

The background of the image is a dark blue gradient with a geometric pattern of triangles. Overlaid on this is a faint, light blue silhouette of the San Francisco skyline, including the Golden Gate Bridge on the left and the Transamerica Pyramid on the right.

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Manufacturing Intelligence at Tyson Foods

Presented by **Jon Riechert**
Sr Engineer - Innovation



About Tyson

SALES (FISCAL YEAR 2015)

\$40.6 Billion*

*Based on 52 weeks.

AVERAGE WEEKLY PRODUCTION (FISCAL YEAR 2015)



35,000,000 Head per Week



128,000 Head per Week



401,000 Head per Week



68,000,000 Pounds per Week



SALES BY SEGMENT
Fiscal Year 2015

4%

International

11%

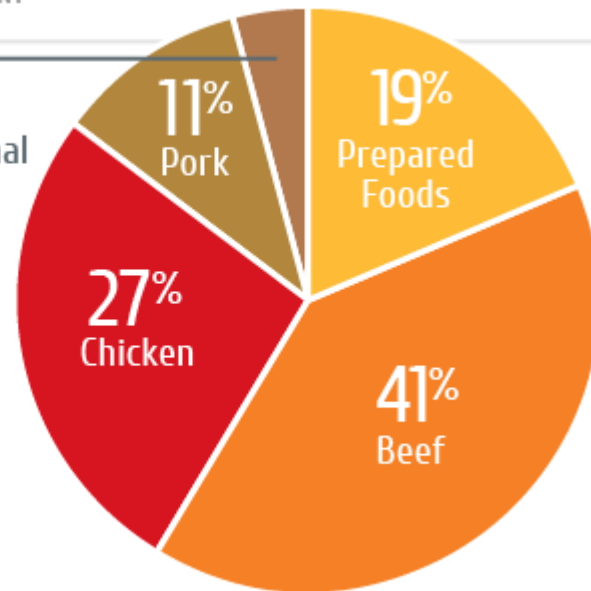
Pork

19%

Prepared Foods

27%
Chicken

41%
Beef



About Jon Riechert

- Part of Corporate Engineering group – Prepared Foods
- Responsible for capital projects
- Innovation and new products
- Electrical Controls Standards
- Data Collection and Reporting



Applications

- 3 major applications
 - General plant reporting
 - Process monitoring and improvement
 - Food safety

Plant Reporting - Drivers

- Collect Process Data
- Distribute the data throughout the organization
- Enable continuous improvement
- See the status of the plant, in real time

Plant Reporting - Requirements

- Provide data collection and reporting capabilities
- Engage employees at all levels in optimizing operations
- Create useful KPIs to enable employees to make informed decisions
 - Plant Management
 - Zone Managers
 - Cell Operators

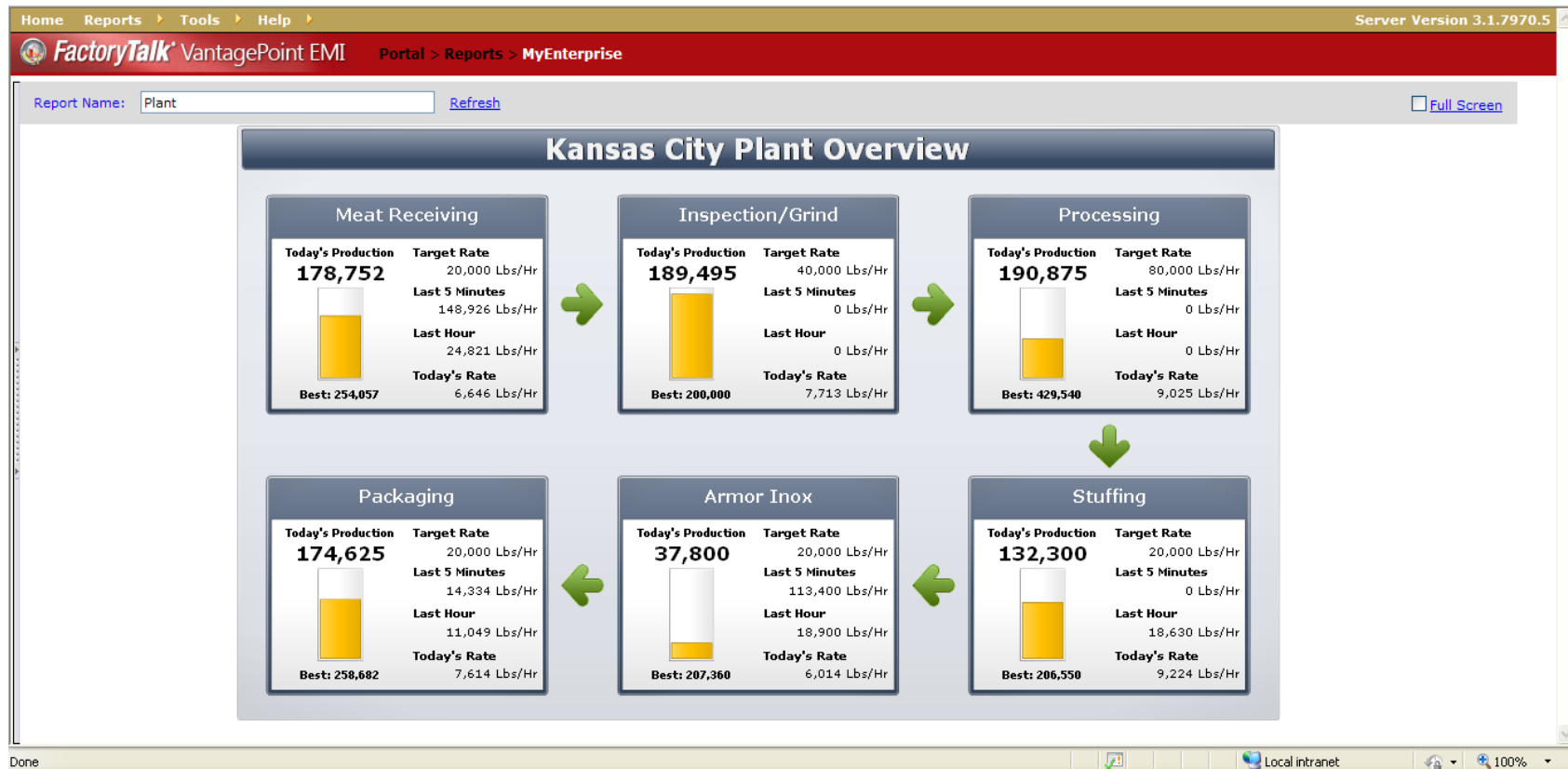
Solution Choice

- OSIsoft PI Server
- Rockwell FactoryTalk VantagePoint
- SQL
- Rockwell FactoryTalk Metrics

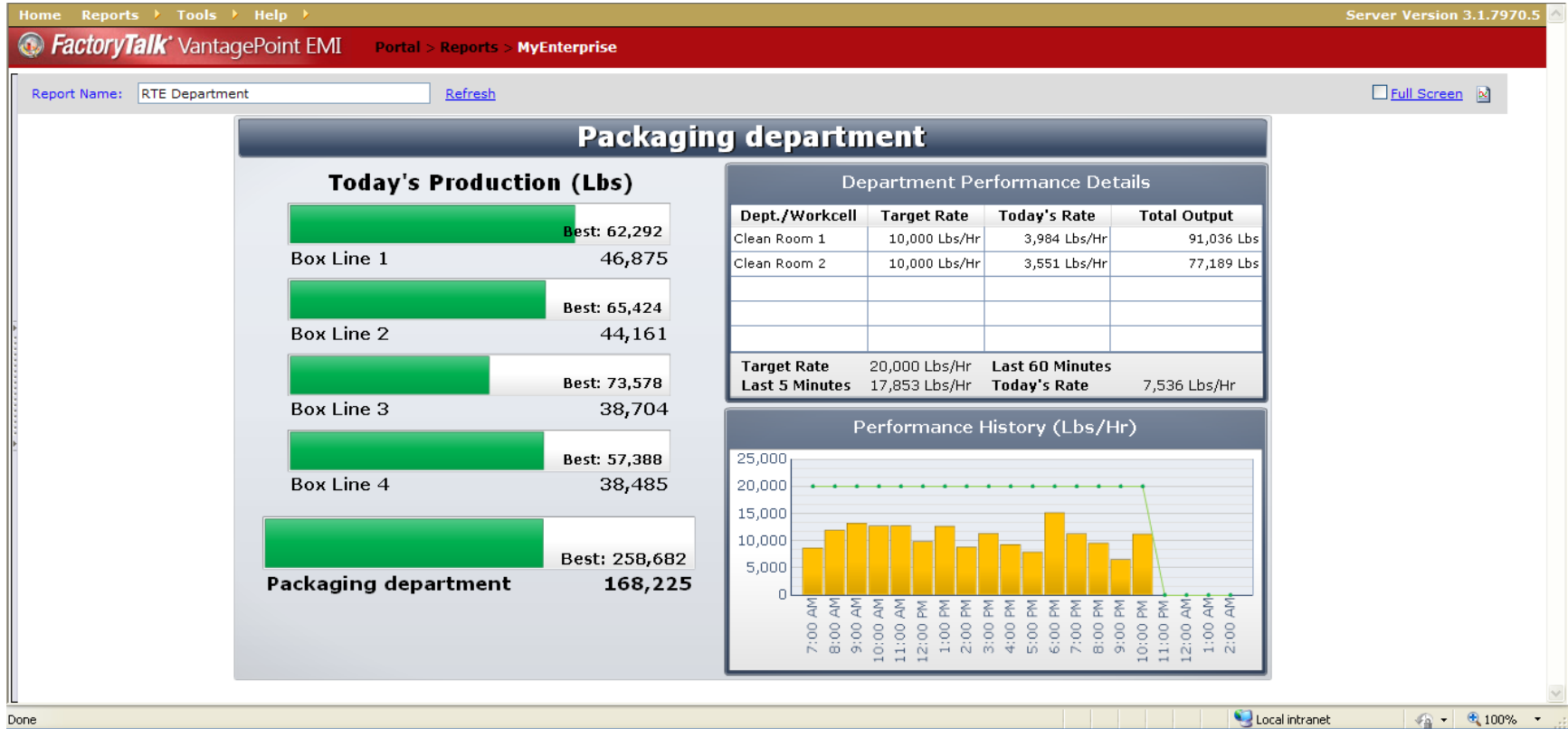
Reasons for Solution

- Liked the flexibility and scalability
 - Differing tag counts based on plant
 - Deployment options
- Ease of design
- Easy to use interface
- Most devices are Rockwell

Dashboard – Plant Overview



Dashboard – Department



Dashboard - Department



Benefit – Downtime Example

- Excessive downtime in packaging
- Added report to track line stoppages
 - Occurrences
 - Total time
- Identified which equipment was problem

Downtime Reporting

http://naslcmes16.na.saralee.com/VantagePointPortal/FullPage.aspx?src=http%3a%2f%2fnaslcmes16 - Windows Internet Explorer

07/18/2011 15:30

Line1A	<u>Case</u>	<u>Exit</u>			<u>Cycle</u>	<u>Package</u>	Line 1B	<u>Case</u>	<u>Cycle</u>	<u>Package</u>	Total Minutes Down	<u>1st</u>	
<u>1st Shift</u>	<u>Packer</u>	<u>(No Cases)</u>	<u>(Blocked PE)</u>	<u>(LOTO)</u>	<u>Stops</u>	<u>Verify</u>	<u>1st Shift</u>	<u>Packer</u>	<u>Stops</u>	<u>Verify</u>			
Occurrences	8	2	0	0	32	4	Occurrences	8	23	8	1A	45	452 Clean Room Potential Upt
Minutes	5	0	0	0	31	10	Minutes	4	19	3	1B	35	130 MultiVac Uptime
											Line 1 Secondary	58	322 Clean Room Downtime
													59 Multivac Waiting on Web
													Null Cycles Per Min Avg
													Null Log Count
Line2A	<u>Case</u>	<u>Exit</u>			<u>Cycle</u>	<u>Package</u>	Line 2B	<u>Case</u>	<u>Cycle</u>	<u>Package</u>	Total	<u>1st</u>	
<u>1st Shift</u>	<u>Packer</u>	<u>(No Cases)</u>	<u>(Blocked PE)</u>	<u>(LOTO)</u>	<u>Stops</u>	<u>Verify</u>	<u>1st Shift</u>	<u>Packer</u>	<u>Stops</u>	<u>Verify</u>			
Occurrences	11	4	3	0	18	6	Occurrences	8	20	4	2A	59	420 Clean Room Potential Upt
Minutes	27	9	7	0	18	3	Minutes	23	25	2	2B	64	240 MultiVac Uptime
											Line2 Secondary	90	180 Clean Room Downtime
													14 Multivac Waittimes (Web
													Null Cycles Per Min Avg
													Null Log Count
Line3A	<u>Case</u>	<u>Exit</u>			<u>Cycle</u>	<u>Package</u>	Line 3B	<u>Case</u>	<u>Cycle</u>	<u>Package</u>	Total	<u>1st</u>	
<u>1st Shift</u>	<u>Packer</u>	<u>(No Cases)</u>	<u>(Blocked PE)</u>	<u>(LOTO)</u>	<u>Stops</u>	<u>Verify</u>	<u>1st Shift</u>	<u>Packer</u>	<u>Stops</u>	<u>Verify</u>			
Occurrences	23	11	0	1	8	4	Occurrences	20	15	3	3A	59	419 Clean Room Potential Upt
Minutes	39	12	0	0	9	2	Minutes	24	25	2	3B	76	165 MultiVac Uptime
											Line 3 Secondary	91	254 Clean Room Downtime
													69 Multivac Waittimes (Web
													Null Cycles Per Min Avg
													Null Log Count
Line4A	<u>Case</u>	<u>Exit</u>			<u>Cycle</u>	<u>Package</u>	Line 4B	<u>Case</u>	<u>Cycle</u>	<u>Package</u>	Total	<u>1st</u>	
<u>1st Shift</u>	<u>Packer</u>	<u>(No Cases)</u>	<u>(Blocked PE)</u>	<u>(LOTO)</u>	<u>Stops</u>	<u>Verify</u>	<u>1st Shift</u>	<u>Packer</u>	<u>Stops</u>	<u>Verify</u>			
Occurrences	49	0	0	1	47	2	Occurrences	50	17	2	4A	129	358 Clean Room Potential Upt
Minutes	40	0	0	1	81	1	Minutes	78	17	4	4B	102	206 MultiVac Uptime
											Line 4 Secondary	152	152 Clean Room Downtime
													19 Multivac Waittimes (Web
													Null Cycles Per Min Avg
													Null Log Count

1st 2nd Shift Comparison Total Shift Comparison Secondary Pack

Process Improvements

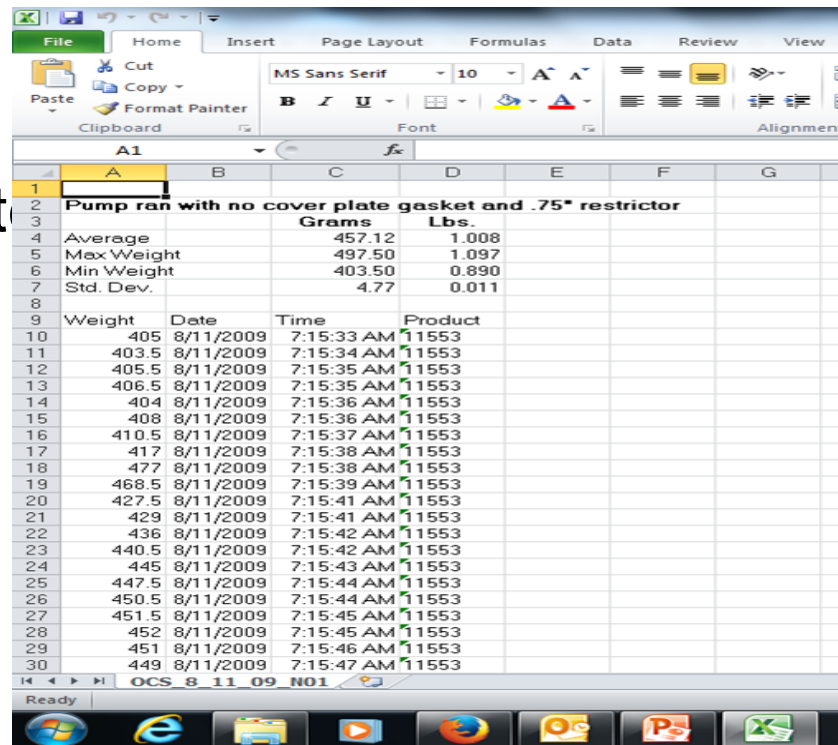
- Facility in Newbern, Tennessee
- Facility Information
 - Produces Jimmy Dean breakfast sausage
 - Rolls, links, and patties
- Project covered the 11 lines making roll sausage
- Impacted 105MM pounds of production
 - 150MM pounds for plant total

Process Improvements

- Improve control limits on package filling
- Reduce giveaway
- Automate quality recordkeeping

Previous Quality Reporting

- Run a batch file to pull data
- Receive list of all weights
- Manual intervention to calculate
- Each line done separately



	A	B	C	D	E	F	G
1							
2	Pump ran with no cover plate gasket and .75" restrictor						
3			Grams	Lbs.			
4	Average		457.12	1.008			
5	Max Weight		497.50	1.097			
6	Min Weight		403.50	0.890			
7	Std. Dev.		4.77	0.011			
8							
9	Weight	Date	Time	Product			
10	405	8/11/2009	7:15:33 AM	11553			
11	403.5	8/11/2009	7:15:34 AM	11553			
12	405.5	8/11/2009	7:15:35 AM	11553			
13	406.5	8/11/2009	7:15:35 AM	11553			
14	404	8/11/2009	7:15:36 AM	11553			
15	408	8/11/2009	7:15:36 AM	11553			
16	410.5	8/11/2009	7:15:37 AM	11553			
17	417	8/11/2009	7:15:38 AM	11553			
18	477	8/11/2009	7:15:38 AM	11553			
19	468.5	8/11/2009	7:15:39 AM	11553			
20	427.5	8/11/2009	7:15:41 AM	11553			
21	429	8/11/2009	7:15:41 AM	11553			
22	436	8/11/2009	7:15:42 AM	11553			
23	440.5	8/11/2009	7:15:42 AM	11553			
24	445	8/11/2009	7:15:43 AM	11553			
25	447.5	8/11/2009	7:15:44 AM	11553			
26	450.5	8/11/2009	7:15:44 AM	11553			
27	451.5	8/11/2009	7:15:45 AM	11553			
28	452	8/11/2009	7:15:45 AM	11553			
29	451	8/11/2009	7:15:46 AM	11553			
30	449	8/11/2009	7:15:47 AM	11553			

Process Improvement – Quality Reports

Portal - Internet Explorer
http://hbchmes001/VantagePointPortal/ContentViewer... Portal

Home Reports Tools Help Server Version 5.10.10371.00

FactoryTalk VantagePoint EMI Portal > Reports > MyEnterprise Copy display link

Daniel's Glen Pro Refresh Full Screen Trend Print

	05/23/2014 05:20:00	05/23/2014 05:30:00	05/23/2014 06:00:00	05/23/2014 06:30:00	05/23/2014 07:00:00	05/23/2014 07:30:00	05/23/2014 08:00:00	05/23/2014 08:30:00	05/23/2014 09:00:00	05/23/2014 09:30:00	05/23/2014 10:00:00	05/23/2014 10:30:00	05/23/2014 11:00:00	05/23/2014 11:30:00
Cooker 1														
PreCook Temp SP	206.97	206.98	207.06	207.25	207.43	207.61	207.79	207.97	207.77	207.49	207.21	206.94	206.66	206.38
PreCook Temp 1_1	207.22	206.97	207.64	207.27	205.92	205.49	204.80	203.96	207.06	206.28	204.12	204.92	203.65	203.99
PreCook Temp 1_2	206.05	206.22	206.92	207.09	206.96	206.87	207.22	207.24	207.80	208.13	207.51	208.20	207.88	207.99
PreCook Belt Speed	53.90	53.84	53.68	53.53	53.37	53.21	53.05	53.01	53.02	53.03	53.04	53.05	53.06	53.07
Transfer Belt Speed	72.91	72.87	72.74	72.61	72.48	72.35	72.22	72.08	71.95	71.82	71.69	71.56	71.43	71.30
Cooker Temp SP	207.97	207.98	208.05	208.20	208.36	208.51	208.66	208.81	208.96	209.11	209.27	209.42	209.57	209.72
Cooker Temp 1_1	210.04	210.03	207.12	209.08	209.87	209.76	207.98	208.80	207.13	207.92	208.10	204.25	203.95	204.96
Cooker Temp 1_2	205.45	205.00	207.99	206.21	205.15	207.58	207.25	207.20	207.53	207.90	206.45	208.02	207.89	208.03
Cooker Lower Belt Speed	78.96	78.93	78.87	78.80	78.73	78.66	78.60	78.53	78.46	78.40	78.33	78.26	78.19	78.13
Cooker Upper Belt Speed	78.99	78.98	78.96	78.94	78.91	78.89	78.87	78.85	78.83	78.81	78.79	78.77	78.74	78.72
Cooker 2														
PreCook Temp SP	206	206	206	206	206	205	205	205	205	205	205	205	205	204
PreCook Temp 1_1	204.08	205.50	206.20	205.90	205.79	205.95	205.97	205.83	206.00	206.22	206.25	206.18	205.93	206.31
PreCook Temp 1_2	205.39	206.62	206.60	206.40	205.98	206.27	206.46	205.81	206.20	205.90	205.80	205.90	206.00	206.48
PreCook Temp 1_3	204.09	205.90	205.98	205.80	206.10	205.63	205.93	206.13	206.01	205.76	205.60	205.99	206.02	205.62
PreCook Dwell Time SP	0.61	0.61	0.61	0.62	0.62	0.63	0.63	0.64	0.64	0.65	0.66	0.66	0.67	0.67
Cooker Temp SP	200	200	200	200	200	200	201	201	201	201	201	201	201	202
Cooker Temp 1_1	204.74	205.24	200.04	199.86	200.15	199.27	200.24	200.05	200.07	200.12	199.90	199.90	199.66	199.92
Cooker Temp 1_2	205.08	204.83	200.90	199.90	199.80	199.85	200.22	200.25	200.08	200.14	199.89	200.01	200.13	200.20
Cooker Temp 1_3	204.51	204.54	200.10	199.97	200.20	200.22	199.92	200.34	199.80	200.15	199.90	200.23	200.01	200.04
Cooker Temp 1_4	204.98	204.62	200.05	199.76	200.02	199.81	200.05	200.15	200.13	199.98	200.18	200.38	199.88	199.97
Cooker Dwell Time SP	5.46	5.43	5.34	5.26	5.16	5.05	4.94	4.82	4.71	4.60	4.54	4.68	4.72	4.75

Data

Start 10:22 PM 6/10/2014

Process Improvement – Quality Reports

KP by SKU - Internet Explorer

Date
03/10/2016

SKU	Uptime %	Throughput %	OEE %	Available Time (Minutes)	Downtime (Minutes)	Good Chubs Count	Good Chubs Weight (g)	Overweight Count	Underweight Count	Std Dev Good Chubs (g)	Giveaway > Pack Wt. (g)	Giveaway > Pack Wt. %
11461	0.00%	0.00%	0.00%	0.00	0.00	1	455.50	1	1		-1.1000	-0.24149%
11583	33.10%	38.97%	27.74%	136.11	40.67	12,418	5,671,114.99	3	51	4.551	895.1391	0.01578%
30658	59.29%	72.74%	49.70%	380.09	134.86	33,379	15,251,210.38	7	266	5.075	10,290.7149	0.06747%
	46.60%	56.99%	39.29%	516.21	175.53	45,798	20,922,780.87	11	318		11184.75	0.05346%

Display

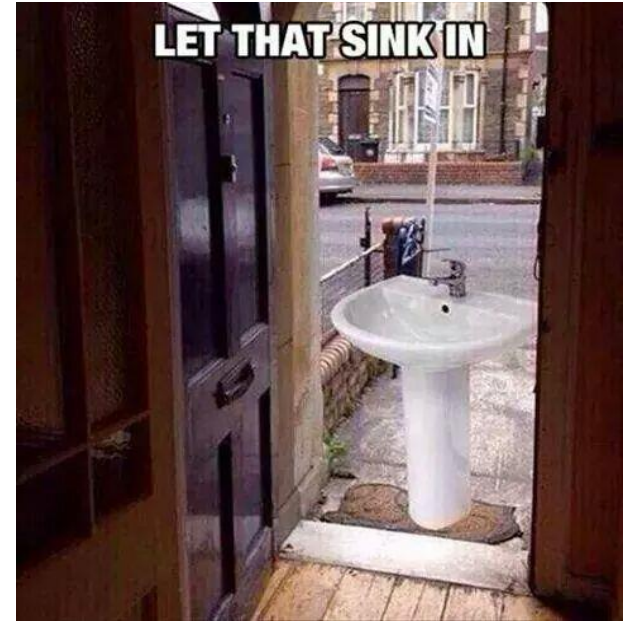
10:45 AM 3/11/2016

Food Safety Example

- Issue with cooking sausage to proper temperature
- Able to use FactoryTalk[®] Historian and FactoryTalk VantagePoint to identify issue

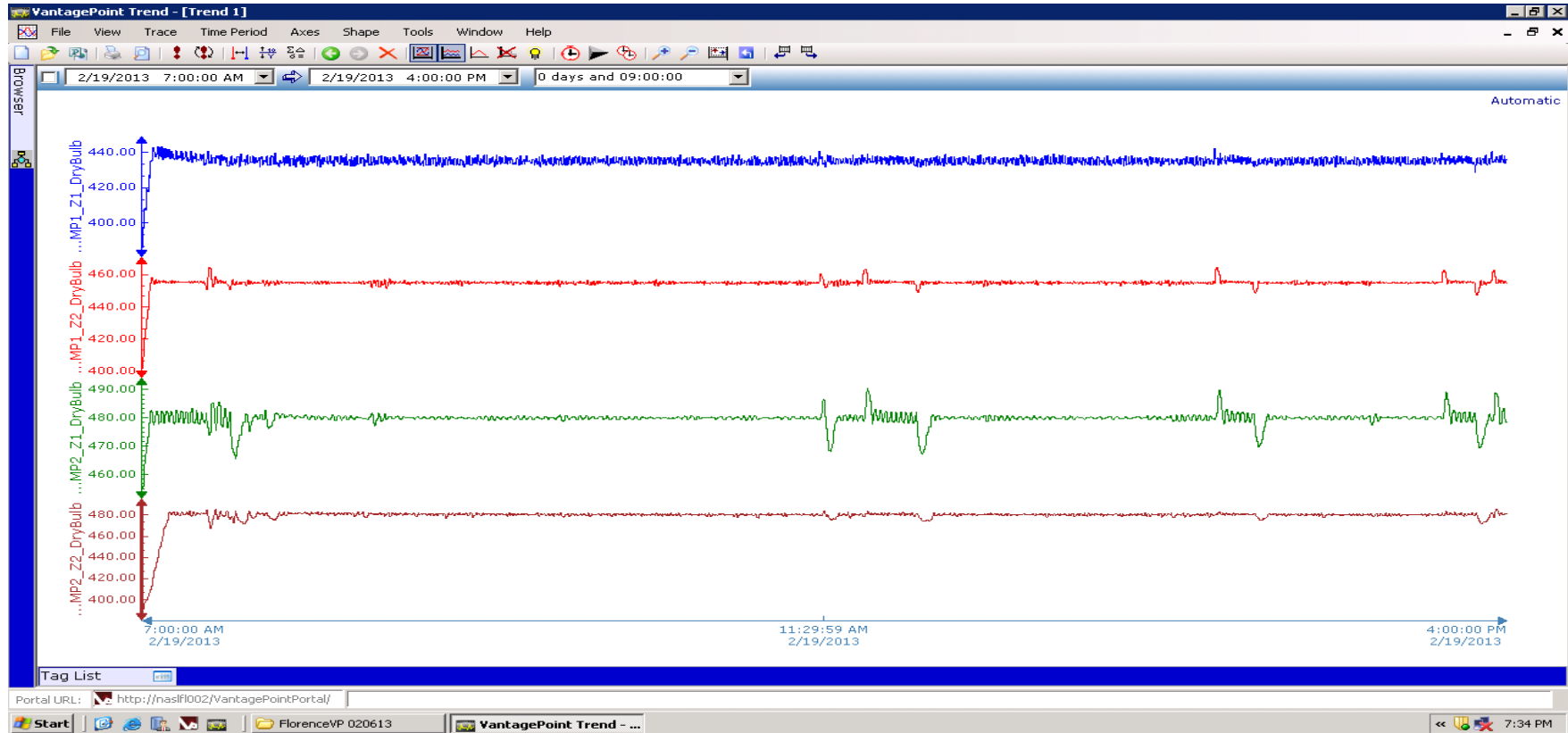
How Bad Can It Be?

- Average Cost of a Recall is > \$30 Million¹
- Egg Recall in 2010
 - 500 million eggs
 - \$100 Million lost to drop in egg prices
- Peanut Butter and Salmonella
 - 2007 - \$78 Million
 - 2009 - \$1 Billion

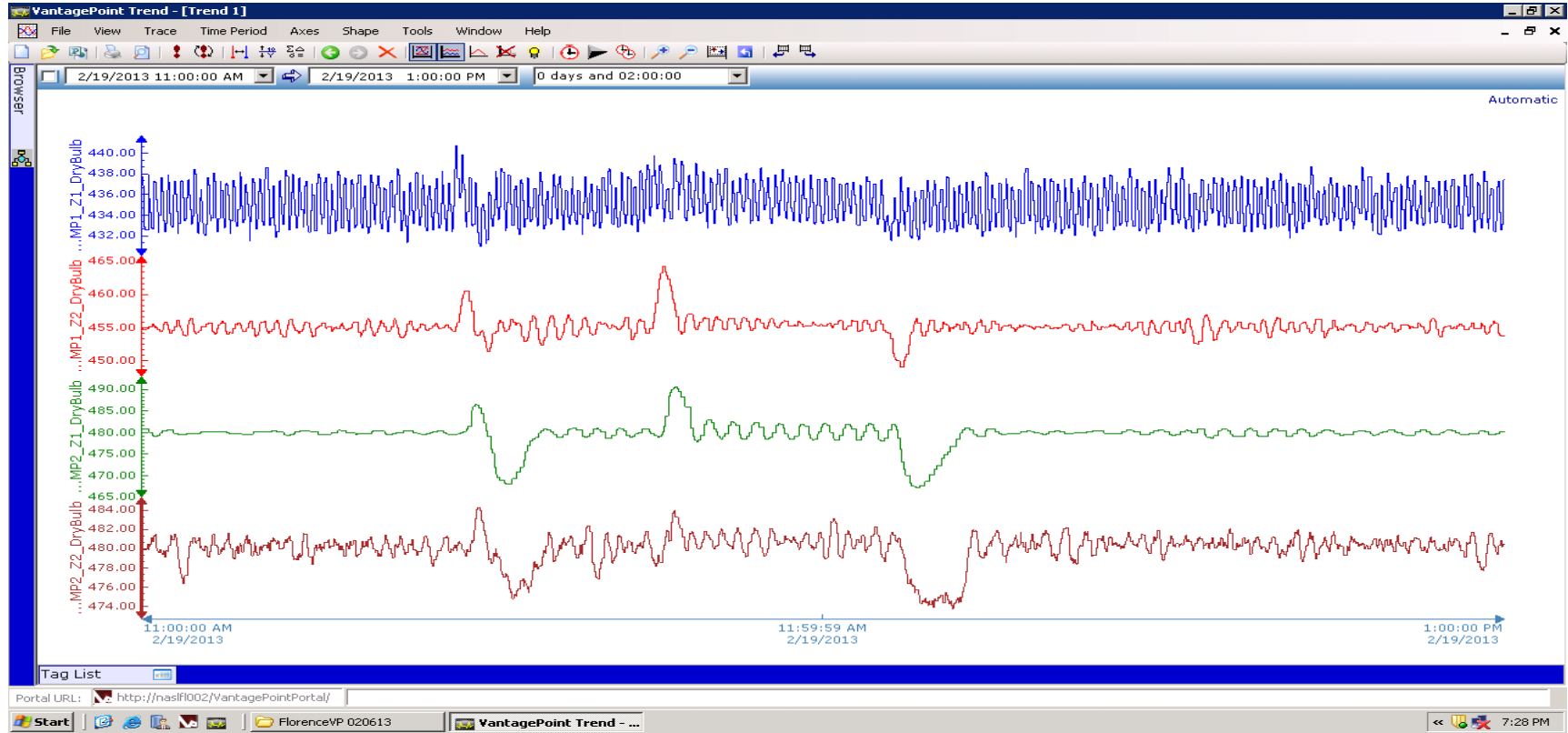


1. Ernst & Young, Capturing Recall Costs, Measuring and Recovering the Losses, 2010

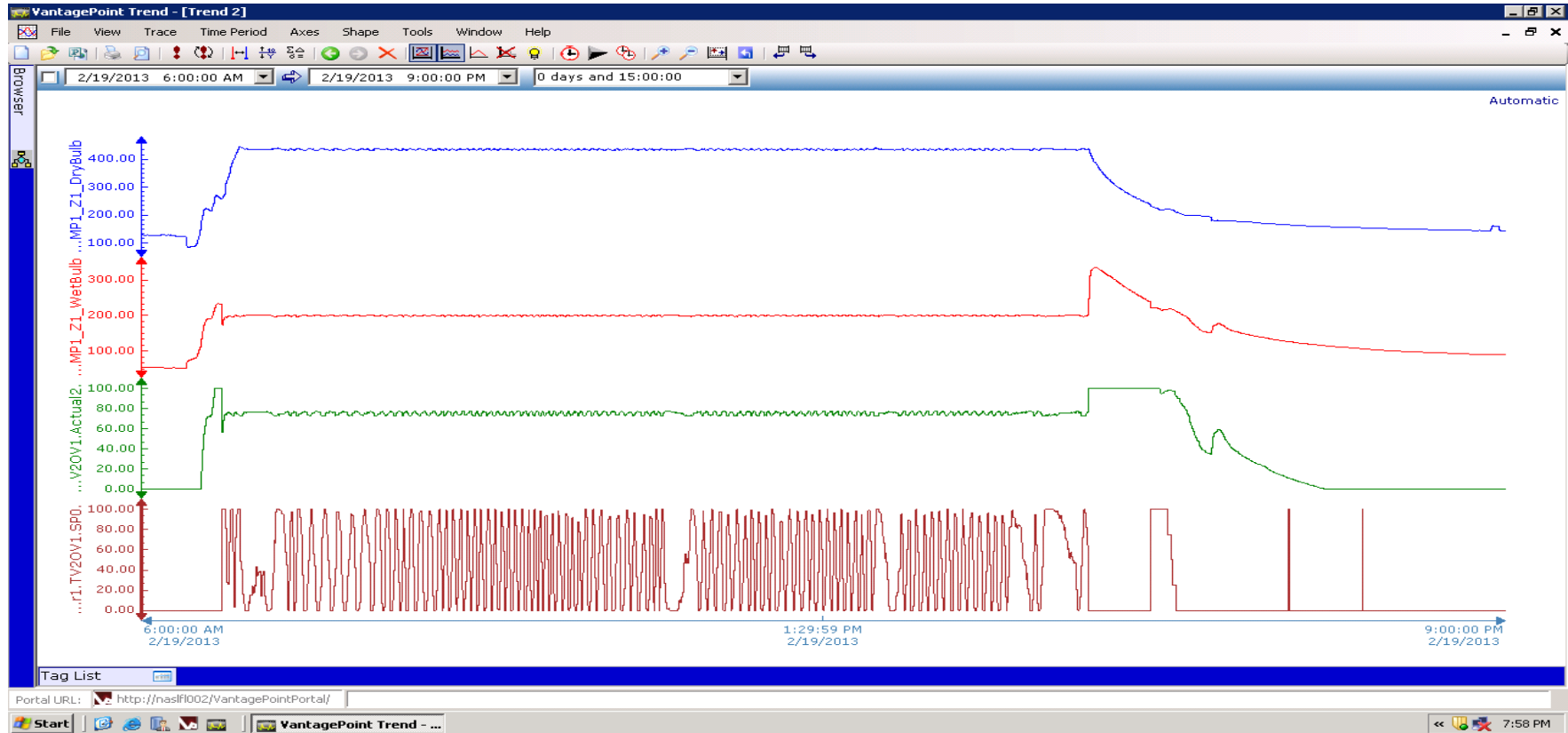
Food Safety Example



Food Safety Example



Food Safety Example



Benefits - Production

- 0.1% Overall yield improvement
- Waste reduction:
 - Tightened control limits
 - Increased giveaway to reduce waste
 - Waste more expensive
 - Was counterintuitive
- Saved 8 man hours daily in QA reporting
- Corn dog facility cut waste in half saving 1MM pounds of production

0.1% overall yield improvement on 105MM pounds of production

Benefits – Food Safety

- See the interaction of process variables live and over time
- Can be alerted to processes that are out of control
- Recipe and settings verification
- Brand protection
 - Cost avoidance of QA hold or recall
 - Acts like an insurance policy

Food Safety impacts your brand equity

Contact Information

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Sr Engineer - Innovation

Tyson Foods



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Questions

Please wait for the **microphone** before asking your questions

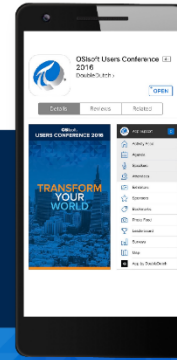


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감사합니다

谢谢

Danke

Merci

Gracias

Thank You

ありがとう

Спасибо

Obrigado

The background of the slide is a dark blue gradient with a faint, stylized image of the San Francisco skyline, including the Golden Gate Bridge and the Transamerica Pyramid. The OSIsoft logo is positioned at the top center.

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