## OSIsoft EMEA USERS CONFERENCE BERLIN, GERMANY • SEPT 26-29, 2016



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## Evolution of Operational Data to Support Excellence in Paper Manufacturing

Presented by Laurent Watremetz, QC Manager & Data System

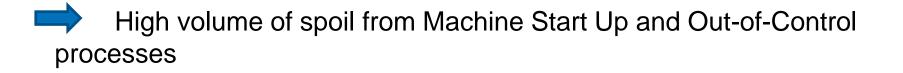
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## **Quality in Paper Manufacturing**

## **Main Characteristics**

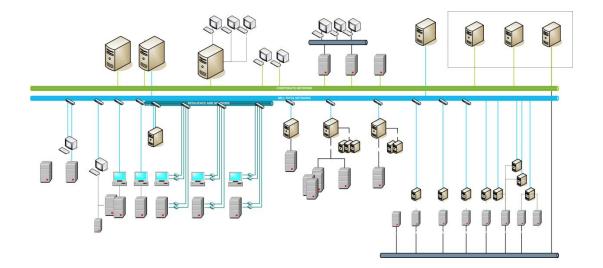
- Long-established manufacturer of security paper
- Specific products, with complex design
- Challenging quality requirements
- Low volume production orders



#### **Data Systems Expansion**

The PI System has been deployed throughout the mill, not only collecting process data but also online and offline product inspection information.

Having seen process engineers resolving issues through data exploration and analysis, operations managers and operators are now demanding data-driven solutions.



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#### **Data & Operational Excellence**

- The Business is deploying Operational Excellence, focussing on Built-in Quality:
  - Defects are no longer created rather than detected
  - Decisions are taken within the manufacturing cells rather than by managers
  - Processes are planned to achieved Quality rather than reactive
- The Data Systems team developed a vision to support this journey

				LEVEL IV	Process made decisions	
		LEVEL II	LEVEL III Decision made at FLM	Decision made by crew, as issue arise Local responsibility for	Decision support system Only exceptions are reported at Cell level	
LEVELI			Level, at a daily meeting Manager led through	data on machine	Error Proof	
	No decision/wrong decision	Decision made at COM level, at a weekly review	driving cost and delivery		Data generates self- correcting actions in real	
Data Driven Decisions	Decision made at management level	of site performance	Operators are immediately	Proactive & anticipative use of data	time	
	Based on gut feel/experience not data		responsive to data & actively using alarm systems	Response to cause not effect	Predictive intelligence	
		Data used to investigate problems & justify	Tracking/monitoring of			
Data Use	Data is used retrospectively	decisions	data	Trust in data	Data is underlying and not visible	
			Confidence in data			
Attitude to Data	Data is not accepted	Data is accepted		Every process is integrated	Every function has a data system	
		New equipment is	Data is included in new equipment specifications	Cubic data		
		integrated during installation	One data structure/solution	Probable cause databases established		
Data Integration	Data is held in isolation & is fragmented	Data is in silos/isolated				
U C						

LEVEL V

5

#### **Project Overview**

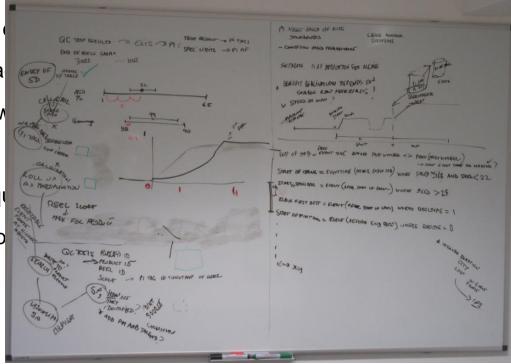
A joint project with Global IT and OSIsoft to communicate vision to the Site and Company Leadership Teams, to prove benefit realisation and to justify an Enterprise Agreement

- Opportunity
  - Spoil is the most significant cost to the business, with two-digit spoil level not usual
- Obstacles
  - The product quality is determined by laboratory testing, sometimes hours behind manufacturing
  - Two systems are being used, the PI System and the Quality Database
  - Operators are not trained in trend review and data analysis
  - Approximately 200 process inputs, and 20 quality parameters would need to be monitored
  - The impact of process inputs on quality parameters is not fully understood
  - Numerous different products are being made, with varying specifications
  - Operators are proud of their "art" and can feel threatened by automation

## **Solution Design**

#### **Contracting Data into simple and actionable messages for machine crews**

- A single point
- A clear messa
- Investigation v
- Crews should
- The product que
- Trends and ab



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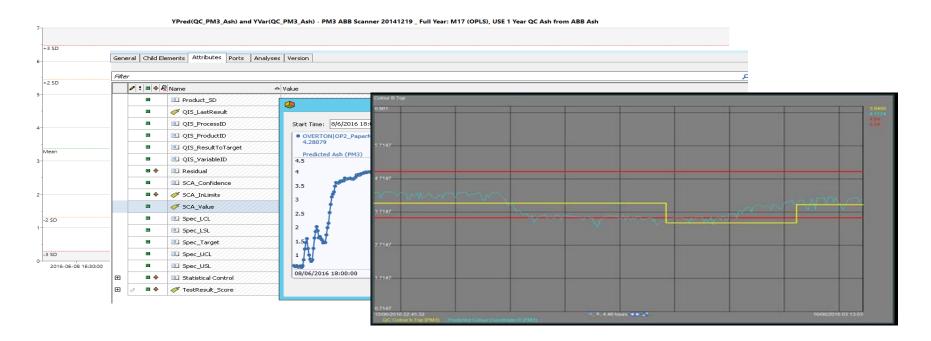
## **Solution Development-***Guiding to optimal Quality*

- PI Asset Analytics scores each reel for its quality, retrieves the point in time when the best product was manufactured and the machine set points
- PI AF enables more complex analytics than Performance Equations, quick replication across elements, and easy backfill

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				3	1745		Q 84.5	81.5	85	81	83
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#### **Solution Development -** *Predicting Quality*

SIMCA-online from MKS Data Analytics Solutions (OSIsoft business partner) is used to build PLS predictive models, providing real time estimations of QC test results against the specification



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#### **Solution Development -** *Monitoring Quality*

QC test results are archived in the PI System and PI Asset Analytics derives SPC-type alarms, tuned to the business specifics

PM_QC_Test_									
General Attr	bute Templates Ports Analysis Templates								
			Name: StatisticalWarning						
	Name     Description: SPC type rules								
2	Categories:								
2.17	iction Residual estScore			Analysis Type:	<ul> <li>Expressi</li> </ul>	on 🔿 Rollup	O Eve	nt Fra	ame
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Diff4	Diff4 PrevVal('QIS_LastResult', prevEvent('QIS_LastResult', '*'))-Pt			Map				$\otimes$	
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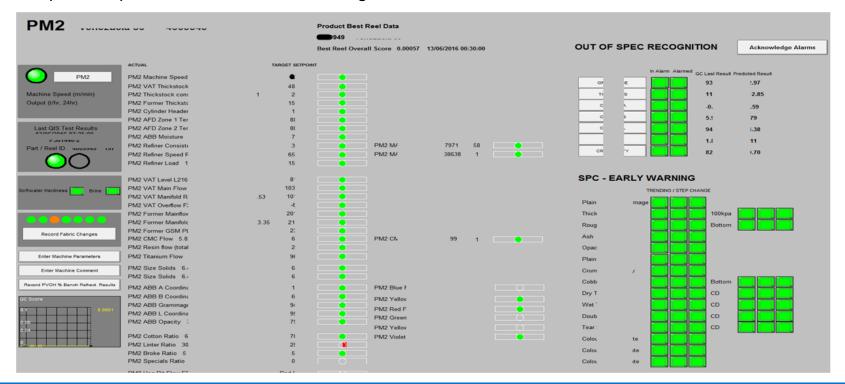
## **Solution Deployment -** Replication through PI AF

- All analytics, retrieval of specification limits, archiving of predicted test result was made easy with PI AF templates.
- PI AF also enabled solution to escalation using PI Notifications

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## **Solution Deployment -** *Processbook Display*

A unique PI ProcessBook display provides clear color coded indicators, and enables operators to "drill" into process parameters for further investigation



#### **Solution Deployment -** *Records*

Crew decisions are recorded within the PI System

- Decision made are communicated to next shift
- Effectiveness of system (alarms) can be reviewed and tuned

PEC	RECOGNI	TION	Acknowle	dge Alarms	Response Log
	In Alarm Alarmed	QC Last Result	Predicted Result		
E		94.11	92.93		
s		116.50	113.60	25/06/2016 18:35:31	
A.		-0.55	-0.55	23/06/2016 11:44:17	···
3		5.86	5.87	23/06/2016 09:55:58 20/06/2016 19:24:28	
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Y	Date 29 Jun	16 Time	11:37:37		
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#### **Solution Deployment -** Acceptance

- Solutions are presented as 'tools' to the operators, improving on practices
- Operators are involved in projects from conception
- Alerts and data provided by the PI System are presented as indication
- Lower value PI System–enabled solutions are encouraged and delivered
- Solution can be aligned to existing processes from supporting functions
- Solution and concept are easily transferable

#### **Results**

Deployment was conducted following Agile principles, and a prototype released to Operations for a period of 8 weeks, during which benefits were monitored and significant improvements observed

Start Up	Baseline start-up time	Actual Time compared to baseline	Improvement
PIMP Product 1	100	60.81	39%
PIMP Product 2	100	33.78	66%
PIMP Product 3	100	90.09	10%
PIMP Product 4	100	33.78	66%
PIMP Product 5	100	31.53	68%
Overall			50%



#### **Conclusions**

Contracting Data into simple and actionable messages for machine crews

- **PI System:** alignment of data system development to corporate strategies
- PI Asset Analytics: complex calculations and logics to be built and standardised
- PI Asset Framework: convergence of multiple data sources and quick roll out of solutions
- PI ProcessBook: high level of customization to satisfy end-user requests and gain acceptance

#### **Next steps**

- Integration into existing systems of work
- Improvement of predictive models
- Deployment to other paper machines
- Development for other process areas of the mill, other sites of the business

## **Evolution of Operational Data to support Excellence**

#### COMPANY and GOAL

The Business wanted to prove the PI System as an Enterprise solution for improvements and data-driven decisions and demonstrate financial benefits



#### CHALLENGE

The papermachine process is set by testing product during start up

- The crew adjust the machine during start up to reach good quality product
- Product is sent to the lab to provide feedback and further adjustments

#### SOLUTION

Product and process data are aligned and analyzed to provide the right information

- Complex calculations and logic are created in PI Asset Analytics and SIMCA
- Deployment is done using PI AF templates
- PI ProcessBook provides a single point of visualization



#### RESULTS

The time, and waste, required to start and set the machine up has been reduced by 50%

- Other benefits includes increased speed, increased availability, reduced testing requirements
- Solution is transferrable to other machines, and other processes

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#### **Contact Information**

#### **Laurent Watremetz**

lwatremetz@yahoo.com

QC Manager & Data System





#### Questions

# Please wait for the **microphone** before asking your questions

# State your name & company



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