

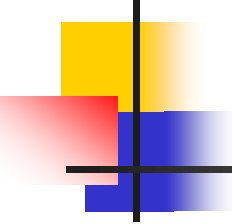


Baby Steps – Learning to Balance

How much did I make?

Where did it go?

Does it agree with SAP?



ATOFINA Chemicals, Inc.

Calvert City, Kentucky Plant

- Products
 - Refrigerants
 - HFC Forane[®] F-134a
 - HCFC's Forane[®] F-141b, F-142b
 - Kynar[®] PVDF high performance plastic
 - HCl
- Batch & Continuous Processes
- PI Since 9/97



ATOFINA Worldwide

- Chemicals branch of TotalFinaElf
- 72,000 employees
- World's 5th largest chemical company
- Petrochemicals & Commodity Polymers
- Intermediates & Performance Polymers
- Specialty Chemicals



In the Beginning

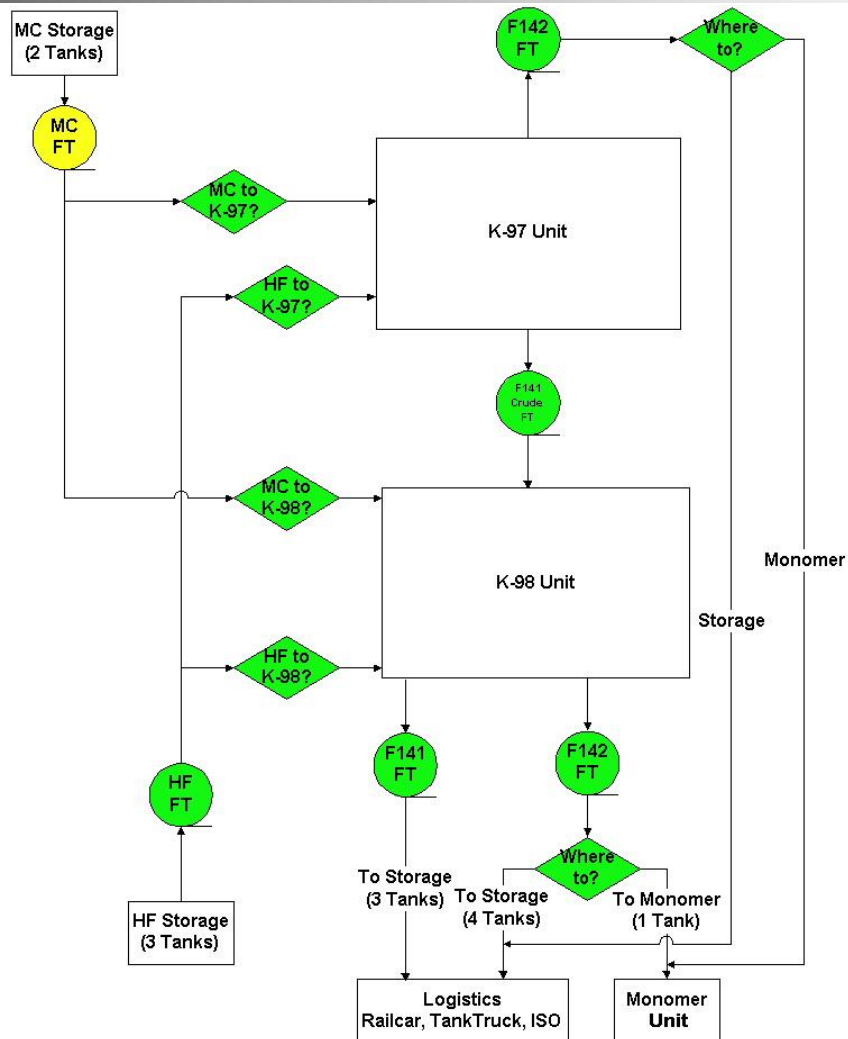
- Poor yield calculation accuracy
- Difficult to determine source of loss
- Raw material and finished product transfers measured by level change
- Few level/temperature transmitters for finished product storage
- Manual data entry from log sheets to production/inventory spreadsheet



Where is the problem? Who's responsible?

- In the production unit?
 - Non-optimum process operation
 - Leaks
- In logistics?
 - Loading accuracy
 - Leaks
- Historically the production unit held responsible for all yield problems
- First step in improvement is knowing where the problem is located

HCFC Units

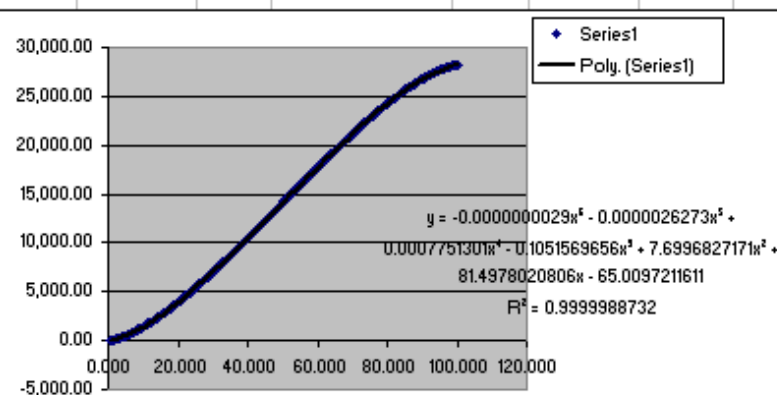




Instrumentation Added

- Mass Flowmeters to measure transfers
 - PI-Totalizers for daily/monthly totals
- Level transmitters and RTD's added
- Accurate strapping tables developed
 - Many horizontal tanks with various heads
- Liquid and vapor density calculations developed to provide tank mass
- Calculations implemented in PI-ACE & MDB
- New production/inventory spreadsheet with PI providing majority of input automatically

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	Vessel	E-V-0150	ID	126	Inches				Calculate	Calculate	Calculated	calculated	Lvl Xmit Penberthy 0.375"		
2	PI No.	3250-060	S-to-S	480	Inches				Liquid	Liquid	Vapor	Total	Uncertain	1632	
3	Product	F22	Head Type	2:1 Ellip					Gallons	Pounds	Pounds	Pounds			
4	Temperature	60.945313	E-TE-5025	Liquid lb/gal	10.2269				-36	-364	7,989	7,625	4/25/2003 15:06		
5	Present Level (%)	0.3499985	E-LT-5025	Vapor lb/gal	0.283							8,061	E-WI-5025(CALC)		
6												-436	Curve Fit - PI ACE		
7															
8	Inches	%	Gallons	Liquid Pounds	Vapor Pounds	Total Pounds	Calculated Gallons	Error	Liquid Density						
9	0.50	0.397	16.50	169	7,974	8,143	-31	47.961	A	B	C				
10	1.00	0.794	36.78	376	7,968	8,345	4	32.306	1.5963	0.26566	369.3				
11	1.50	1.190	63.14	646	7,961	8,607	43	20.395							
12	2.00	1.587	94.44	966	7,952	8,918	83	11.105	Temp (K)	Kmoles/m3	D				
13	2.50	1.984	129.99	1,329	7,942	9,271	126	3.799	289.2307	14.17219664	0.2845				
14	3.00	2.381	169.34	1,732	7,931	9,663	171	-1.943							
15	3.50	2.778	212.15	2,170	7,919	10,088	219	-6.423	Vapor Density						
16	4.00	3.175	258.16	2,640	7,906	10,546	268	-9.868	A	B	C	D	E	F	
17	4.50	3.571	307.14	3,141	7,892	11,033	320	-12.457	116.912	-8799.12	0	0	-16.486	1.51E-02	
18	5.00	3.968	358.93	3,671	7,877	11,548	373	-14.333							
19	5.50	4.365	413.36	4,227	7,862	12,089	429	-15.611	Pc (psia)	Tc (F)	Pr	Z	Mw	G	
20	6.00	4.762	470.32	4,810	7,846	12,656	487	-16.388	720.98	205.07	0.1632	0.86	86.468	1	
21	6.50	5.159	529.68	5,417	7,829	13,246	546	-16.747							
22	7.00	5.556	591.34	6,048	7,811	13,859	608	-16.756	Temp (R)		PSIA				
23	7.50	5.952	655.21	6,701	7,793	14,494	672	-16.473	520.6453		117.67				
24	8.00	6.349	721.20	7,376	7,775	15,150	737	-15.950							
25	8.50	6.746	789.24	8,071	7,755	15,827	804	-15.229							
26	9.00	7.143	859.26	8,787	7,736	16,523	874	-14.349							
27	9.50	7.540	931.19	9,523	7,715	17,238	945	-13.344							
28	10.00	7.937	1,004.97	10,278	7,694	17,972	1,017	-12.239							
29	10.50	8.333	1,080.55	11,051	7,673	18,724	1,092	-11.062							
30	11.00	8.730	1,157.88	11,842	7,651	19,493	1,168	-9.832							
31	11.50	9.127	1,236.91	12,650	7,629	20,278	1,245	-8.570							
32	12.00	9.524	1,317.58	13,475	7,606	21,081	1,325	-7.291							
33	12.50	9.921	1,399.87	14,316	7,582	21,899	1,406	-6.009							
34	13.00	10.317	1,483.71	15,174	7,559	22,732	1,488	-4.738							
35	13.50	10.714	1,569.09	16,047	7,535	23,581	1,573	-3.488							
36	14.00	11.111	1,655.95	16,935	7,510	24,445	1,658	-2.267							
37	14.50	11.508	1,744.26	17,838	7,485	25,323	1,745	-1.084							
38	15.00	11.905	1,834.00	18,756	7,460	26,216	1,834	0.054							
39	15.50	12.302	1,925.11	19,688	7,434	27,122	1,924	1.143							
40	16.00	12.698	2,017.59	20,634	7,408	28,041	2,015	2.178							
41	16.50	13.095	2,111.38	21,593	7,381	28,974	2,108	3.155							
42	17.00	13.492	2,206.48	22,565	7,354	29,919	2,202	4.070							
43	17.50	13.889	2,302.84	23,551	7,327	30,878	2,298	4.923							



Product Properties

PI Module Database Editor - Microsoft Internet Explorer provided by Atofina

File Edit View Favorites Tools Help

Back Forward Stop Home Search Favorites History Print View Source

Address C:\Program Files\PIPC\SMT\MDBEditor\MDBEditor.html Go Links

F-134a

Folder Items

- Contacts
 - F-125
 - F-134a
 - Blend
 - TK-0001
 - TK-0002
 - V-007
 - V-0107
 - V-0108
 - V-0140
 - F-134a
 - F-141b
 - F-141b Crude
 - F-142b
 - F-142b Crude
 - F-22
 - F-404a
 - HCL
 - HF
 - HC
- Kynar Reactors

Sub-Modules PI Aliases PI Properties

PIProperty Name	Value	Datatype
LiquidConstants	<array datatype>	Double()
VaporConstants	<array datatype>	Double()
Tc	213.85	Double
Pc	588.27	Double
ZConstant	0.89	Double
MolecularWeight	102	Double
Degree	6	Integer

2 Objects Type: PIModule Aliases: 0 Properties: 7 Effective Date: 12/31/1969 18:00:01 Query Date: 4/23/2003 16:52:17 Creator:

Done My Computer

Start Dwi... PI... PIU... Cal... Mic... PI ... 16:53

Vessel Properties

PI Module Database Editor - Microsoft Internet Explorer provided by AtoFina

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Address: C:\Program Files\PIPC\SMT\MDBEditor\MDBEditor.html

TK-0001

Folder Items

- My Module Databases
 - ACVTC SAPB1
 - PI BatchDB
 - PI ModuleDB
 - WOSI
 - ATOFINA Calvert City
 - Boiler
 - Contacts
 - Falcone Tanks
 - F-125
 - F-134a
 - Blend
 - TK-0001
 - TK-0002
 - V-007
 - V-0107
 - V-0108
 - V-0140
 - F-134a
 - F-141b
 - F-141b Crude
 - F-142b
 - F-143b Crude

Sub-Modules PI Aliases PI Properties

PIProperty Name	Value	Datatype
PI Number	322D-049	String
Inside Diameter	112.75	Double
Tangent Length	342	Double
Head Type	Hem	String
Offset	0	Double
Orientation	Horizontal	String

0 Objects Type: PIModule Aliases: 6 Properties: 6 Effective Date: 12/31/1969 18:00:01 Query Date: 4/23/2003 16:45:26 Creator:

Done

Start Dwi... PI... PIU... Cal... Mic... PI... 16:51

Vessel Aliases

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TK-0001

Folder Items

My Module Databases

- ACVTC SAPD1
 - PI BatchDB
 - PI ModuleDB
 - WOSI
 - ATOFINA Calvert City
 - Boiler
 - Contacts
 - Falcone Tanks
 - F-125
 - F-134a
 - Blend
 - TK-0001
 - TK-0002
 - V-007
 - V-0107
 - V-0108
 - V-0140
 - F-134a
 - F-141b
 - F-141b Crude
 - F-142b
 - F-143b Crude

Sub-Modules PI Aliases PI Properties

PIAlias Name	Tag Name	Server	Snapshot Value	Snapshot Time
Level	E-LT-8031	ACVTC SAPD1	1.574982	4/23/2003 16:42:07
Temperature	E-TE-8030	ACVTC SAPD1	57.33301	4/23/2003 16:42:28
Weight	E-WT-8031(CALC)	ACVTC SAPD1	3949.885	4/23/2003 16:42:28
Vapor Weight	E-WT-8031(CALC-V)	ACVTC SAPD1	3398.24	4/23/2003 16:42:04
Liquid Weight	E-WT-8031(CALC-L)	ACVTC SAPD1	537.8604	4/23/2003 16:42:28
Volume	E-VOL-8031(CALC)	ACVTC SAPD1	59.4272	4/23/2003 16:36:28

0 Objects Type: PIModule Aliases: 6 Properties: 6 Effective Date: 12/31/1969 18:00:01 Query Date: 4/23/2003 16:45:26 Creator:

Done

Start My Computer Dwig... PI - P... 22 Calcu... Micro... PI M... 16:45

PI-ACE Manager

PI-ACE Manager

Server Executable Module Context Tag Help

ACVTC SAP01

- RollingAverages2
- ForaneTanks
 - WeightCalc
 - Input Tags
 - Output Tags
 - Contexts
 - \\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5201
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0001
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\V-007
 - \\ACVTC SAP01\ForaneTanks\F-141b\Blend\V-206A
 - \\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5202
 - \\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5203
 - \\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5204
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0002
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\V-0107
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\V-0140
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\V-0108
 - \\ACVTC SAP01\ForaneTanks\F-134a\Blend\V-0140
 - \\ACVTC SAP01\ForaneTanks\F-141b\Blend\V-130
 - \\ACVTC SAP01\ForaneTanks\F-141b\Blend\V-206B
 - \\ACVTC SAP01\ForaneTanks\F-141b\K-97W-208
 - \\ACVTC SAP01\ForaneTanks\F-141b\K-98W-203
 - \\ACVTC SAP01\ForaneTanks\F-141b\K-98W-205A
 - \\ACVTC SAP01\ForaneTanks\F-141b\K-98W-205B
 - \\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-0111
 - \\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-0112
 - \\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-120
 - \\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-201
 - \\ACVTC SAP01\ForaneTanks\F-142b\K-97W-305A
 - \\ACVTC SAP01\ForaneTanks\F-142b\K-97W-305B
 - \\ACVTC SAP01\ForaneTanks\F-142b\K-98W-109
 - \\ACVTC SAP01\ForaneTanks\F-142b\K-98W-125
 - \\ACVTC SAP01\ForaneTanks\F-141b Crude\K-98W-2
 - \\ACVTC SAP01\ForaneTanks\F-22\Blend\V-0150
 - \\ACVTC SAP01\ForaneTanks\F-125V-K-97V-0210
 - \\ACVTC SAP01\ForaneTanks\F-22\Blend\V-150 Alte...
- WeightCalcAlt
- WeightCalc142Crude
- KynarModel

Name	Status/Value	Since
Current Status	On	4/17/2003 2:28:35 PM
Tags		
Input Tags	2	
Output Tags	4	
Context Summary		
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5201	On	4/17/2003 2:28:23 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0001	On	4/17/2003 2:28:23 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\V-007	On	4/17/2003 2:28:24 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\Blend\V-206A	On	4/17/2003 2:28:24 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5202	On	4/17/2003 2:28:25 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5203	On	4/17/2003 2:28:25 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\F-134a\V-5204	On	4/17/2003 2:28:25 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0002	On	4/17/2003 2:28:26 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0002	On	4/17/2003 2:28:26 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0107	On	4/17/2003 2:28:26 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0108	On	4/17/2003 2:28:27 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0140	On	4/17/2003 2:28:27 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-134a\Blend\TK-0140	On	4/17/2003 2:28:27 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\Blend\V-130	On	4/17/2003 2:28:28 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\Blend\V-206B	On	4/17/2003 2:28:28 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\K-97W-208	On	4/17/2003 2:28:29 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\K-98W-203	On	4/17/2003 2:28:29 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\K-98W-205A	On	4/17/2003 2:28:30 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b\K-98W-205B	On	4/17/2003 2:28:30 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-0111	On	4/17/2003 2:28:31 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-0112	On	4/17/2003 2:28:31 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-120	On	4/17/2003 2:28:31 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\Blend\V-201	On	4/17/2003 2:28:32 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\K-97W-305A	On	4/17/2003 2:28:32 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\K-97W-305B	On	4/17/2003 2:28:33 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\K-98W-109	On	4/17/2003 2:28:33 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-142b\K-98W-125	On	4/17/2003 2:28:34 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-141b Crude\K-98W-2	On	4/17/2003 2:28:34 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-22\Blend\V-0150	On	4/17/2003 2:28:35 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-125V-K-97V-0210	On	4/17/2003 2:28:35 PM
ForaneTanks\WeightCalc\ACVTC SAP01\ForaneTanks\F-22\Blend\V-150 Alte...	On	4/22/2003 1:30:23 PM

29 Contexts (29 Running, 0 Error, 0 Unregistered, 0 OutOfService)

Start Exploring - F:\Jarvis02\For... PI-ACE Manager untitled - Paint 4:21 PM

Inventory Input

K-98 Area Vessel Inventory (Input)

April 8, 2003

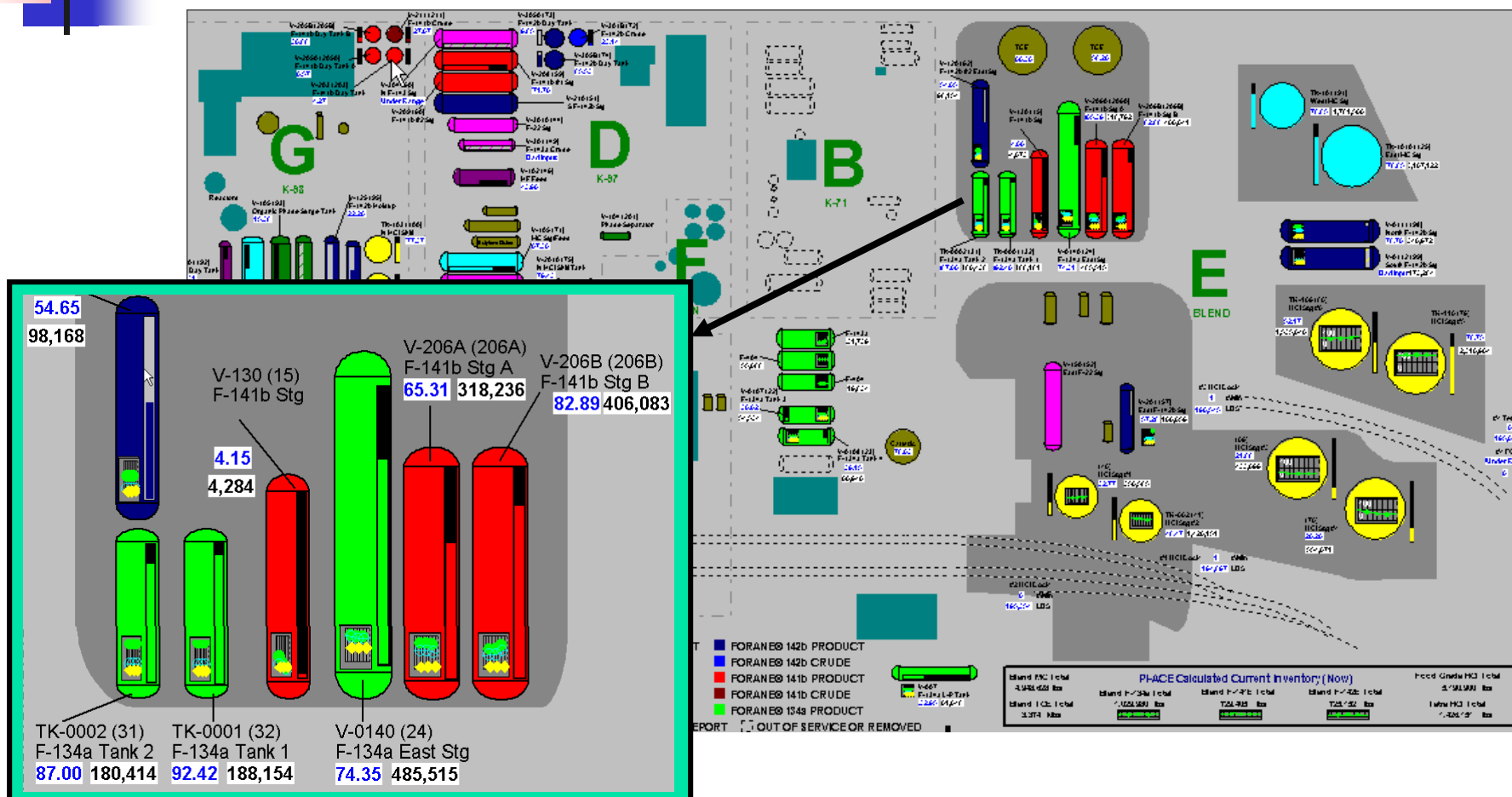
Leave Level/Temperature/Ratio blank to use value from PI. Arrows at left indicate values currently unavailable from PI. Entering a value overrides any PI value and uses calculated weight, even if archive weight exists.

	Function #	Tank	Level (%)	PI	Temp (°F)	PI	Volume (GAL)	Calculated Weight (LBS)	PI - Archive Weight (LBS)
F-141b	G-V-203	F-141b Surge Tank		49.86		62.56	5,692.22	59,469.28	59,469.28
	G-V-205A	F-141b Day Tank A		6.66		52.91	1,357.76	14,472.72	14,472.72
	G-V-205B	F-141b Day Tank B		58.42		78.84	6,632.68	68,332.05	68,332.05
F-142b	G-V-109	F-142b Holdup		44.96		48.18	5,835.35	56,565.57	56,565.57
	G-V-125	F-142b Holdup		14.02		48.18	1,218.06	12,753.40	12,753.40
HF	G-V-101	HF Day Tank		58.14		48.18	6,493.13	53,723.27	54,116.40
Methyl Chloroform	G-V-110	Methyl Chloroform Feed Tank		41.56		48.18	14,236.11	157,733.40	159,969.51
HCL	G-TK-103	N HCL SHIFT TANK		60.68		48.18	9,240.10	90,799.69	90,615.59
	G-TK-104	S HCL SHIFT TANK		7.57		48.18	1,153.55	11,335.59	11,450.14
F-141b Crude	G-V-211	F-141b Crude		78.44		68.81	18,193.27	188,717.27	190,210.54
F-142b Crude	G-M-104R	Phase Separator		4.01		-14.89	79.38	953.84	41,311.11
	G-V-105	Organic Phase Surge Tank		55.91		38.87	15,841.74	154,356.53	162,198.27
Leave cell C16 blank to use ratio from PI (cell C17).									
F-142b Crude F-141b Content:									
(G-CI-5079):			54.5%						

Inventory Report

Blend Area & AHF Tank Farm Vessel Inventory						
April 28, 2003						
	Function #	Tank	Level (%)	Temp (°F)	Weight (LBS)	Space Available (LBS)
F-22	E-V-0150	F-22 East Storage	86.3	60.5	265,827	22,538
F-134a	E-TK-0001	F-134a Storage 1	1.1	53.7	3,852	184,605
	E-TK-0002	F-134a Storage 2	54.7	60.0	106,587	79,979
	E-V-007	F-134a LP Tank	26.9	59.9	42,697	143,658
	E-V-0107	F-134a Storage 3	22.7	58.2	29,062	131,485
	E-V-0108	F-134a Storage 4	22.3	58.3	28,834	131,680
	E-V-0140	F-134a Storage East	35.4	60.5	201,775	418,530
F-141b	E-V-130	F-141b Storage	88.3	56.9	270,276	17,831
	E-V-206A	F-141b Storage A	66.2	67.6	316,991	130,527
	E-V-206B	F-141b Storage B	84.2	65.0	403,863	44,639
F-142b	E-V-0111	F-142b Storage North	45.6	52.3	178,670	220,287
	E-V-0112	F-142b Storage South	41.1	55.6	155,512	241,897
	E-V-120	F-142b Storage East #2	52.3	57.9	91,062	79,694
	E-V-201	F-142b Storage East	80.0	61.7	147,405	22,822
Methyl	E-TK-101	West Methyl Chloroform Storage	37.3	60.5	841,306	1,366,208
	E-TK-101A	East Methyl Chloroform Storage	37.6	60.5	1,505,424	2,419,045
HCL	E-TK-0001A	HCL STG #1	31.8	60.5	340,461	728,402
	E-TK-002	HCL STG #2	13.9	60.5	431,317	2,510,859
	E-TK-0108	HCL STG #3	11.1	60.5	220,136	1,762,487
	E-TK-0109	HCL STG #4	30.0	60.5	637,997	1,476,801
	E-TK-1110	HCL STG #5	65.6	60.5	1,932,127	1,010,049
	E-TK-1109	HCL STG #6	72.7	60.5	2,144,858	797,318
HF (Tank Farm)	O-V-8001	AHF Storage	0.0	69.6	0	390,809
	O-V-8002	AHF Storage	56.7	69.6	230,933	159,876
	O-V-8003	AHF Storage	68.7	68.8	251,883	139,266
	O-V-8004	AHF Storage	15.9	70.5	56,046	334,418
Total F-134a in Blend Area Storage (LBS)			412,807			
Total F-141b in Blend Area Storage (LBS)			991,131			
Total F-142b in Blend Area Storage (LBS)			572,648			
Total F-22 in Blend Area Storage (LBS)			265,827			
Total Methyl Chloroform in Blend Area Storage (LBS)			2,346,731			
Total Food Grade HCL in Blend Area Storage (LBS)			5,275,580			
Total Tetra HCL in Blend Area Storage (LBS)			431,317			
Total HF in AHF Tank Farm Storage (LBS)			538,861			

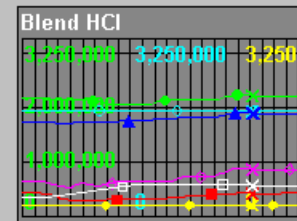
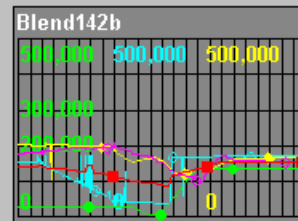
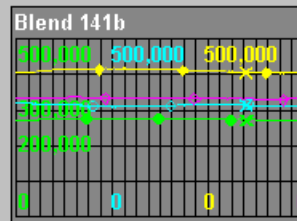
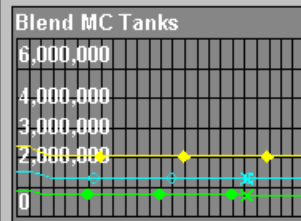
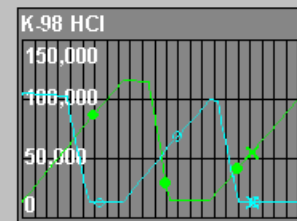
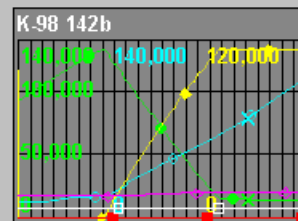
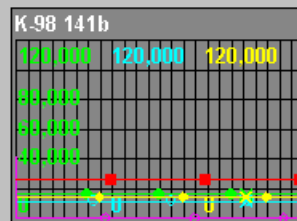
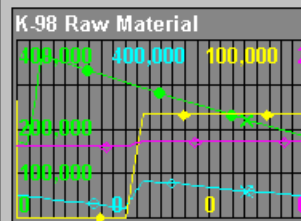
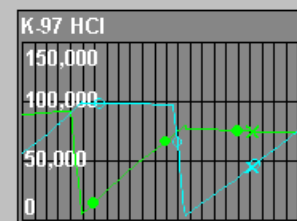
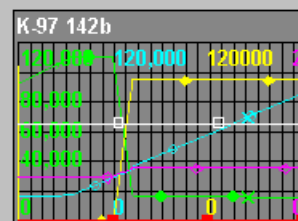
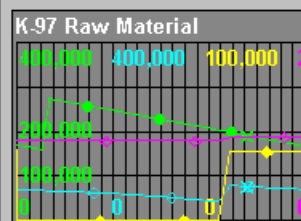
Real Time Inventory



Transfer and Inventory

Forane Daily Transfer Trends

6 A.M Yesterday to 6 A.M Today



PI ACE Calculated Current Inventory (Now)

Blend MC Total
2,019,661 lbs.

Blend F-134a Total
354,306 lbs.

Blend F-141b Total
990,027 lbs.

Blend F-142b Total
554,746 lbs.

Food Grade HCl
5,801,957 lbs.

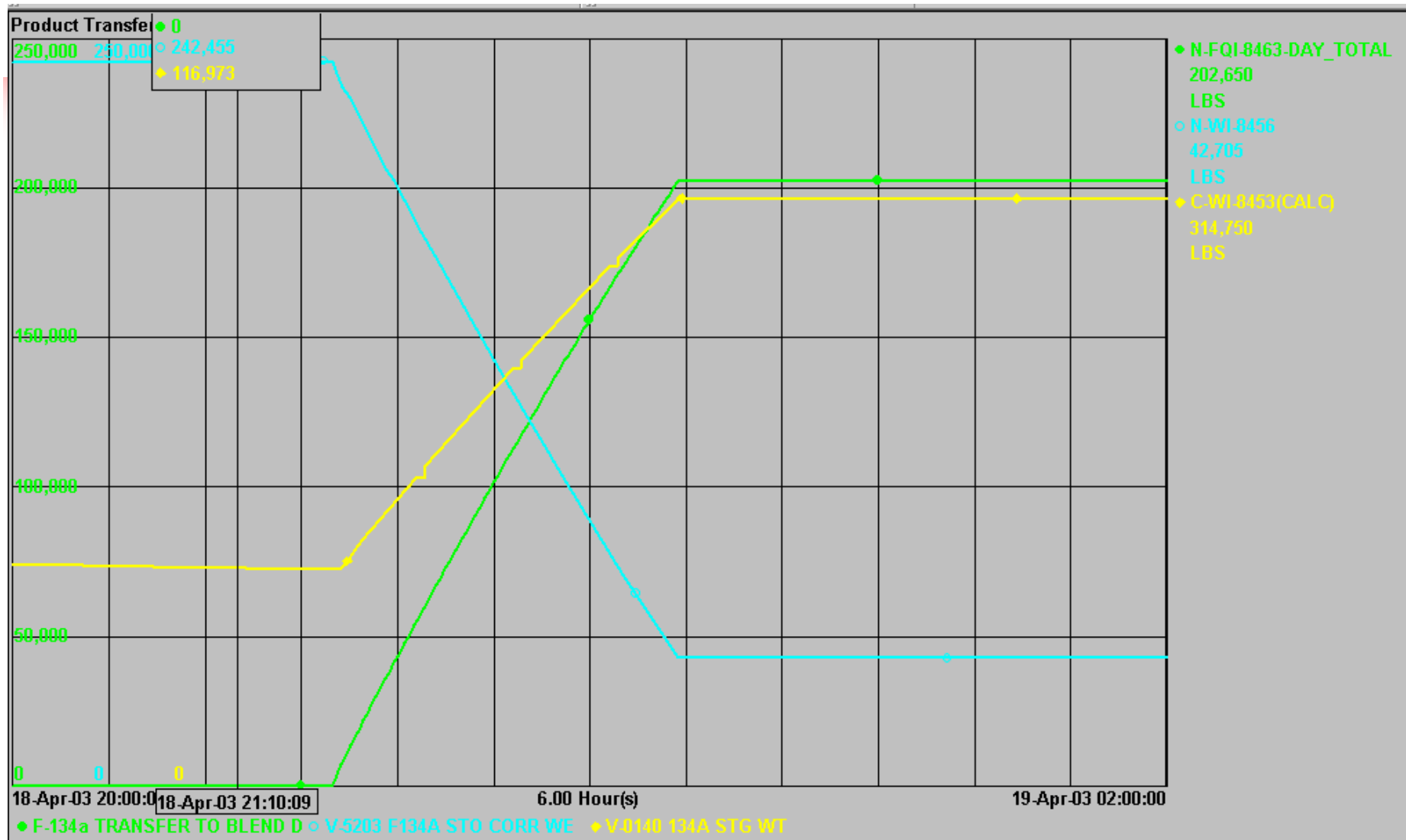
Blend TCE Total
4,083,246 lbs.

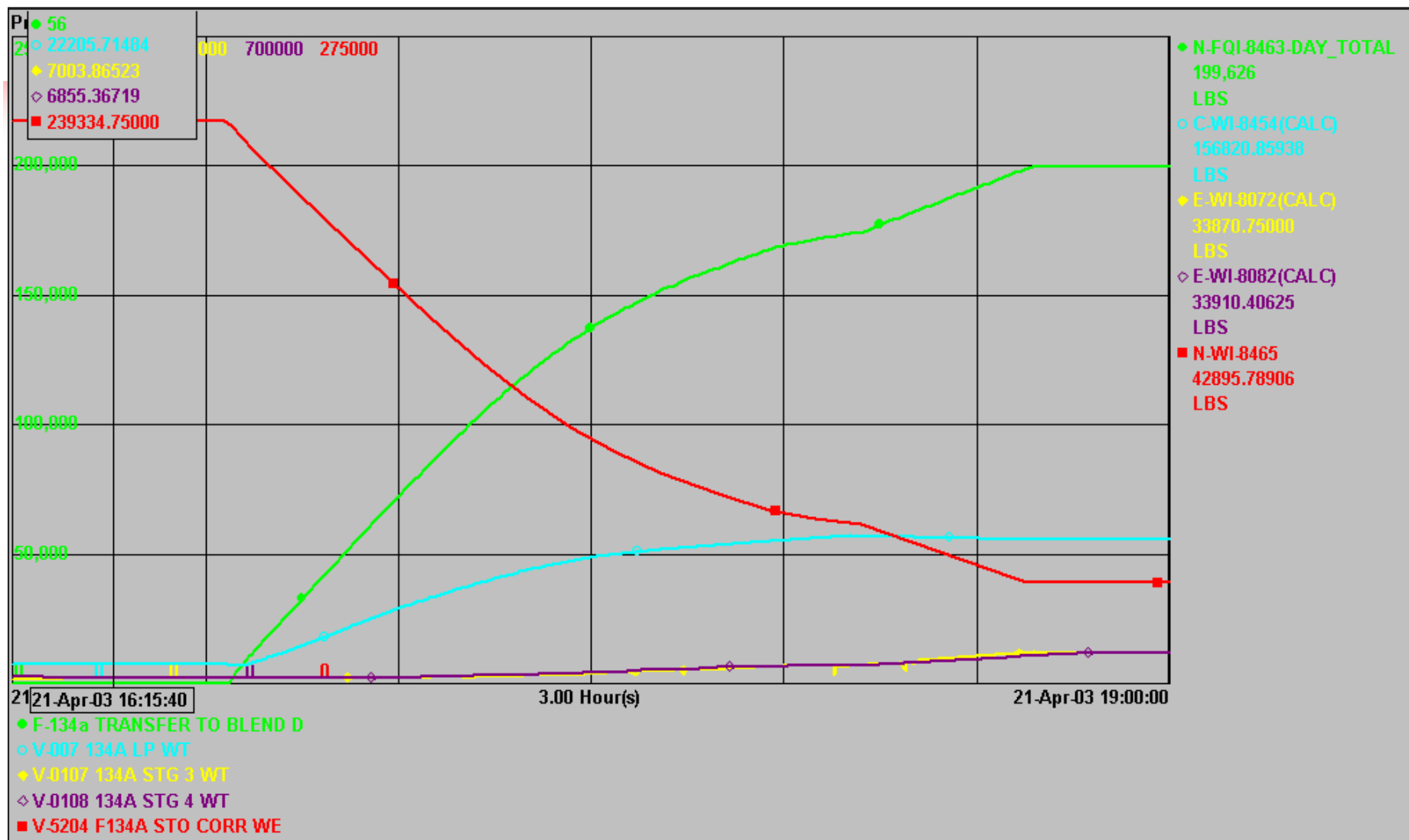
F-410a Total
67,091 lbs.

Blend F-143a Total
39,267 lbs.

Blend F-404 Total
107,899 lbs.

Tetra HCl
435,970 lbs.



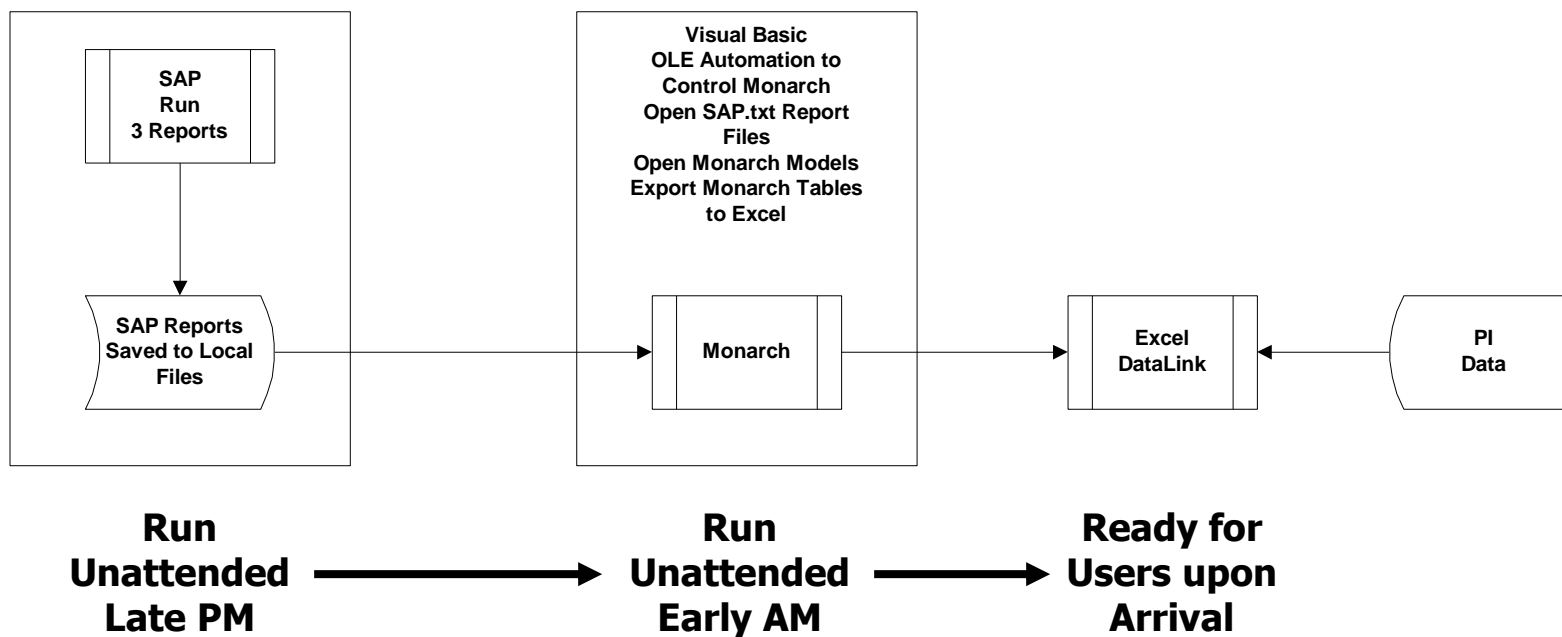




PI/SAP/GPMate Integration

- Goal is to build bridges between the islands
- Automated daily reports
 - Production
 - Yield
 - Variance
 - Energy
 - Inventory
- Compare PI values to SAP data

Flow





Improvements

- Integrated into daily production reports
 - Reduced manual entries by 90%
- Fewer SAP surprises
- Finding where losses occur sooner saves \$\$\$



Is It Finished? Is It Useful?

- NO!
 - Problems to resolve
 - Refine level measurement
 - SAP timing issues
 - Still learning about the mysteries of SAP
 - Enhance reporting of KPI's
- Yes!

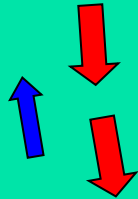
If you get down because you feel like
You're going in circles...

One step forward....

Two steps back...

Don't get upset...

A little
Advice
From Otis



Be thankful for the circle, you'll still get there
Depending on where you start it might take
Twice as long or even much shorter than moving
Constantly in the same direction.

Just remember to look over your shoulder so
You don't pass up the solution when approaching
It from the direction you don't expect!