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USERS CONFERENCE 2016

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TRANSFORM
YOUR WORLD

How the Industrial Internet of Things is Changing Operations

Presented by **Peter Reynolds**



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Research & Consulting



Peter D. Reynolds
Industry Analyst

20 Years in Process Control & IT, Downstream Refining
5 Years as Analyst and Consultant



- Unique research company, focused on Industrial Automation
- Senior people with IT- OT experience and expertise
- Global Presence: US, Canada, Germany, France, Japan, China, India, Brazil, Argentina, Middle East
- Established in 1986

Some of ARC's Research Clients



Agenda

What is Industrial IoT?

The Future of Applications are in Cloud Deployment Models

Digital Transformation Comes To Process Data

Servitization and Analytics Drive New Outcomes With Data

IoT Proof Points

What Do These Companies have in Common?



They Failed to Adapt to Digital Transformation...



Industrial Internet of Things, Industrie 4.0

Digital Disruption

Digital Transformation

*There is no digital strategy
anymore, it is about strategy
in a digital world*

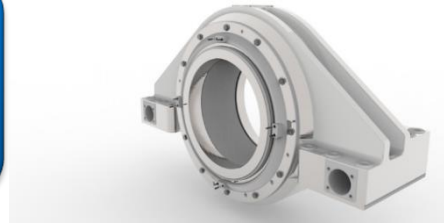
How Visionaries see the Internet of Things



Video by Jason Silva, Shots of Awe, Nov 2014

Digital Transformation comes to Industry

You can collect data
from Anything /
Everything



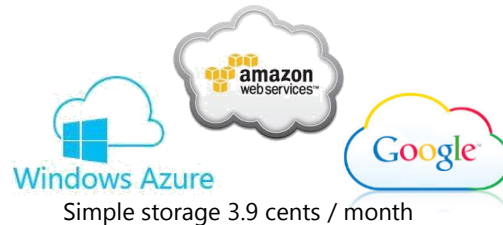
SKF Insight wind sensor for
spherical roller bearing (SRB)

You Can Collect Data
More Frequently



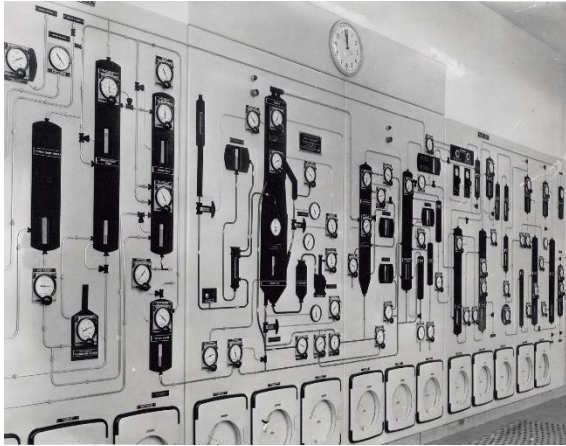
Jet Engine, 5000 data
points/second

You Can Store Data
Cheaply



More Sensors and
Analytics Enable
Operational Insights and
Service Transformation

The First Sensor Wave: Electro-Pneumatic



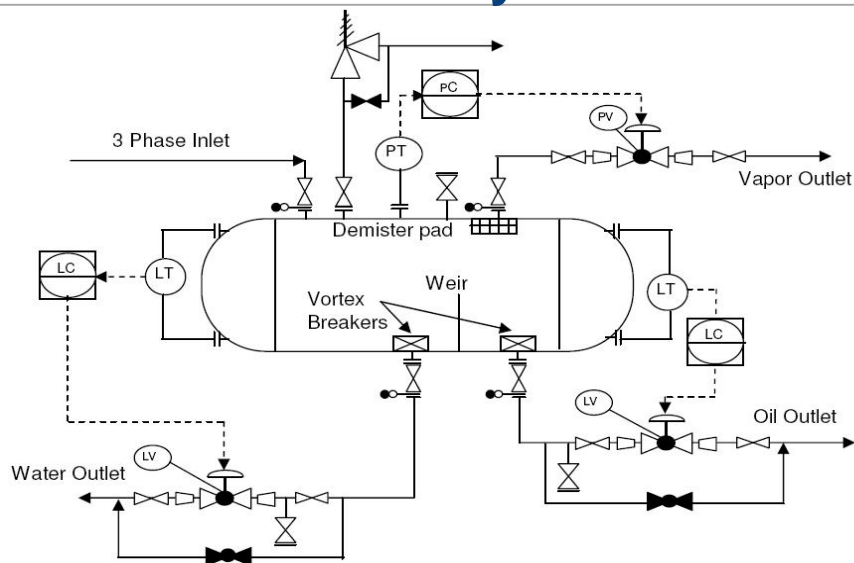
The Second Wave: DCS-Centric



The Third Wave: Cloud-Enabled Sensor Apps

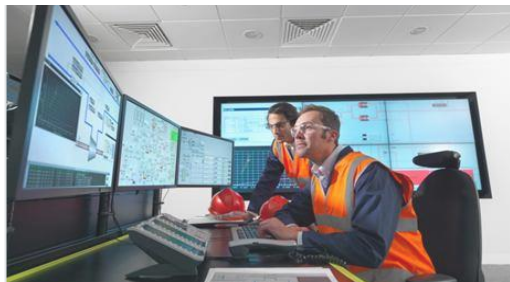


IIoT Outcomes: Beyond the Plant P&ID - The Third Wave of Sensorization



The Scope of Connectivity to Real-time Data Unfolds Outside of Traditional Automation

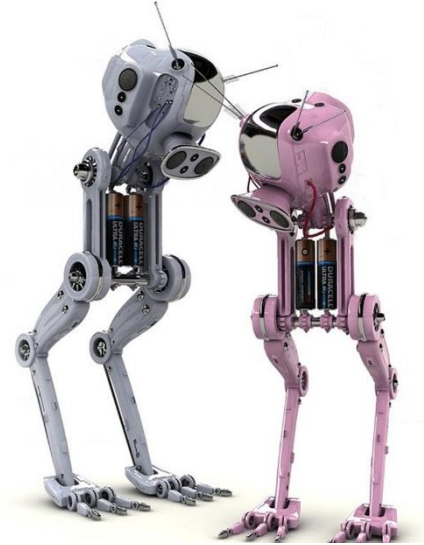
- Remote Monitoring Service
- Asset Health & Uptime
- Production Optimization
- Worker Safety
- Work Process Optimization
- Real-time Logistics Tracking
- Energy Management
- Employee Engagement



Plant Control Systems do this well

IoT is About Thinking 'Different'

- New Uses of Process Data and Outcomes
- New Service Models
- Refined Work Processes
- New Production Techniques
- Efficient Business Processes
- New Service Partners
- New Workers and Expectations
- New Approach To Boots On The Ground

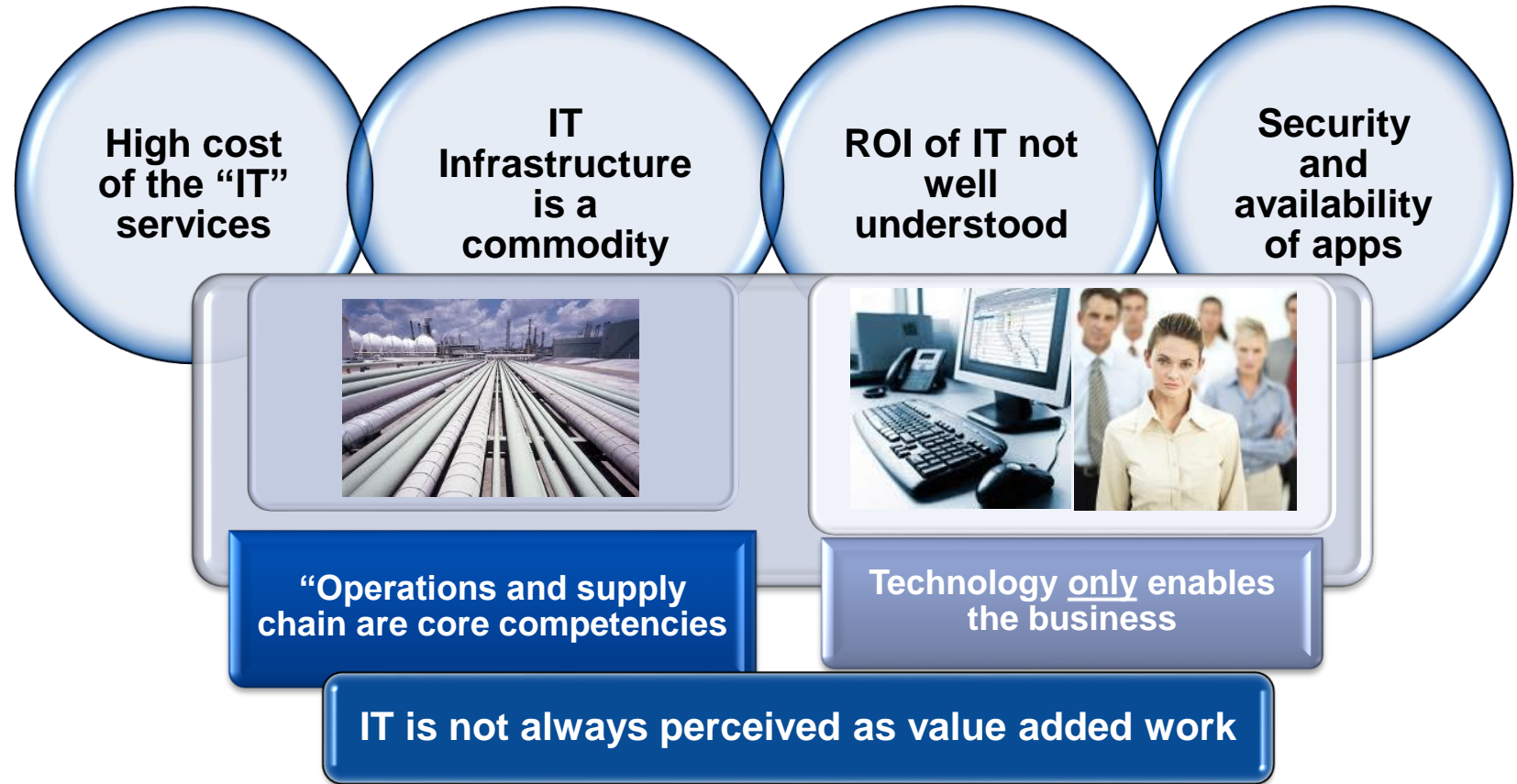


IIoT ***is*** significantly changing the manufacturing production for First-movers.

You *won't* benefit with conventional thinking and an incremental approach's.

The Future of Applications are in Cloud Deployment Models

Complexity of Manufacturing IT & OT Organizations



IT Infrastructure Deployment and Cost

Acquisition cost is **10%**
of IT Spend

software

hardware

network

IT labor

facilities

power/cooling

management

support

tools

maintenance

security

disaster
recovery

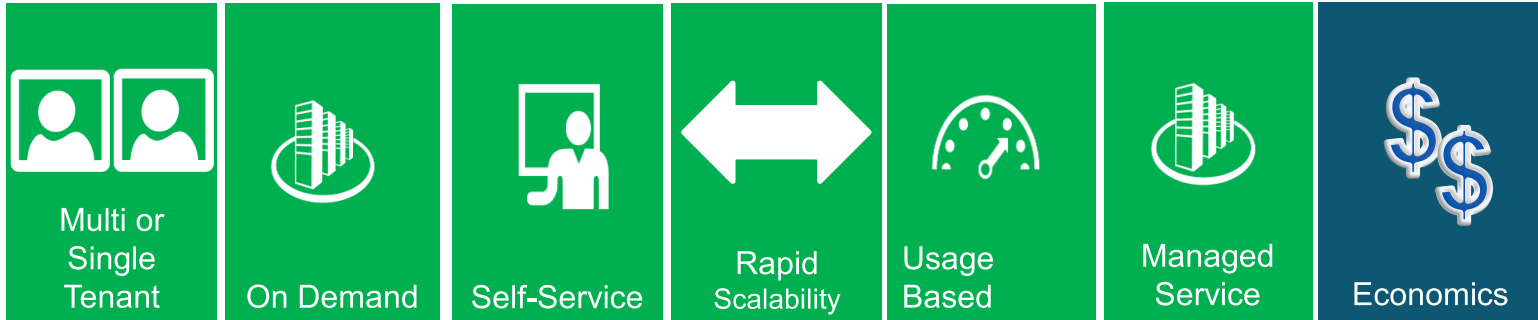
Operating cost is **90%**
of IT Spend

backups

Deployment Options: Changing the scope of Tech Organizations



Cloud Services Definition



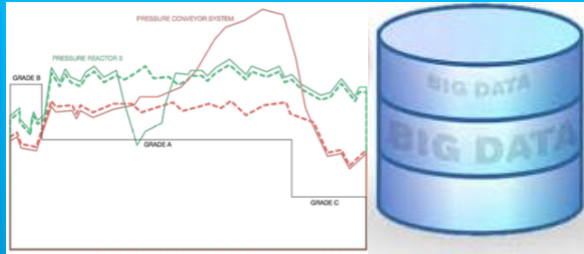
Cloud Computing is about Increasing the Speed of Delivery for Plant IT solutions and delivering value faster to the business



Digital Transformation Comes To Process Data

Digital Transformation comes to Process Data

Process Industries Do Not Make Use of The Data Currently Collected



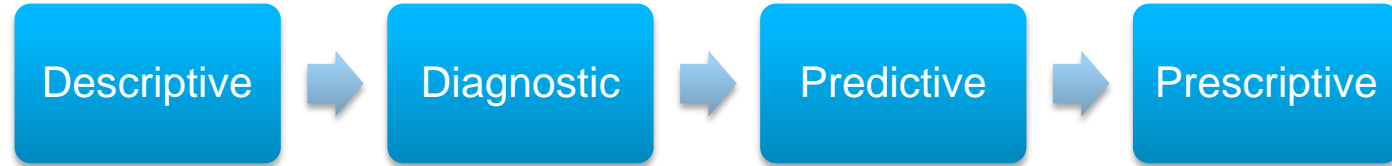
Process Knowledge Capture and Erosion of Talent is a Series Issue



Machine Learning and Analytics Can Predict Process and Equipment Failures



Process Analytics Provides Answers to More Questions

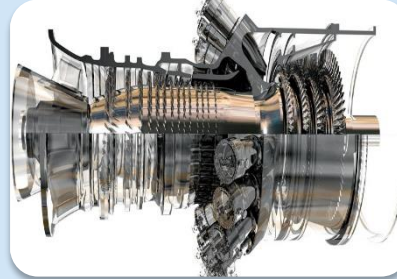


What happened?	What's happening?	Why is it Happening?	What will Happen	When will it Happen?	What Can I do About It
<ul style="list-style-type: none">• Reports	<ul style="list-style-type: none">• Dashboards, KPI's, Trend Tools	<ul style="list-style-type: none">• What Process conditions are creating the situation?• What other factors are causing the anomaly?	<ul style="list-style-type: none">• Machine Learning Algorithms• Cross-Functional Context Applied to Process Data	<ul style="list-style-type: none">• Predict failures with equipment or process problems in the future with considerable lead time	<ul style="list-style-type: none">• Change the Process Operation• Change Operating the plan• Plan, maintenance schedule

Last Decade

Emerging and Future

Predictive Analytics for Process and Machines



Process Variability

- Low Production
- High Energy Consumption
- Process Trips

Process Quality

- Customer Impact
- Reruns
- High Operating Cost
- Waste

Asset Health

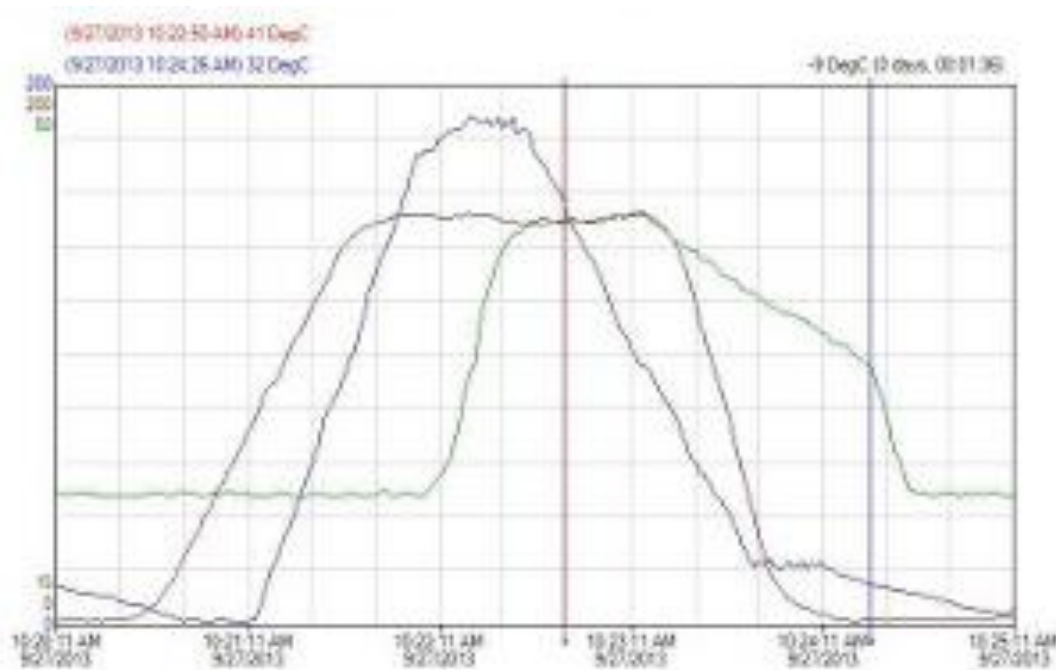
- Predictable Behavior
- Asset Performance
- Workforce Utilization

Incident Prediction

- Reduce Unplanned Downtime
- Lower Operational Risk
- Worker Safety

The Current Tools For Process Data – “Infrastructure”

- Proprietary Database
- Good at collections and write optimized
- DB Not Easily Searchable
- Integrate via EMI Solutions, OPC etc.
- Difficult to Apply Context
- Most process companies keep decades of data and rarely leverage data
- The Process Engineer and Operator Tool For Data
- Rear view looking
- Most context is applied in Excel



What is Machine Learning?

- Pattern recognition and computational learning in Artificial Intelligence
- Goal is to have a machine mimic a human mind or behavior
- ML Closely related to data mining and statistics
- Machine learning or AI (Artificial Intelligence) is a method of teaching computers to make predictions based on some data
 - Leverages big data and predictive algorithms
 - Determines a set of attributes to predict performance
- Supervised
 - Regression, Classification
- Un-Supervised
 - Clustering Data, Recommender



Getting Holistic Process Insights is Difficult

**Disconnected
Systems of Record
to Tap Into**



Converging
diverse data
difficult and time
consuming

**Rigid BI
Dashboards /
Reports**



Built for 'IT experts',
relied on predefined
questions, restricting
insights

**Offline Analysis in
Spreadsheets**



Proliferating analysis,
stale data, difficult
data blending

**Long Delays to
Insights**



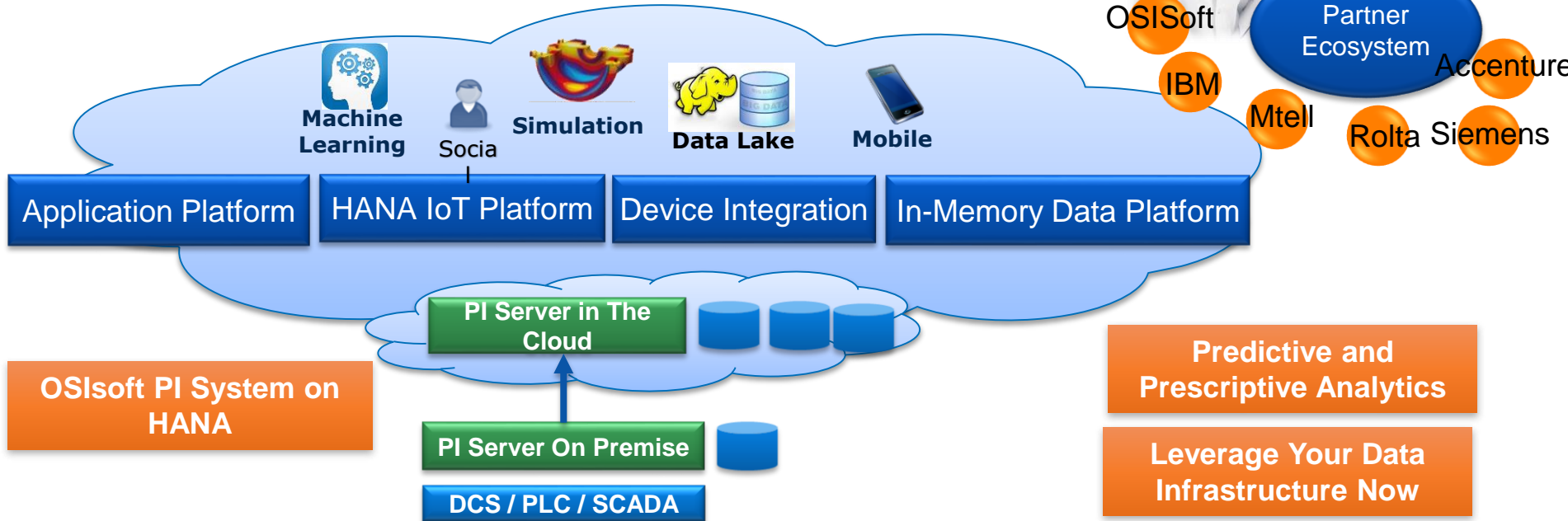
Dissemination of
insights takes too long,
impacting decisions

The Era of Platforms: SAP and OSIsoft Industrial IoT Partnership

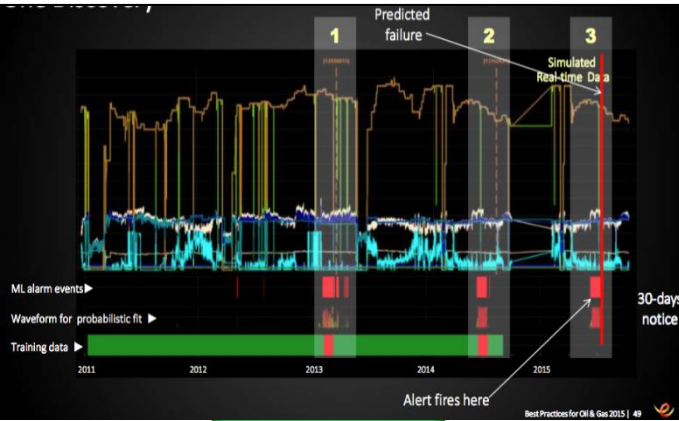
Business and
Operational Context



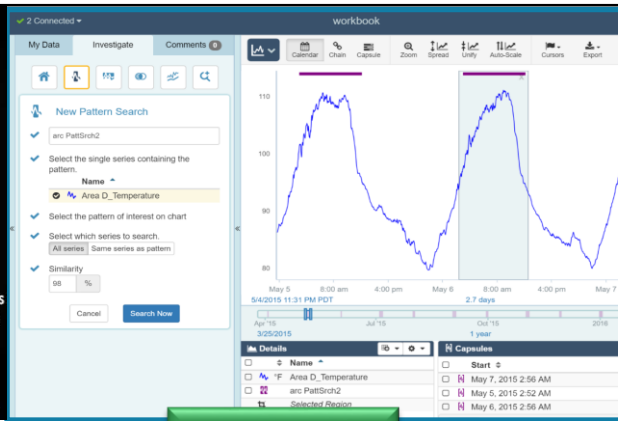
Data
Scientist



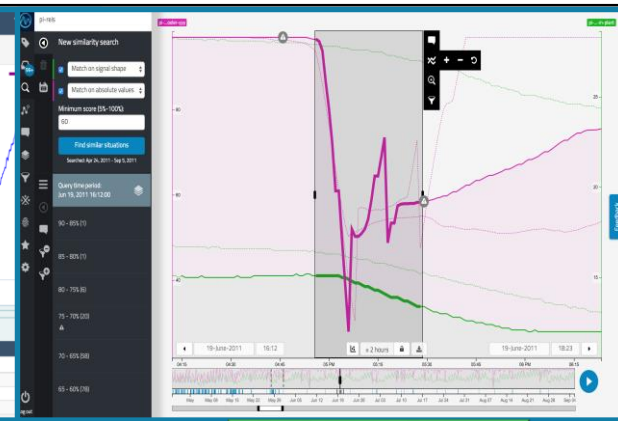
The Analytics Platform: Next Gen IoT or “Try-and-buy”



Mtell



Seeq



TrendMiner



Historian

EAM

Logs etc.

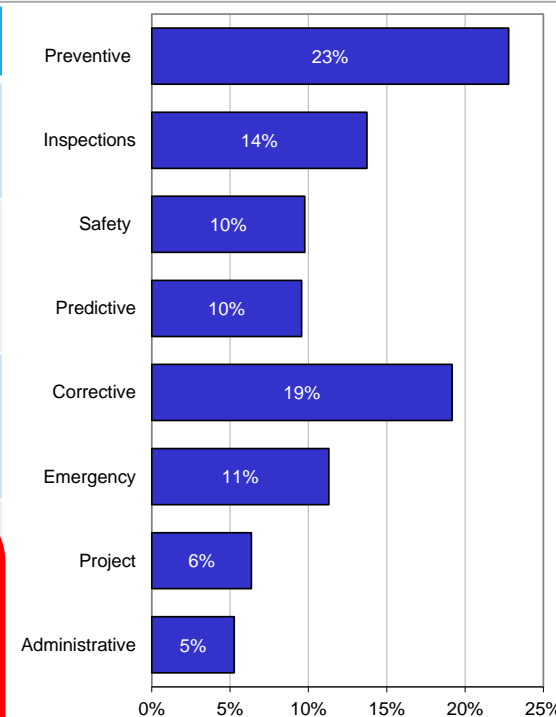
- Agile bolt-on “try and buy” solutions
- Quick Wins
- Non-Full Stack Solutions, Short Projects

- Non-Generic
- Non-Hadoop
- No Data-Scientist Required

Servitization and Analytics Drive New Operations and Maintenance Outcomes

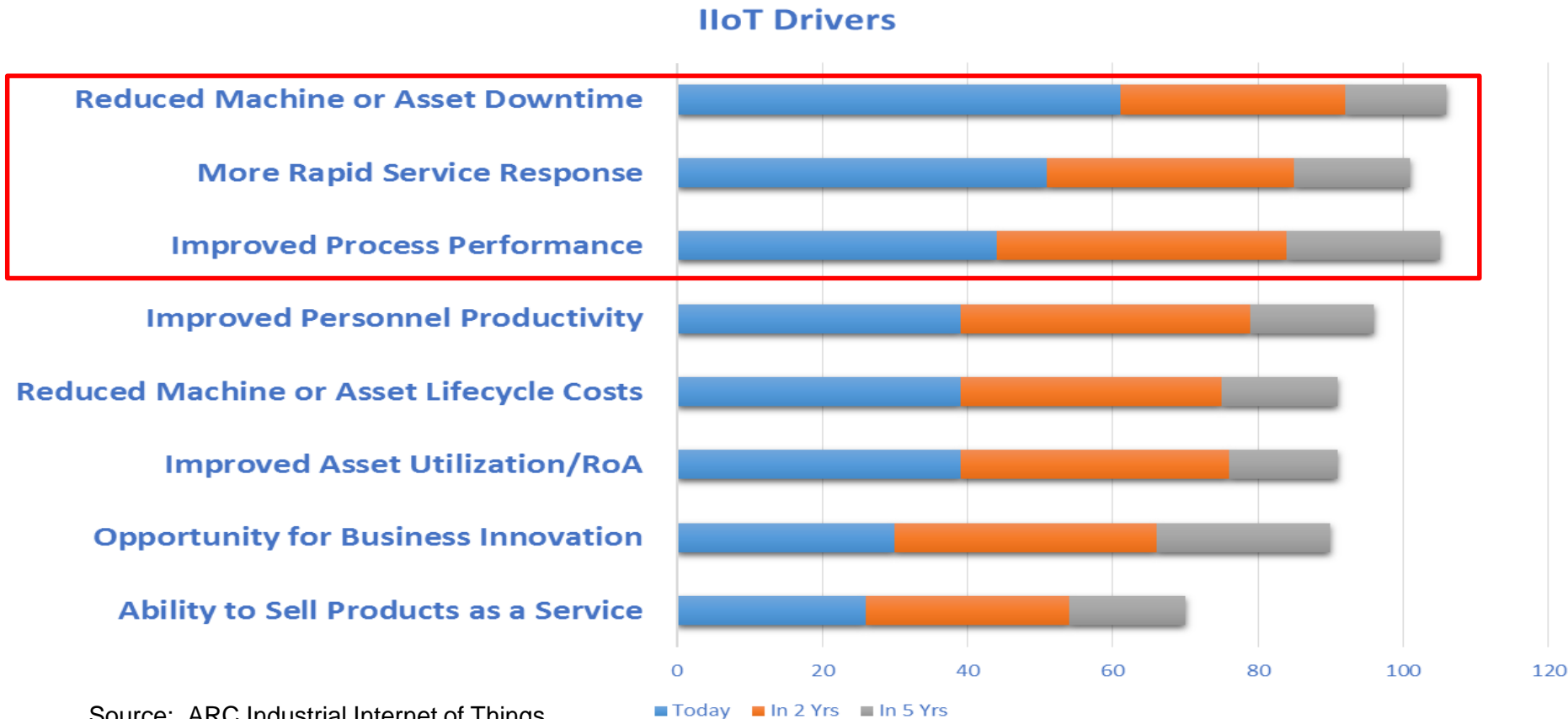
Maintenance Approach Drives Process Data Usage

Approach	Method	Cost Impact	Operations Impact
Corrective or break-fix maintenance	Run to failure and then repair	\$\$\$	Hard to Meet Plan, highest risk to production ops
Preventive or scheduled, interval maintenance	Service in a fixed cycle or time interval	\$\$\$\$	Introduce unnecessary work, New Failures, frequency of unplanned downtime
Condition-based monitoring	Monitor single process variable, identify bad trends, & alert prior to failure, automatic work order generation	\$	The Vibration or alert is too late, highest false positive
Predictive	Analytics with multi-variable time series data contextualized with unconventional data. Equipment-specific algorithms, analytics and machine learning. Minimum false positives.	\$	Trust Assets and Predictable Operations, Downtime reaches zero
Prescriptive	Describe the Fix or Repair Fix the Process	\$	



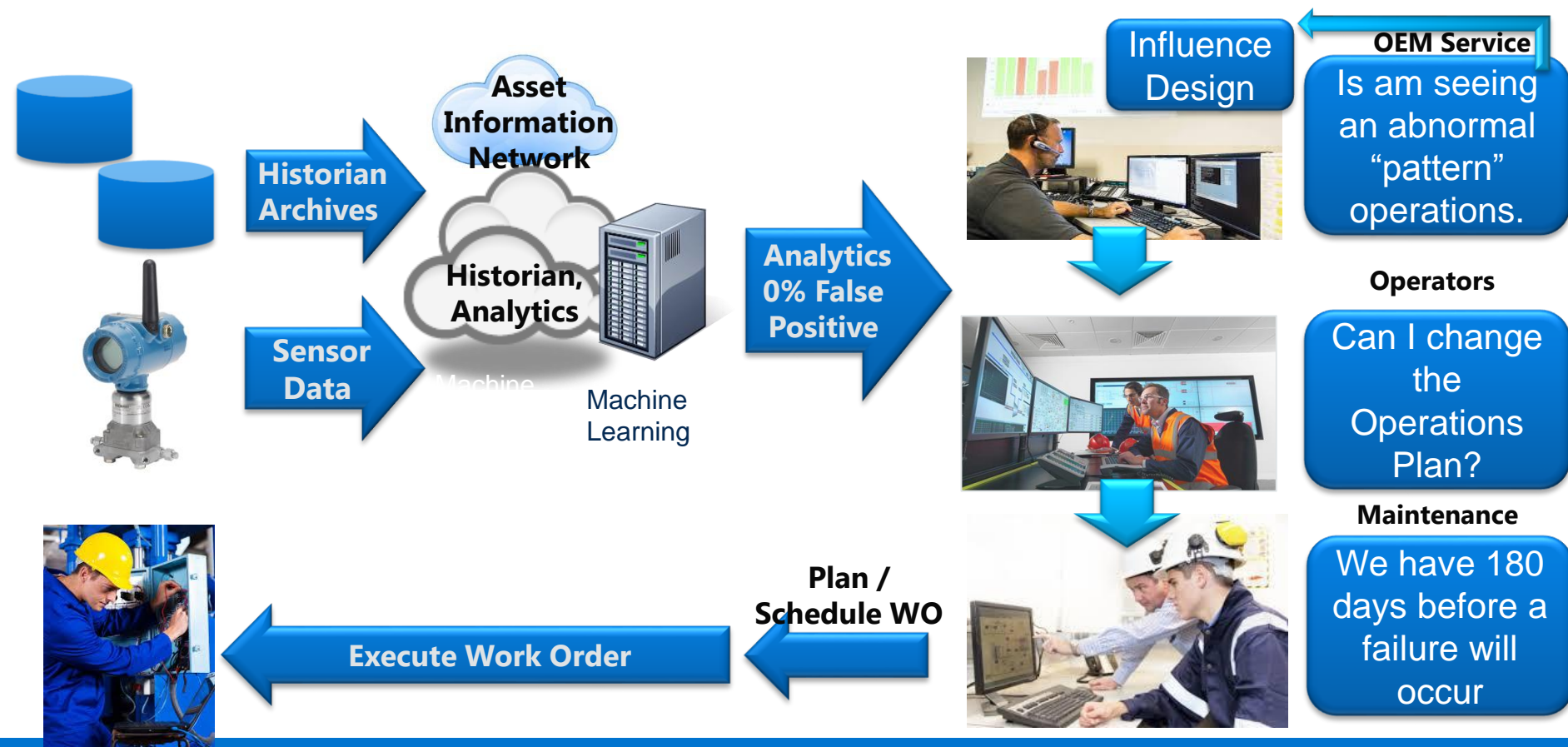
ARC Survey with 141 user responses March 2015

Business Drivers for IIoT



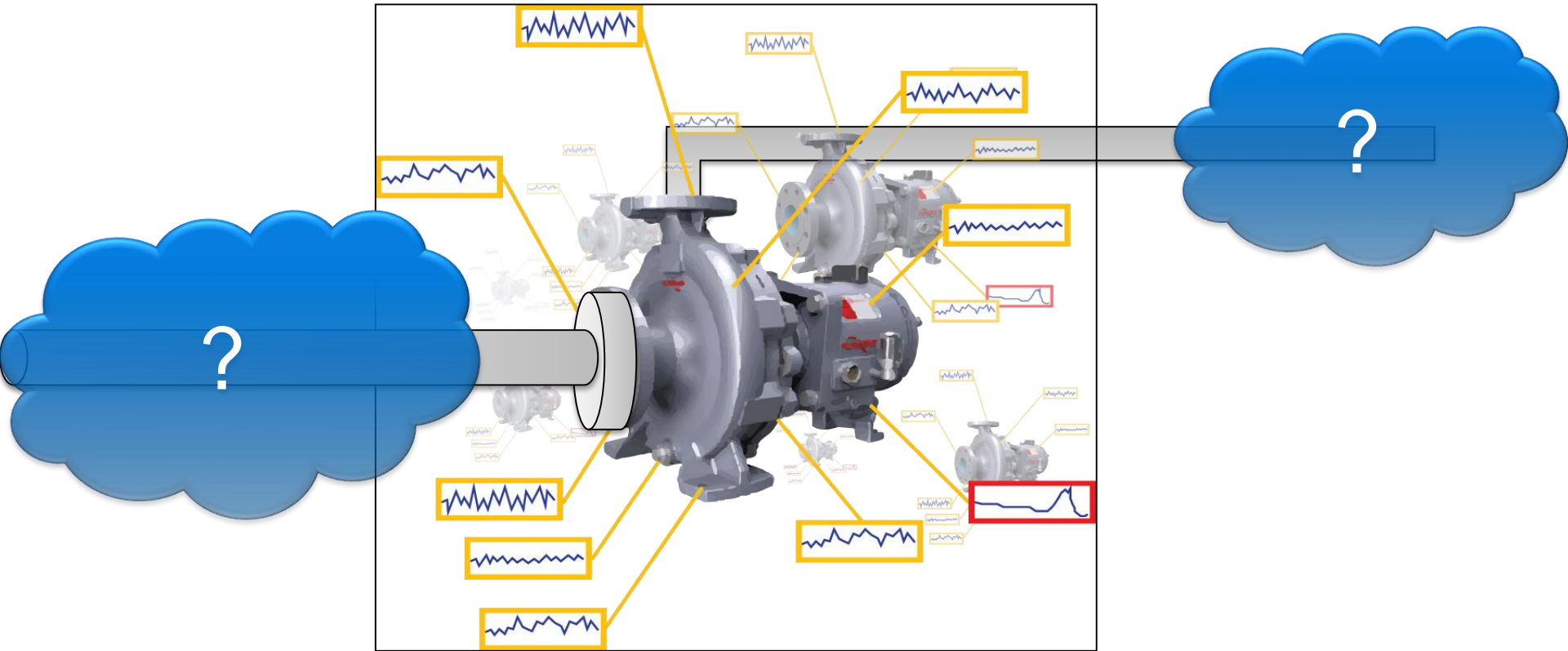
Source: ARC Industrial Internet of Things

Servitization: The Model For Asset Improvement



Predicting Asset Failures Needs Context Beyond Both Process and Discrete

The Vibration Alarm Means It Is Too Late



Servitization And Control Valves the IoT Way



Digital
Positioner
Skills

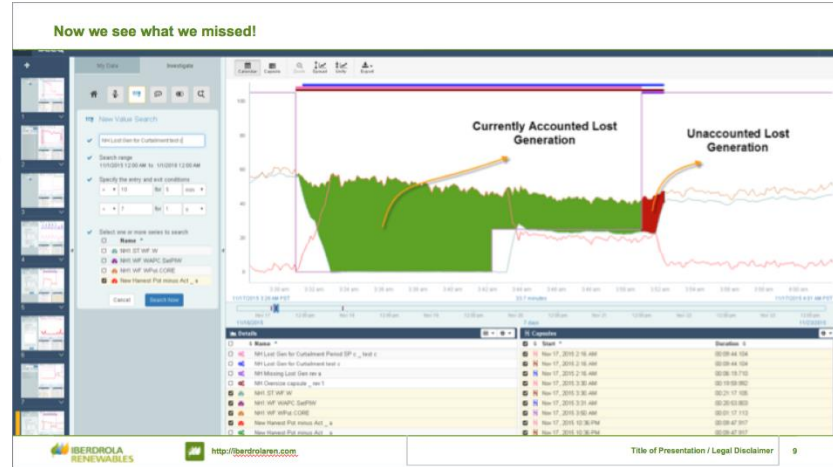
Process
Variables
Skills

Wetted
Parts
Skills

OEM

Process
Engineer

Instrument
Mechanic



Contextualization of
Valve Diagnostics +
Time Series Data



Seeq

FISHER®

Remote
Services

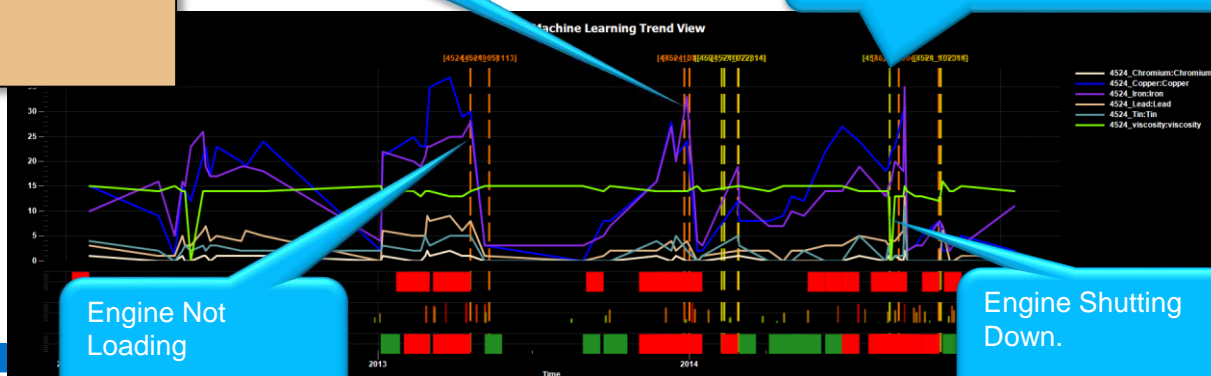
CSX Predicting Machinery Failures using IoT

- **Problem**
 - Lost production from unplanned downtime
- **Solution**
 - Monitoring: 600 EMD engines
 - 499/600 actively monitoring
 - 111 have had corrective actions applied
 - 60 saves/good fixes
 - Re-applying corrective actions, or sending locos for rebuild/program work
- **How**
 - Predictive Analytics
 - Mtell
 - Outsourced Infrastructure
- **Benefit**
 - Combined Lead time detecting failure–570 days



Low Viscosity
90 day lead

Low Viscosity
108 day lead



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125 day lead

35

Owner Operator Barriers to Industrial IoT Adoption

IT vs OT Organizational barriers.

Lack of understanding of Cyber Security

Fear of letting data leave the enterprise

Company Culture

Intellectual Property Ownership

Legacy Infrastructure and Complexity

Legacy Thinking

Summary

- Cloud Enable Your Process Data Apps For Greater Agility
- Servitize the Assets That are Not Core
- Make Process Data Part of Your Analytics To Shift Your Outcomes
- Add Context To Data Where it Can Count
- Build Data Science Competency
- Train Non-Process Disciplines About Process Data
- Be A Change Agent In Your Company
- Develop Stronger Cyber Security Competency



Questions

Please wait for the **microphone** before asking your questions



State your **name & company**

Please don't forget to...

Complete the Survey
for this session



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<http://ddut.ch/osisoft>

감사합니다

谢谢

Danke

Merci

Gracias

Thank You

ありがとう

Спасибо

Obrigado

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