

# Delivering Transformative Business Value in O&G with the PI System

7 Key Differentiators

Presented by: Craig Harclerode - O&G Industry Principal

# **Key Differentiator #1**

They recognize the focus is delivering business value defined by a business case and the time value of money, not technology or necessarily the cost of the technology .....they are guided by the "4M" strategy

Make Me More Money!

# Delivering \$1B Business Value from Digital Transformation in ~5 years

#### **COMPANY** and GOAL

Deliver \$1B in EBITDA by a business transformation enabled by a digital transformation leveraging the PI System as a strategic OT data infrastructure for advanced predictive and proactive analytics



Specific Energy
Consumption
Base: 3.13 GJ/t
NDSP: 3.01 GJ/t
Plan: 2.94 GJ/t
2%

| Consumption | Cons

NDP Delivered \$500M 2012-2014 NxDSP Delivered +\$500M 2015-2016

2016 Analytics, IOT, Big Data



#### **CHALLENGE**

Deliver strategic business value to respond to increasing competitive threats;
Change a diverse culture to "act as one" with Operational Excellence & continuous improvement enablement.



- Variable cracked spread
- Diverse culture across 8 countries
- Low use of data and analytics
- Poor business performance 4<sup>th</sup> Qtle

#### SOLUTION

Evolved the use of the PI System as a tag based historian to an asset based infrastructure to support cultural change and data based decision making and support with advanced predictive and proactive analytics.

- Evolved from Tag to PI AF based infrastructure across the MOL fuels value chain
- Normalized tag, asset, UOM, and time using PI AF as an abstraction layer
- Used data and information to support business transformation

#### **RESULTS**

Trust

Delivering on the MOL Downstream business transformation goal of \$1B and more importantly, a sustainable cultural change based on data and information to drive operational excellence going forward into he 21st century.

- Leading Process Safety Management
- 1st Quartile in energy, yields, loss, and utilization
- OT infrastructure enabling time to value and value momentum with advanced analytics including machine learning

# **Key Differentiator #2**

They leverage PI AF element templates like lego blocks owned by SMEs and in doing so, redefined the roles between OT and IT and enabled OT/IT collaboration via a common language – "the language of the PI System"

# TransCanada Anomaly Detection & Predictive Analytics

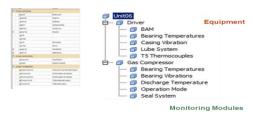




#### **Centrifugal Compressor Templates**



#### **Health Index Templates**



**Anomaly Detection Templates** 



#### **Physical Compressor Stations**



```
| Unit | Base | Unit | Base | Unit | Base | Unit | Base | Unit |
```

**Digital Compressor Stations** 

```
Arklatex
Barnett
DJ Basin
m- NG Plants
B Eagle Ford
Gulf Coast
Michigan
Mid-Continent
- Plants
      Chitwood
       Cimarron
      @ Fox
      Kingfisher

☐ Mooreland

      Mustang
      National Helium
       Okarche
      Rock Creek
       Sheerhan
      Shoem
Offshore
@ Permian
🖹 - 🦪 Ozona
          Acid gas Removal
          Dehratikon
          Fractionation Train
          Gathering Systems
          Mercury Removal
          Meter stations
          Nitrogen Reinjection
          Sulfur Unit
          Sweetning Unit
          Tali gas Treating
       Sonora
- Midland Office
      BMS

    Electrical

       Network
E -  NG Plants
El- @ Pipelnes
   □- Ø Crockett
      Compressor Station 1
            - S Crockett-Compressor 1
             Crockett-Compressor 2
          Compressor Station 2
       Data Center
```

TransCanada Smart OT Infrastructure

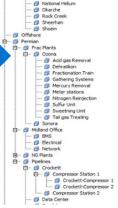
# **TransCanada Anomaly Detection & Predictive Analytics**





#### **Physical Compressor Stations**





TransCanada Smart

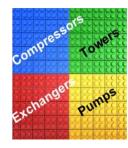
**OT Infrastructure** 

Arklatex Barnett DJ Basin m- NG Plants B Eagle Ford

Gulf Coast Michigan Mid-Continent - Plants Chitwood Cimarron @ Fox

> Kingfisher ☐ Mooreland Mustang





Equipment Bearing Temperatures Bearing Temperatures Discharge Temperature

**Digital Compressor Stations** 

Unit\_LSV

Unit\_Turbine\_Allison\_Base

Unit\_Turbine\_Siemens\_Base

Unit\_Turbine\_Solar\_Centaur

Multiplication of the Color Mars 

Mars 
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Unit Turbine Solar Saturn

Unit Turbine Solar Taurus Unit Turbine Solar Titan

Unit\_Turbine\_Solar\_Base

Unit\_Turbine\_GE\_Base

**Anomaly Detection Templates** 

**Centrifugal Compressor Templates** 

Anomaly Detection

Sensor data behavior based on

Equipment analysis reports.

Monitoring Modules

plates

Casing Vibration

T5 Thermocouples

Bearing Vibrations

Operation Mode Seal System

Lube System

Gas Compressor

# TransCanada Anomaly Detection & Predictive Analytics

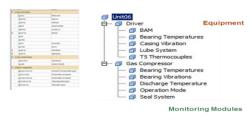




#### **Centrifugal Compressor Templates**



#### **Health Index Templates**



**Anomaly Detection Templates** 



#### **Physical Compressor Stations**





**Digital Compressor Stations** 

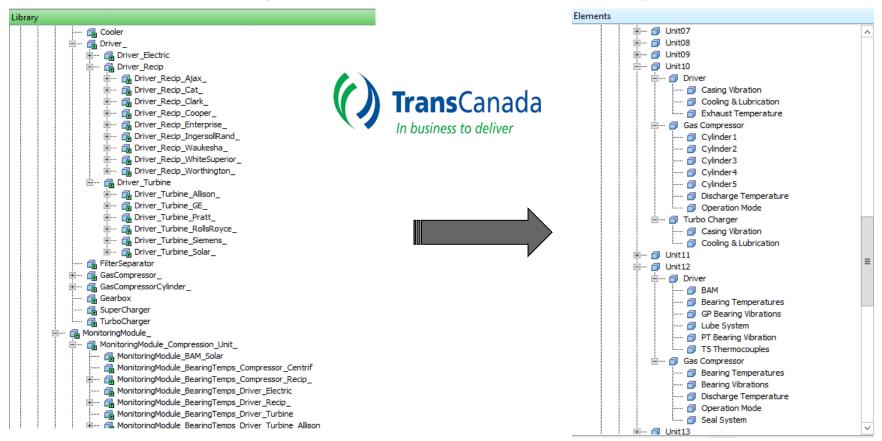


TransCanada Smart OT Infrastructure



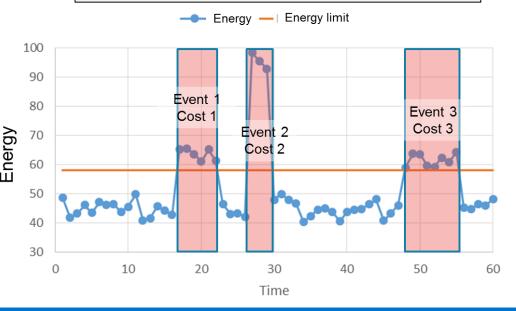
Exception based KPI Dashboard system

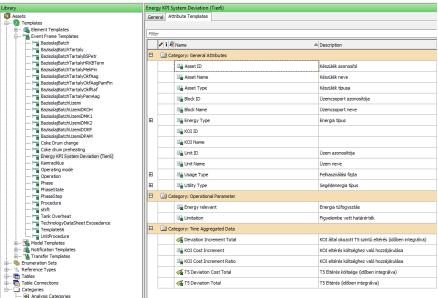
## **Portfolio of Templates for Drivers & Compressors**



#### PI Event Frames – Energy Over consumption events

Ability to create Event Frame Templates and apply retroactively..ie – "IF I have this event definition, how many times in the past would I have seen it?





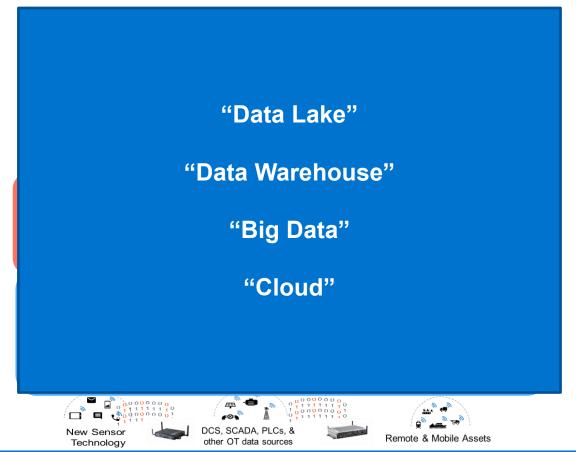


#### **Devon's Digitally Enhanced Business Transformation- "Our Secret Sause"** devon OT **SOLUTION** IT (E&P) Collaboration Data & Integration **Platform** Develop User **Analytics Support** Consulting ment Alignment **OT PI AF IT PI AF OT Infrastructure** (IT Infrastructure) "The Language of PI"

Rick Howell - <u>IIOT, Analytics, and Big Data Conference</u>, Houston, October 12, 2016

# **Key Differentiator #3**

They leverage a "hybrid data lake strategy" and the ability to leverage cleansed, augmented, and shaped high fidelity historical and future data to improve their "big data" applications with "self service" capabilities





IT Data Lake/Data Warehouse/Big Data

**Batch and Streaming Integration** 

**OT Data Lake/OT Infrastructure** 







IT Data Lake/Data Warehouse/Big Data

**Batch and Streaming Integration** 

OT "Data Lake"- Optimized for real-time data & streaming analytics

Physical
Physical & Virtualized
Remote DC & Virtualized

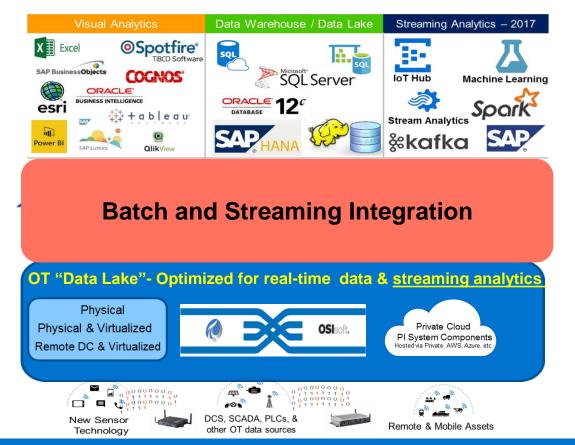


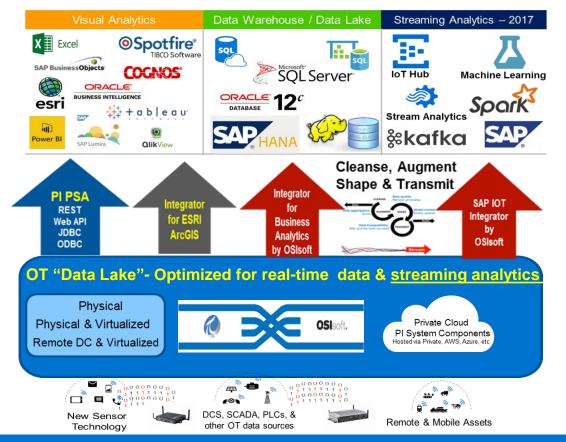






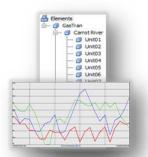




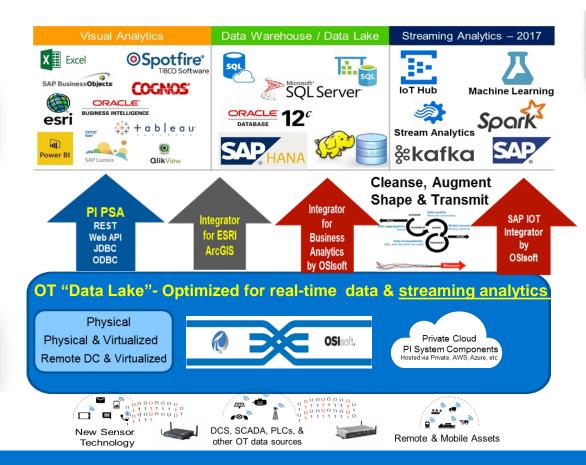




Tabular & Unstructured +



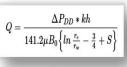
Linear/Time, Event, Asset Context Structured





Predictive Statistical Modeling ML/AI

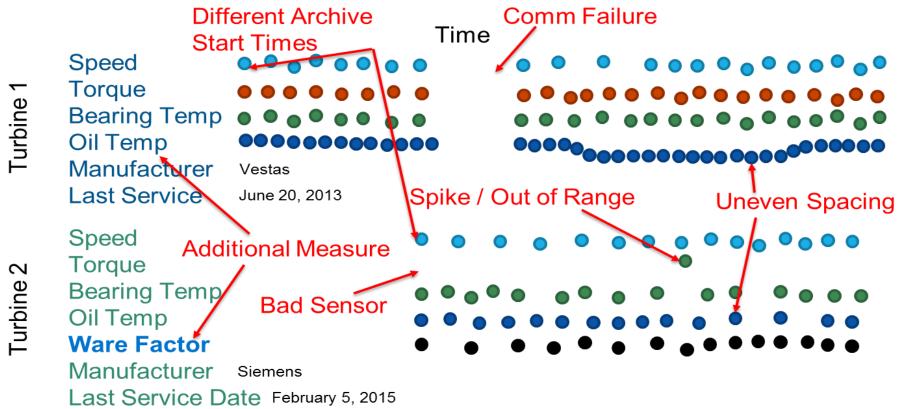
Dashboards
Geospatial &
multidimensional
assessment





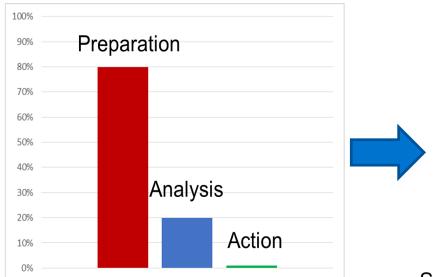
Prescriptive, Empirical, & Physics based Streaming Analytics

# The Smart OT Infrastructure is Designed to Deal with the Unique Characteristics of Time Series data and Metadata

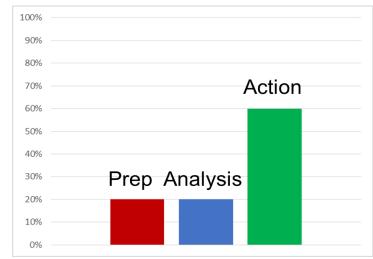


## Refocusing on Data Use vs Cleansing and Preparation

Hybrid "Data Lake" Approach vs a pure RDB "Data Lake" Approach

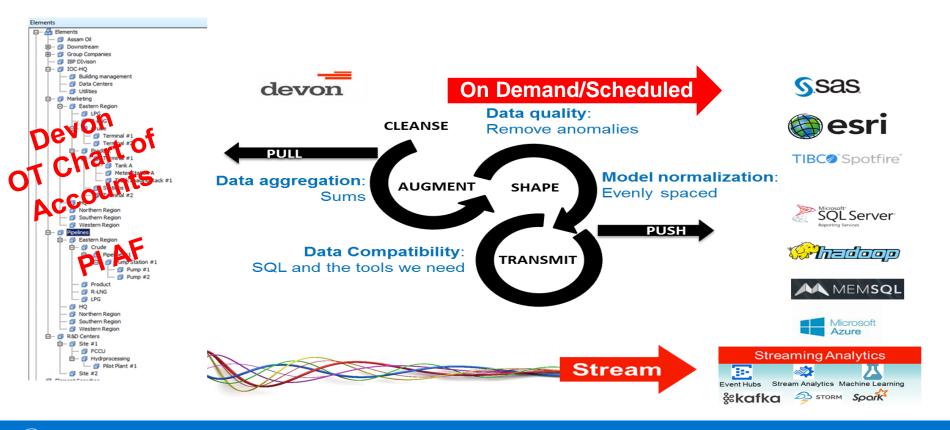


Data cleansing and preparation tasks can take 50-80% of the development time and cost



Spending more time getting new, actionable insights from existing data sets....minimizing the "lost opportunity costs"

# The OT Data Model(PI AF) is Foundational for Higher Level Analytics & The Power of Choice and Self-Serve BI

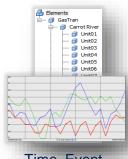


# **Key Differentiator #4**

They define "analytics" and "Layers of analytics" as a framework for their analytical journey with a mapping of examples and use an infrastructure approach leveraging the OT Infrastructure

# **An Evolutionary Approach to Analytics**

#### Laying the Analytical Foundation with PI AF



Time, Event and Asset Context **Real-time Streaming Analytics** 

**Human Analytics** 

Descriptive & Prescriptive Level 1 Predictive

 $Q = rac{\Delta P_{DD} * kh}{141.2 \mu B_0 \Big\{ ln rac{r_e}{r_w} - rac{3}{4} + S \Big\}}$ 

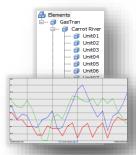
Real-time, contextual, exception based decision support



# **Evolutionary Approach to Analytics- Moving up the Ladder**



Tabular Context



Time, Event and Asset Context

**Community ML/AI** 

Strategic ML/Al

**Tactical ML/AI** 



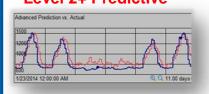
**Real-time Streaming Analytics** 

**Human Analytics** 

#### **Predictive**

Statistical Modelling & Machine Learning/Al (Pattern Recognition)

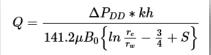
Level 2+ Predictive



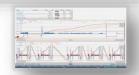
# Visual Dashboards & Multidimensional Assessment



Descriptive & Prescriptive Level 1 Predictive



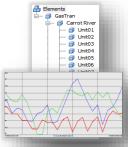
Real-time, contextual, exception based decision support



# An Evolutionary Approach to Analytics- Moving to the Edge



Tabular Context



Time, Event and Asset Context

**Community ML/AI** 

Strategic ML/AI

Tactical ML/AI



**Real-time Streaming Analytics** 

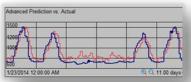
**Human Analytics** 

**Edge Analytics** 

#### **Predictive**

Statistical Modelling & Machine Learning/Al (Pattern Recognition)

Level 2+ Predictive

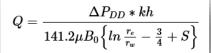


#### Visual

Dashboards & Multidimensional Assessment



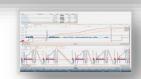
Descriptive & Prescriptive **Level 1 Predictive** 



Real-time, contextual, exception based decision support

Descriptive & Prescriptive **Level 1 Predictive** 

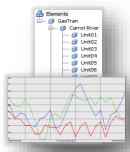
Machine Learning/AI/M2M



## An Evolutionary Approach to Analytics- Enabled by PI AF



Tabular Context



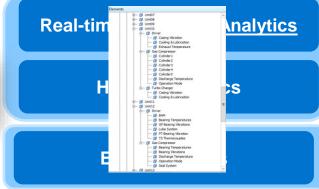
Time, Event and Asset Context

#### **Community ML/Al**

Strategic ML/Al

#### **Tactical ML/AI**

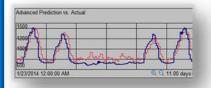




#### **Predictive**

Statistical Modelling & Machine Learning/Al (Pattern Recognition)

Level 2+ Predictive

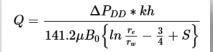


#### Visual

Dashboards & Multidimensional Assessment



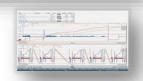
Descriptive & Prescriptive Level 1 Predictive



Real-time, contextual, exception based decision support

Descriptive & Prescriptive Level 1 Predictive

Machine Learning/AI/M2M



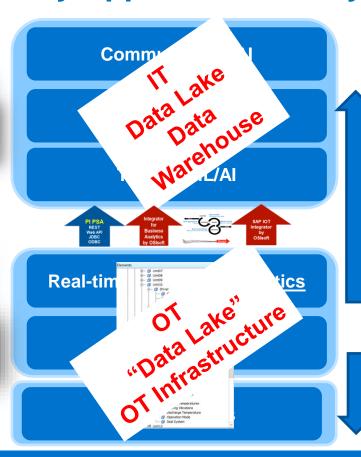
# **Evolutionary Approach to Analytics- The Hybrid Data Lake**



Tabular Context



Time, Event and Asset Context



#### **Predictive**

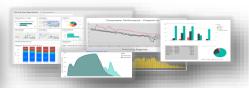
Statistical Modelling & Machine Learning/Al (Pattern Recognition)

Level 2+ Predictive

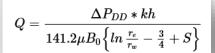


#### Visual

Dashboards & Multidimensional Assessment



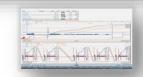
Descriptive & Prescriptive Level 1 Predictive



Real-time, contextual, exception based decision support

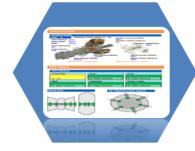
Descriptive & Prescriptive Level 1 Predictive

Machine Learning/AI/M2M

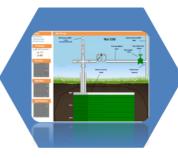


#### **Our Focus Over Time**





**Compression Reliability** 



**Storage Analytics** 



**Gas Quality** 



**Enterprise Analytics** 



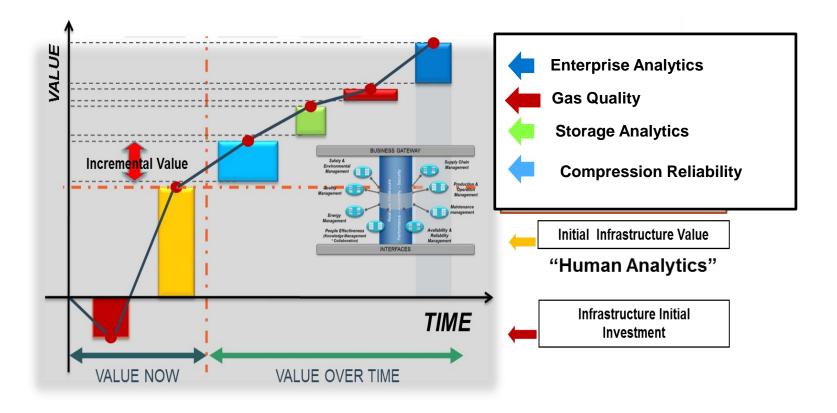
Executive Dashboards

2012 - 2013

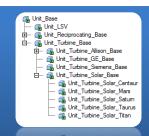
2013 - 2014

2015 - 2016

## An Infrastructure Investment Approach - "OT Data Utility"



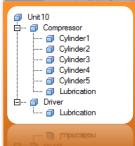
# Why Leverage the Smart OT Infrastructure?



#### **Scalability**



- Highly Scalable
- Smart Asset Objects (Element Templates)
- Inheritance Ability to modularize and shape



#### **Dynamic, Logical Asset Structure**

- Model our equipment fleet using a logical structure that is familiar to our engineers and analysts "in context"
- Bring operational time-series data and relational asset data together to implement complex calculations & analytics

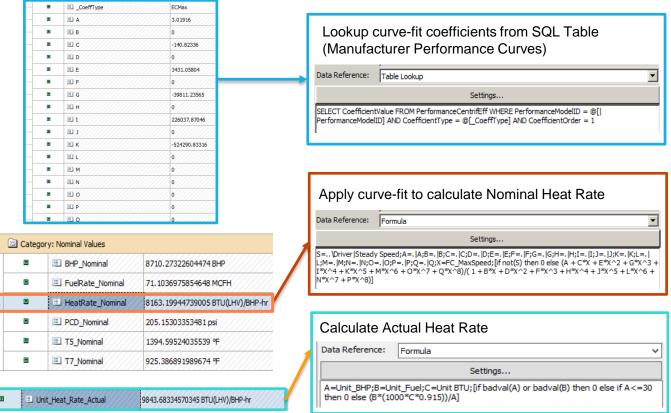


#### **Test and Validate- Ability to Evolve Over Time**

- Develop hypophysis for anomaly and modify analytics
- Run the analytics back in time to test and validate the revised algorithms
- Once validated in template, rapidly propagate to all instances

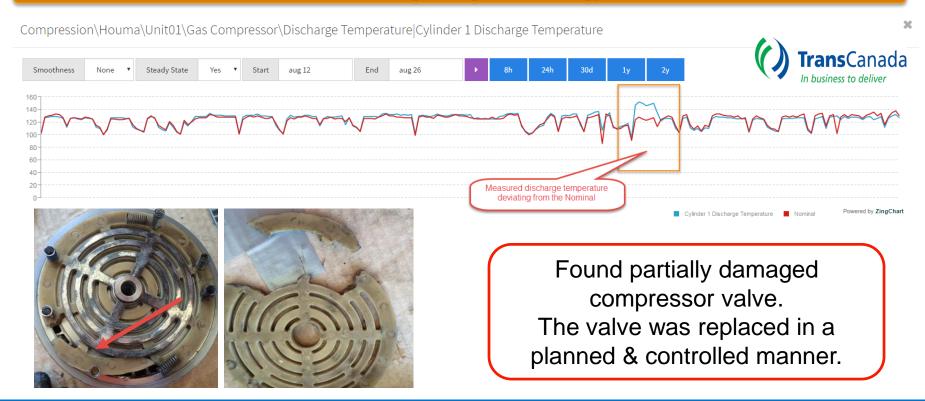
# **Calculating Expected Heat Rate**





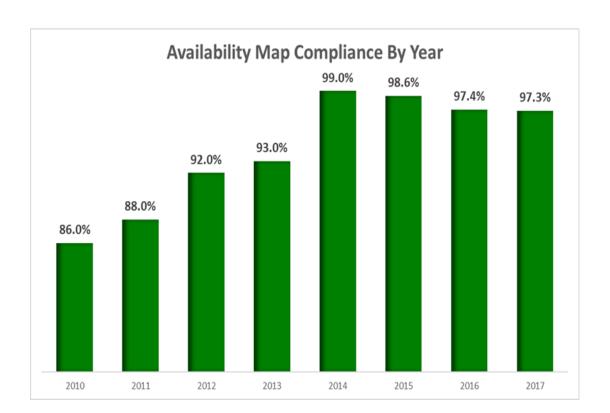
#### **Example of Predictive Analytics in PI AF – Expected vs Actual**

#### **EA Finding using KPI Strategy**



# **Compression Availability Compliance**





#### Visibility

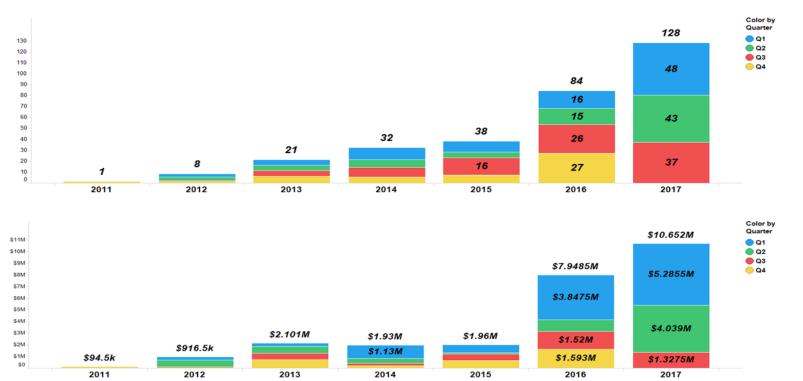
Real-time dashboard

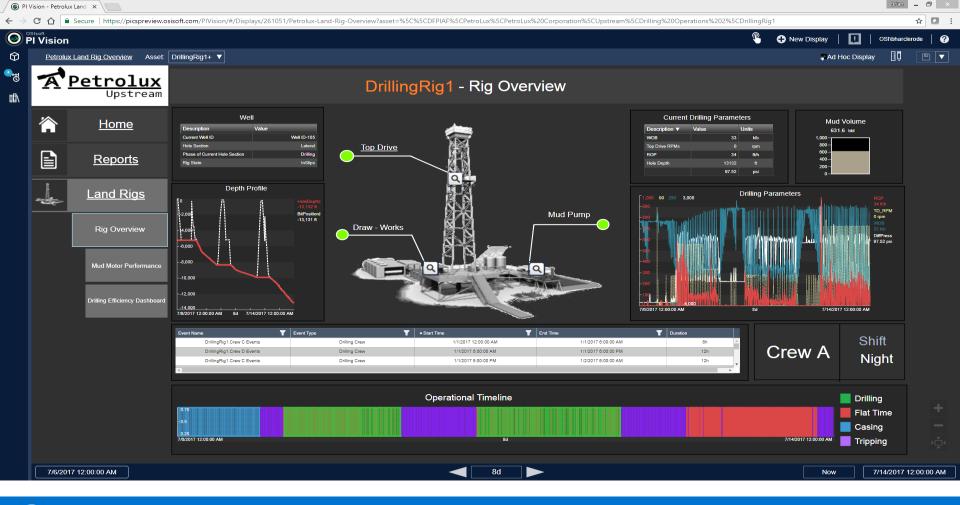


 Monthly scorecard reporting to president

# Delivering ~\$25M since EA in 2012 from Anomaly Detection



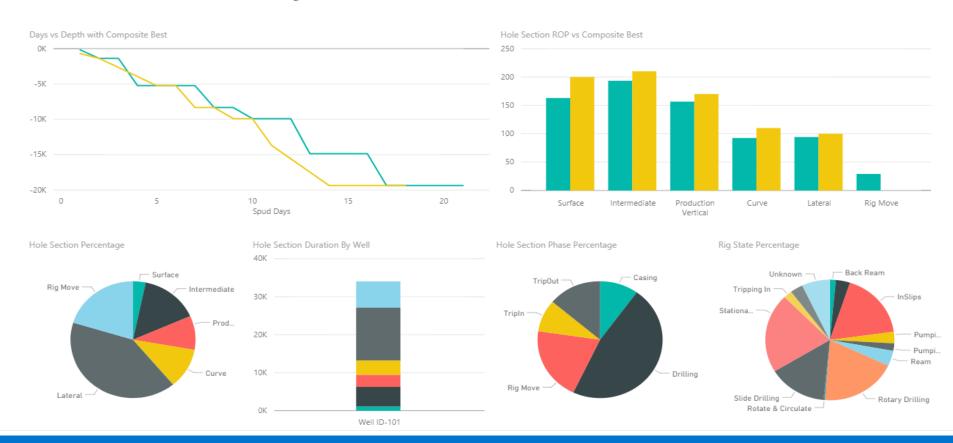




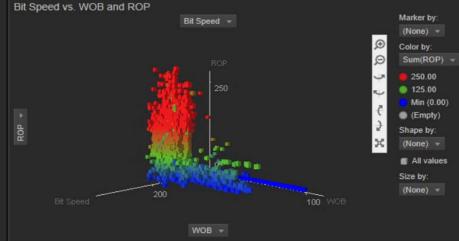
Name USSTOPE	Expression
	(TagVal('Drill Strength','*')-PrevVal('Drill Strength','*-1m'))/('*'-PrevEvent('Drill Strength','*-1m'))
DSSlopeCheck	BadVal('Drill Strength Slope') or 'Drill Strength Slope'=0
MSESlope	<pre>If MSECheck=True Then NoOutput() Else (TagVal('MSE','*')-PrevVal('MSE','*-1m'))/('*'-PrevEvent('MSE','*-1m'))</pre>
MSESlopeCheck	BadVal('MSE Slope') or 'MSE Slope'=0
MSEDS	If DSSlopeCheck=True or MSESlopeCheck=True Then NoOutput() Else MSESlope/DSSlope
RatioSlope	<pre>If RatioCheck=True Then NoOutput() Else ('MSE_DS_Slope'-PrevVal('MSE_DS_Slope','*-1m'))/('*'-PrevEvent('MSE_DS_Slope','*-1m'))</pre>
UCS	If MSECheck=True or DSCheck=True or RatioCheck=True Then NoOutput() Else If MSESlope>0 and DSslope>0 and RatioSlope<0 Then 0 Else If MSESlope<0 and DSSlope<0 and RatioSlope>0 Then 1 Else NoOutput()
BitBalling	If MSECheck=True or DSCheck=True or RatioCheck=True Then NoOutput() Else If MSESlope>0 and DSSlope>0 and RatioSlope<0 Then 1 Else NoOutput()
Vibration	If MSECheck=True or DSCheck=True or RatioCheck=True Then NoOutput() Else If MSESlope>0 and DSSlope>0 and RatioSlope>0 Then 1 Else NoOutput()
Wear	If MSECheck=True or DSCheck=True or RatioCheck=True Then NoOutput() Else If MSESlope>0 and DSSlope>0 and RatioSlope<0 Then 1 Else NoOutput()
DrillingDysfunction	If UCS=0 Then 0 Else If UCS=1 Then 1 Else If BitBalling=1 Then 2 Else If Vibration=1 Then 3 Else If Wear=1 Then 4 Else NoOutput()

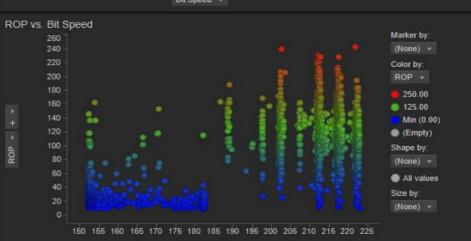


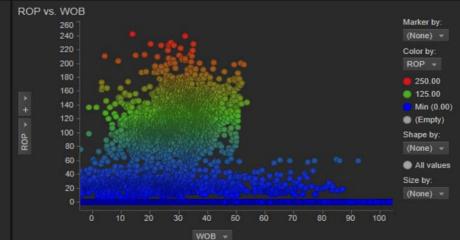
### Well Phase Analysis











Bit Speed -

# Defining, Rationalization & Distribution of "Analytics" ...... "Layers of Analytics"





Strategic Machine Learning/Big
Data/Advanced Analytics
Enabled by the OT Infrastructure

#### **Analytics and Predictions for:**

- Dynamic or "smart" IOW/targets/APM/PSM
- "How do you "smooth" operations?
- How do you optimize the yields?
- How do we optimize the fuels value chain?





Integrated Control & Safety Systems Excel Files Tactical Machine Learning/Big
Data/Advanced Analytics
Enabled by the OT Infrastructure

Real-time Analytics – In the OT Infrastructure

Human Analytics
Enabled By <u>and</u> In the OT
Infrastructure

#### Analytics & Predictions for :

- Coker Hotspot
- Hydro treater sulfur in product
- Hydro treater cloud point
- Bromine Index Benzene
- Coke drum filling & removal

27+ Tactical ML Apps in production

#### **Analytics and Predictions for:**

- Corrosion analytics (HTHA, chlorides, etc.)
- Natural gas & electrical peak exceedances
- CBM exchangers, rotating equipment, etc.
- Environmental Limit predictions.

#### **Enablement of:**

- Data Based Decisions
- Real-time situational awareness
- Management by exception

61,000 Event frames across 6 plants

### **Natural Gas Consumption Prediction**



#### **BackGround**

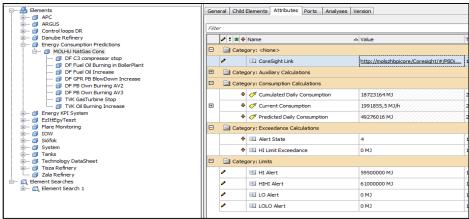
 Huge saving possibilities in the decrease of contracted natural gas daily maximum amount

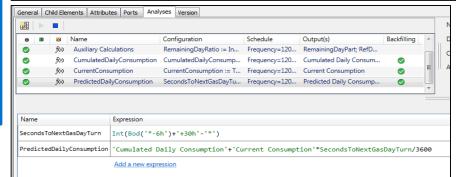
#### **Problem**

- · High penalty on daily amount exceedance
- Alerting system was needed

#### Solution

- Consumption prediction calculations in PI Analysis
- Detailed information on PI Vision display (about consumption, prediction, contacts of decision makers)
- E-mail alerting system in Notifications







### Integration of the OT Infrastructure & SAP PM

#### **Smart OT Infrastructure**

- Process database
- Online analysis of process information
- Calculation of asset health
  - Asset condition
  - Number of Cycles
  - Running hours
  - Performance
- User Interface
  - PI Coresight
  - PI DataLink

#### Connection

(WebLogic)

Calculated asset health



Maintenance related information



#### SAP PM

- Technical database
- Management of maintenance processes
- Creation of work orders or notifications
- Trigger maintenance strategies based on asset health

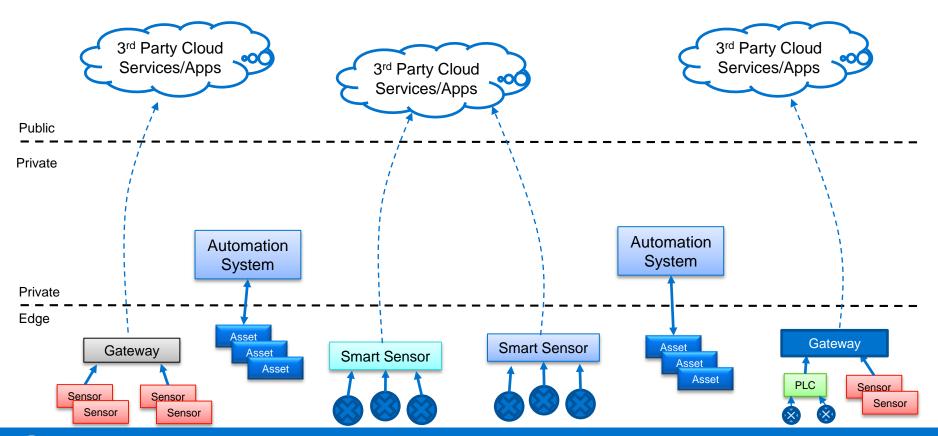
All Rotating Equipment, Exchangers, Critical Valves, critical equipment etc. are now on CBM vs Time Based and use a Heath Index that MOL Subject Matter Experts Maintain in the asset template - Changes propagate across the MOL Enterprise



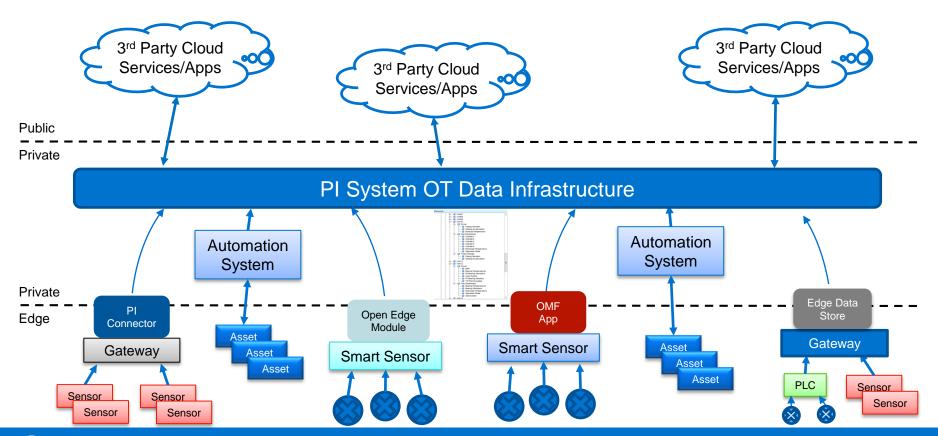
# **Key Differentiator #5**

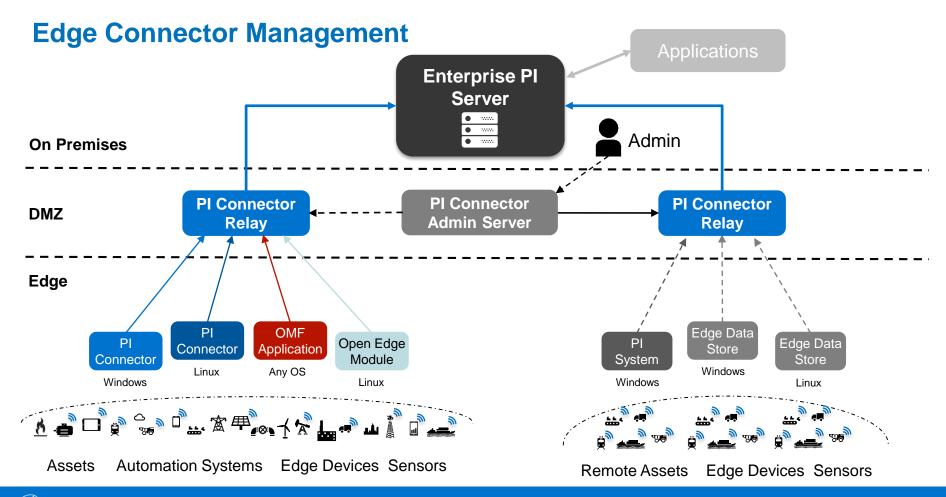
They see IOT as an extension of the PI
System Infrastructure via IOT connectors as required to mesh IOT data with the wired sensory data..not a rush to "the cloud"

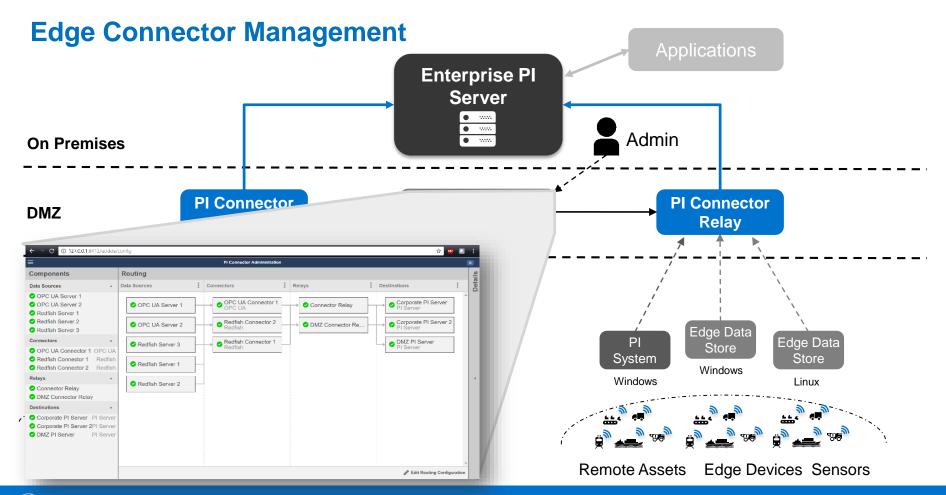
### **Typical Industrial IoT Architecture**



### Brining DCS/SCADA and IOT/Edge Data together in Context



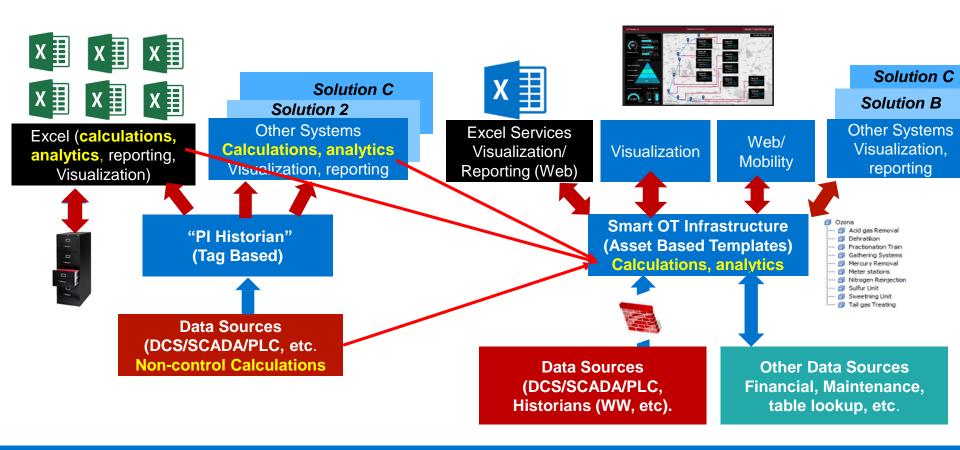




# **Key Differentiator #6**

They simplified and standardized calculations and analytics by migrating to the PI System OT infrastructure

### **Standardizing Calculations & Analytics**

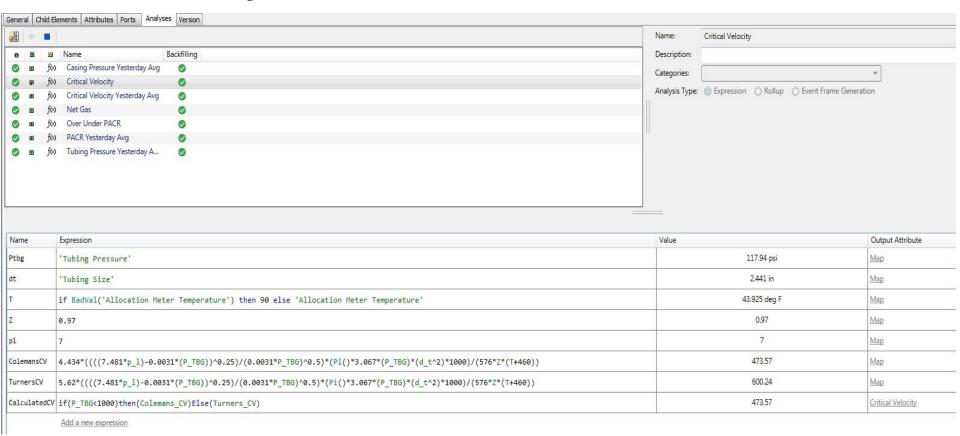


## PI System Used for Eliminating Spreadsheets (cont'd.)

Using PI Vision to ELIMINATE Excel all together from the equation



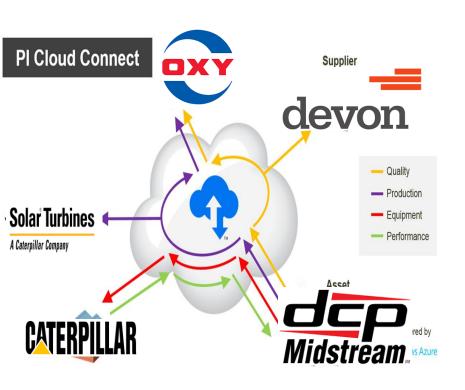
### PI Asset Analytics for Well Performance Calculations

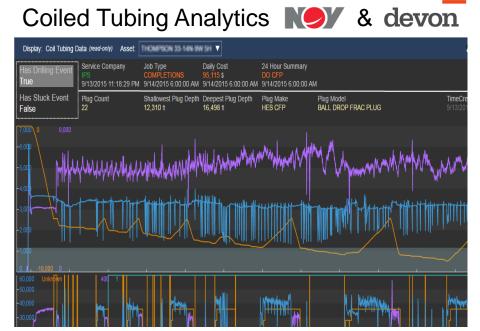


# **Key Differentiator #7**

They see new value from applying analytics and outsourcing via the digital value chain – the community model

### Integrating the **Digital Value Chain** with PI Cloud Connect





### **Community Model**

### **Summary - Key Differentiators**

- 1. Guided by the 4M Strategy "Make Me More Money"
- 2. Leverage PI AF element templates.... owned by SMEs
- 3. Use a "hybrid data lake strategy"
- 4. Define and leverage "Layers of analytics"..and work up and down
- 5. See IOT as an extension of the PI System Infrastructure
- 6. Simplified and standardized calculations and analytics in PI AF
- 7. Moving to analytics on the digital value chain the community model

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