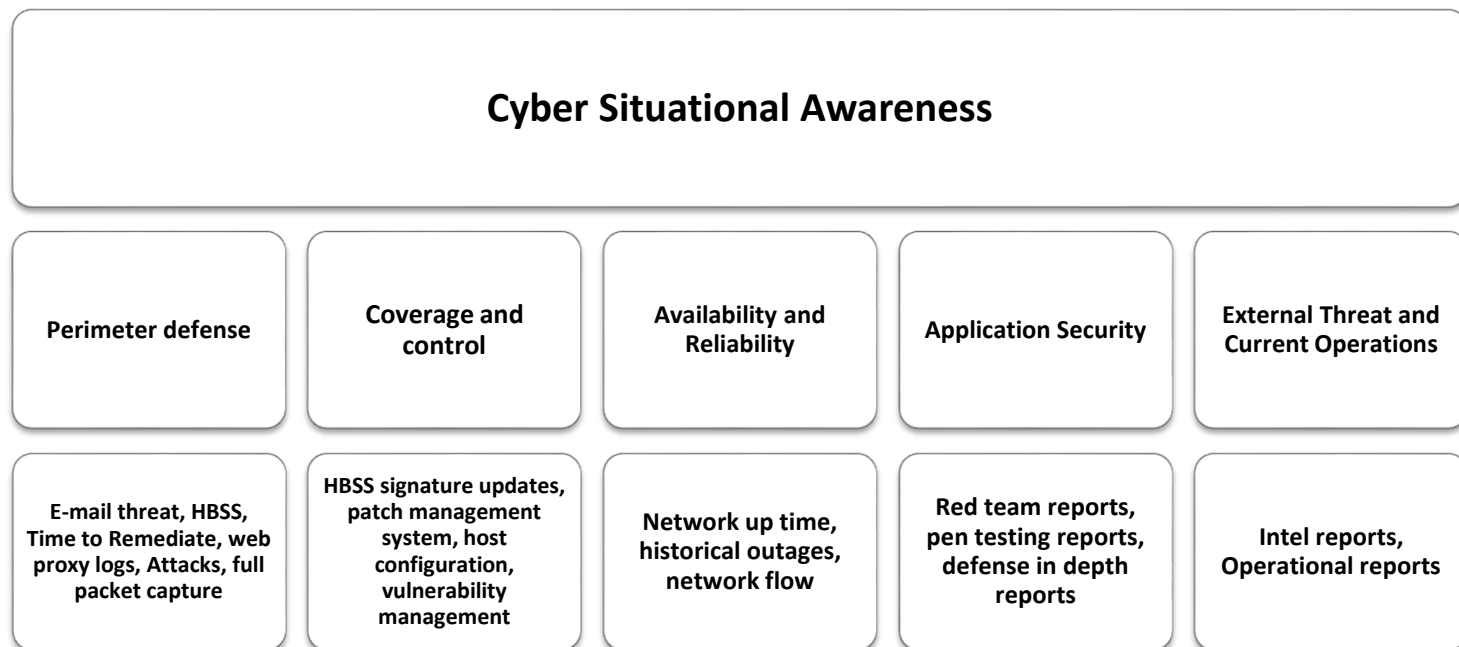




# Cyber Situational Awareness

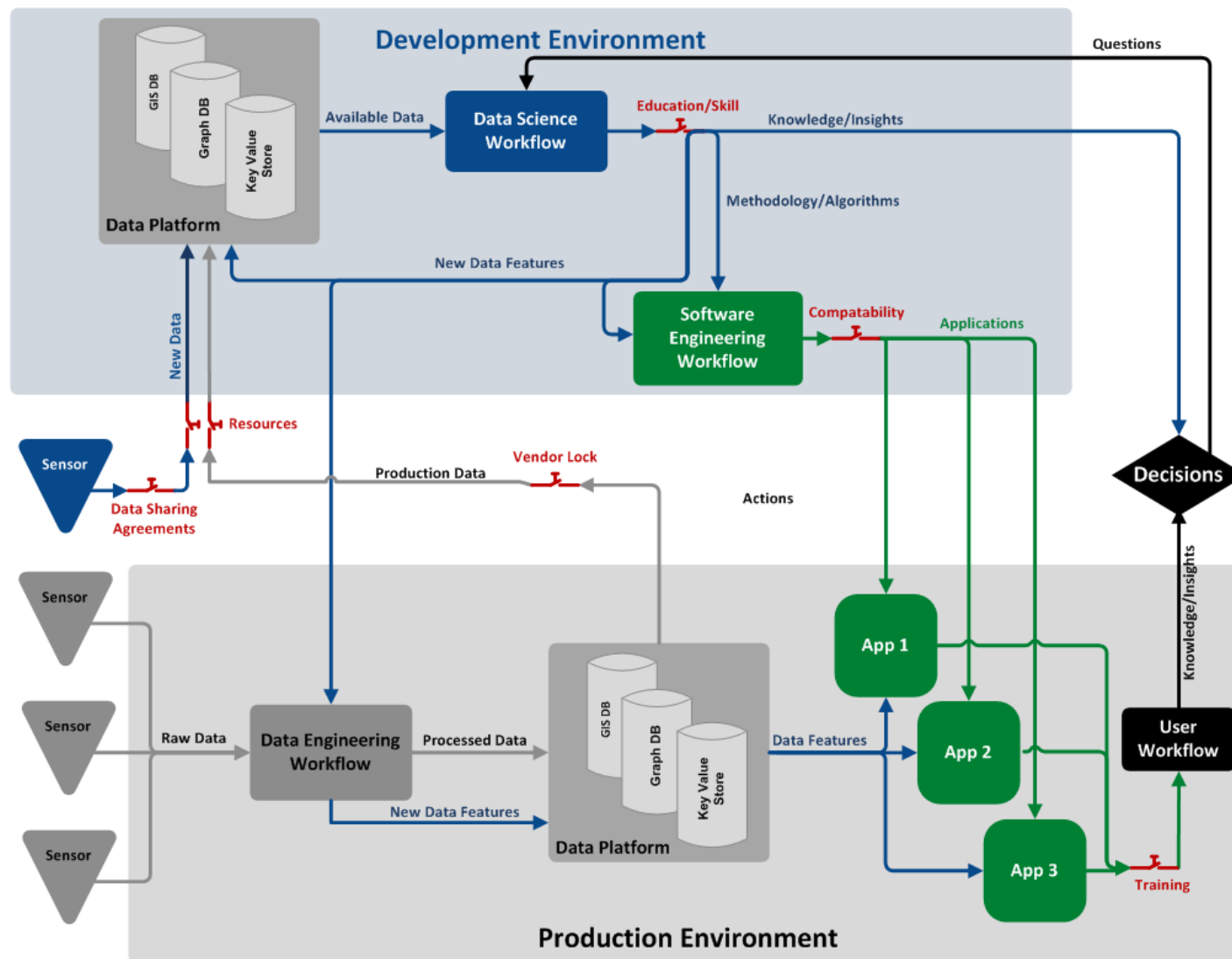
**Situational Awareness:** Knowledge and understanding of the current situation which promotes timely, relevant and accurate assessment of friendly, enemy and other operations within the battle space in order to facilitate decision making (Army FM 5.0)

Cyber Situational Awareness: The ability to aggregate and visualize specific **network and intelligence data** from key terrain in a manner that provides understanding of perimeter defense, coverage and control, availability/reliability, application security and mission context





# Big Data Environment



Every data project has four components:

- ① Understanding the business need. In our case it is threat detection.
- ② Gathering, messaging and preparing the data.
- ③ Doing the modeling.
- ④ Operationalizing the outcome.

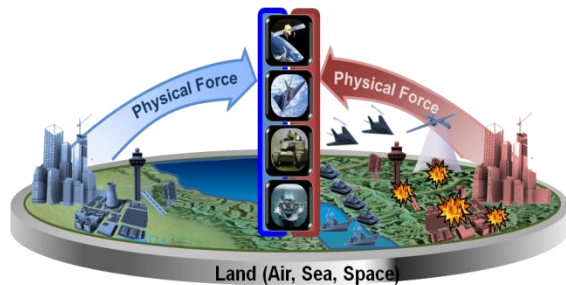
• **Defined End-States**



# Evolving Operational of the Environment (Emergence of Cyberspace Demands Training Evolution)

## Past

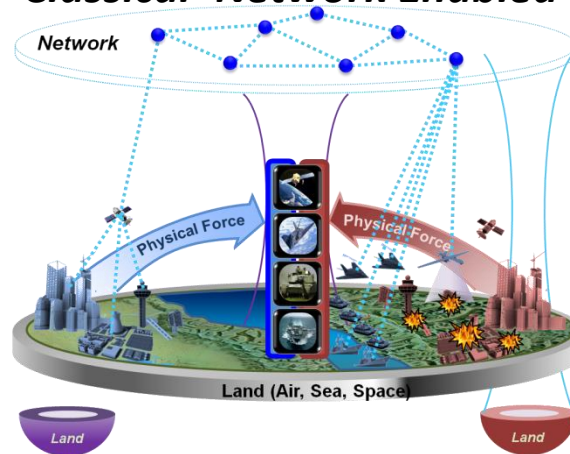
### *Classical – AirLand Battle*



- WW II thru Vietnam

## Today

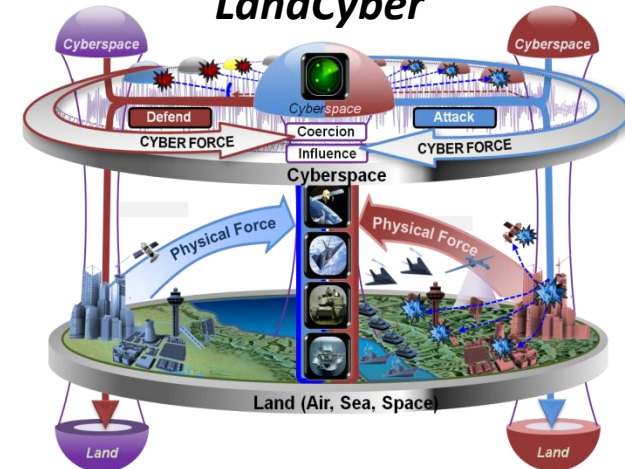
### *Classical–Network Enabled*



- DS/DS thru OEF/OIF
- Network Enabled operations - PED from back in CONUS

## Future

### *LandCyber*



- Network Effects
- Force-on-force in Cyberspace operating in Phase 0
- No going back to grease pencils

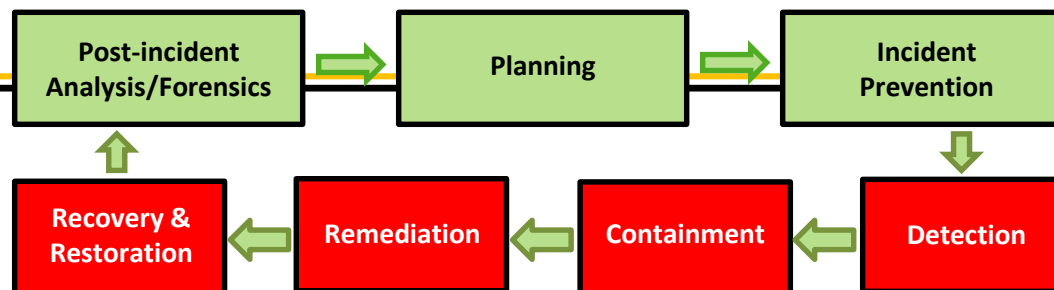
*Quantum Leap in the Mass, Velocity, and Non-Linear Interaction of Human Groups, their Machines, and their Information Objects*

*Our Adversaries have leveraged cyberspace to organize a new kind of force that leverages cyberspace as operational terrain and exploits the virtual dimension of human and machine behavior to revolutionize operations.*

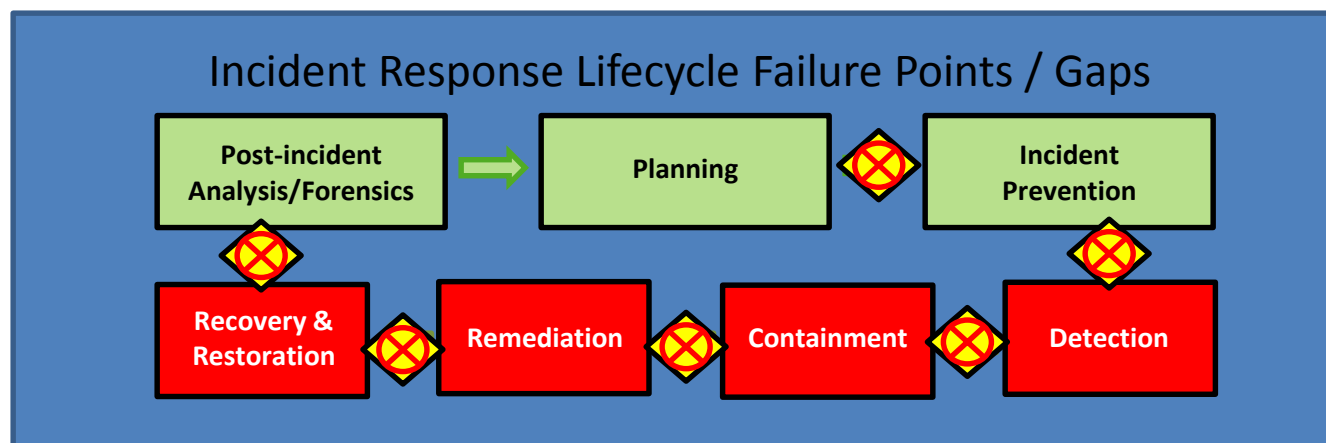


# Incident Response Lifecycle

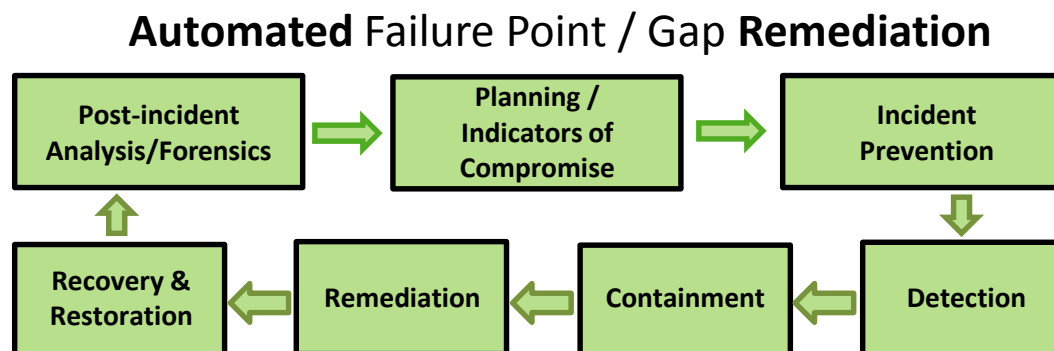
## Best Practice



## Problem



## Solution





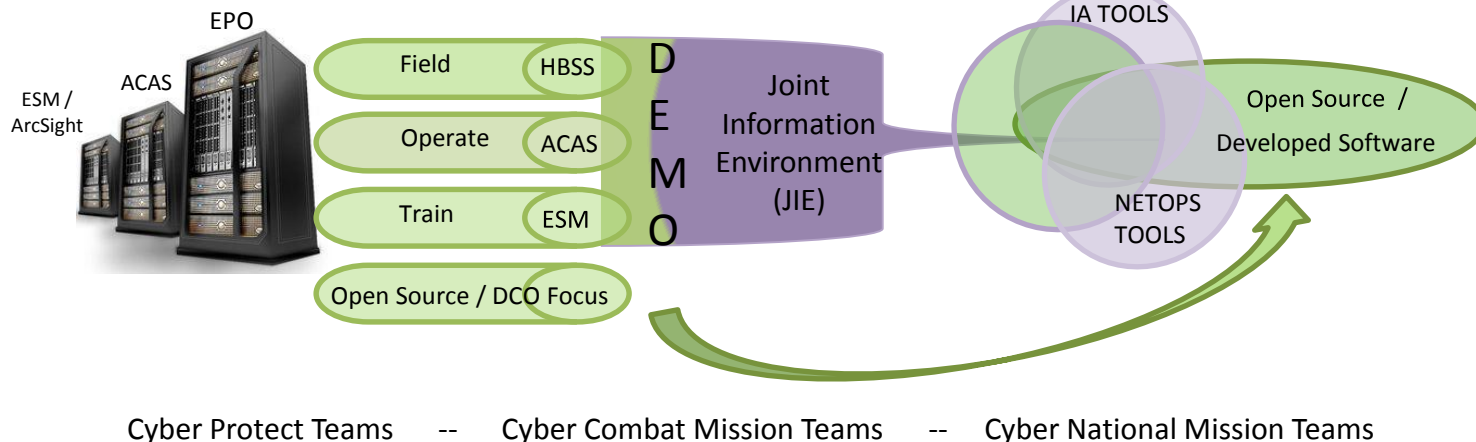
# Training Environment

Today

Tomorrow

Mandated Systems / Existing Doctrine

Integrated Capability / New Doctrine



Anytime



Anywhere

**OPERATE  
&  
TRAIN**

Baseline Platform



Task Order  
(Requirement)

Integrate, Test, Field and Train =



**Integrate in to the Army environment while fully automating manual incident response actions**





# OT Training Challenges

ICS

SCADA

DCS

PLC

APC

SIS

Turbo Machinery

PIT

- No Common Lexicon
- Cost prohibitive: function specific software
- Lack of Security tools
- Lack of Cyber Ranges for OT and associated systems
- Limited ability to execute operations



# Take Aways ...

- Embrace Cyberspace as a contested domain; Design Security Upfront
- Understand your network and cyber key terrain; emplace sensors and monitor key reporting tools to create the right Cyber Situational Awareness (SIEM/BDP)
- Focus on Common standards; System Integration is key (OT - to - IT)
- Train your Cyber Workforce on processes do not get focused on tools; build the high-end engineering bench
- Don't be afraid to take something off of the table; resources are limited



# Questions?

