

# **Process Efficiency** Discussion

Presented by Rick Smith







# **Challenges for Pulp and Paper**



**Process Productivity** 

Need to control costs

**Improve** operational efficiencies





**Asset Health** 

Aging equipment

Volatile costs make it difficult to





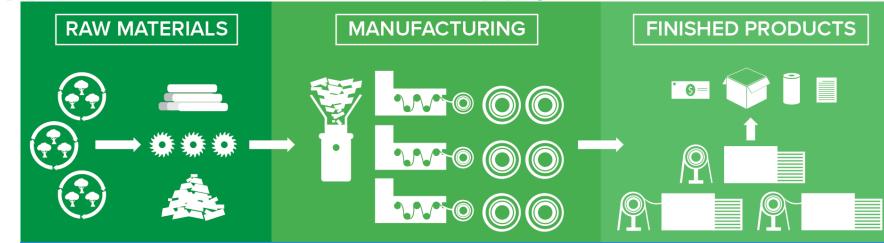








# **Opportunities Across the Supply Chain**



Strategy

**Tactics** 

**Operations** 

**Forestry & transportation** Resources benchmarking

Harvesting planning

**Inventory targets** 

Saw mill performance

**Inventory management** 

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Real-time decision making

**Key performance indicators** 

Planning & scheduling

Mill shutdowns & maintenance

**Process control & optimization** 

Daily production plans

**Overall production costing** 

**Sustainability** 

Routing (truck, train, cargo)

**Demand forecasting** 

**Truck loads** 

**Customer inventory management** 









### A Couple of Years Ago... The Need for a Business Case

- Infrastructure IS NOT a Shiny Rock
- Incumbent Solutions In Place
- Point Solutions are Everywhere
- Point-to-Point Data Exchange is Everywhere
- The Manufacturing Village is Larger Than Before
- There is Money Involved...Time is Money...
- People Like What they Have... Change is BAD!!

## **Evolution: Mill-wide to Enterprise-wide**

Real-time decisions Enterprise-Production and wide **Operations** Management **Process** Management **Process** plant wide Management within a process Historian Infrastructure









# **Enhancing Operational Data**

International Paper had a goal to start promising projects to improve in three specific area: managing data, downtime tracking, energy management

International Paper

Rick Smith, Manufacturing Process Information Consultant





#### **BUSINESS CHALLENGES**

Important tasks using spreadsheets and mired in 'excel hell'. Other systems with a lot of point to point data exchange, and point solutions.

People like what they have – difficult to change

#### **SOLUTION**

Develop and share the business case for implementing Asset Framework and other newer solutions

Build a business case for change and improvement

#### **RESULTS AND BENEFITS**

New projects in in three areas: single version of the truth, downtime (asset) tracking, and tracking energy consumption.

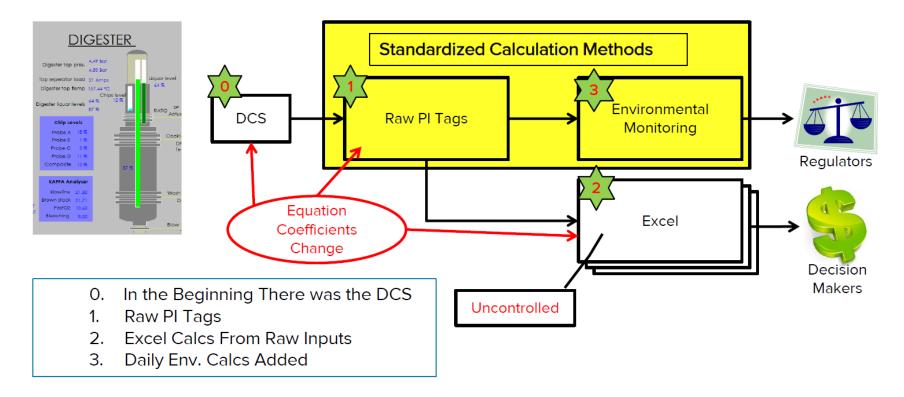
Infrastructure for future improvement projects







## **Digester Production Calculations**





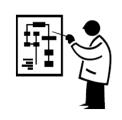


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# **Digester Production (ADUBTPD)**

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Air-Dried Unbleached Tons per Day = Chip Meter Speed (rpms) \* Bulk Density (lb/ft3) \* Chip Meter Volume (ft3) \* Chip Meter Fill Factor \* Yield \* [1440 min/day] / [2000 lb/US Ton]



Where Yield =  $[A + B^*(Kappa) + C^*(Kappa)^2]$ 

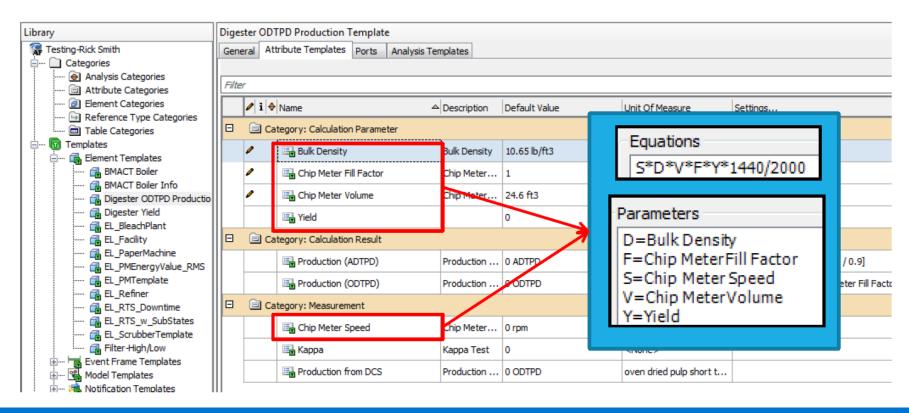
PI PE -> '03SIC103.PV' \* 10.65 \* 24.6 \* 1.0 \* (0.4198 + 0.00155 \* 'K1Kappa.PV' + 0.0 \* 'K1Kappa.PV' \* 'K1Kappa.PV') \* 1440 / 2000

Yield Coefficients and "Constants" Change



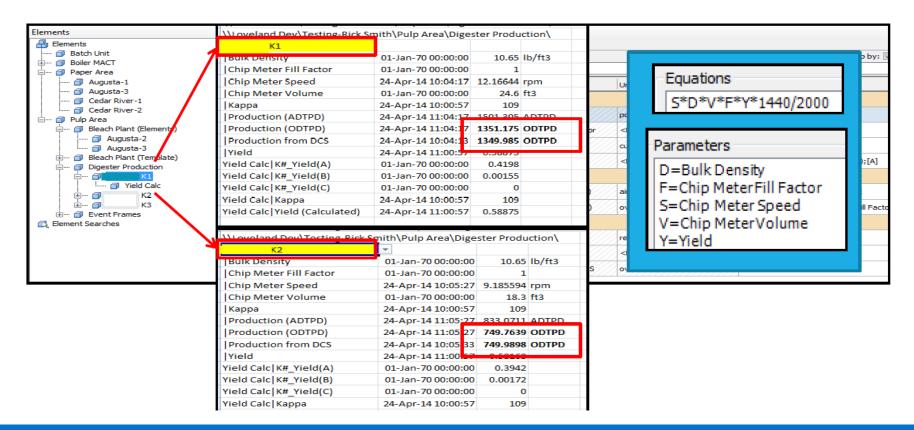


## **Smart Objects!**



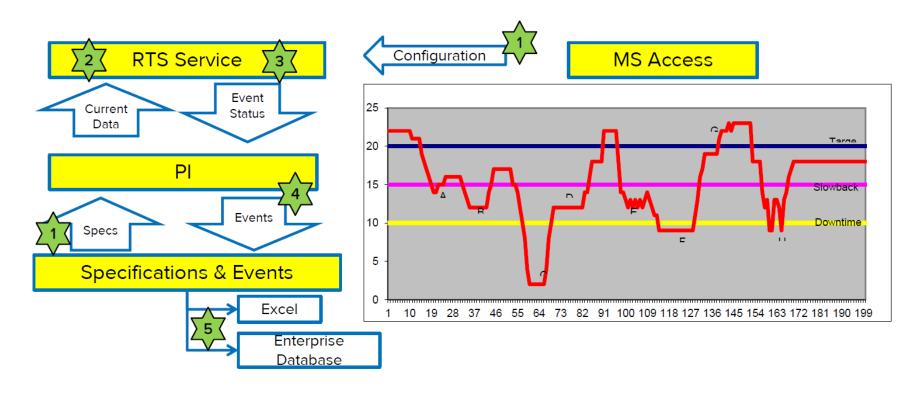


#### Standardization in AF





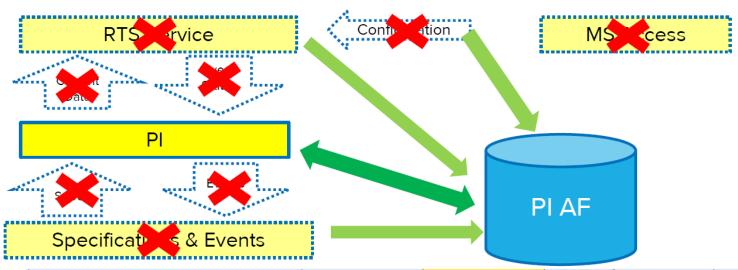
#### **Downtime Data Flow**







#### **Consolidation of Data Flow in AF**



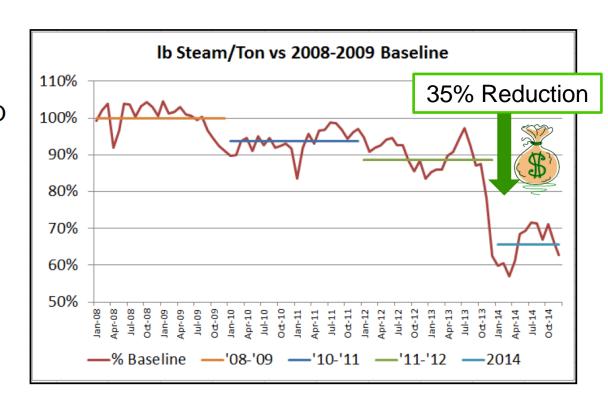
Event name	Start time	End time	Duration	Target.Average	Value.Average
EF_RTS_RTS-Test1_SS_2014-09-12 06:50:00	12-Sep-14 06:50:00			40.00	45.67
EF_RTS_RTS-Test1_SS_2014-09-16 06:20:00	16-Sep-14 06:20:00	16-Sep-14 06:31:00	0 0:11:00	40.00	27.75
EF_RTS_RTS-Test1_SS_2014-09-16 06:50:00	16-Sep-14 06:50:00	16-Sep-14 11:22:00	0 4:32:00	40.00	8.11
EF_RTS_RTS-Test1_SS_2014-09-16 18:32:00	16-Sep-14 18:32:00	16-Sep-14 23:07:00	0 4:35:00	40.00	9.42
EF_RTS_RTS-Test1_SS_2014-09-16 23:11:00	16-Sep-14 23:11:00	16-Sep-14 23:32:00	0 0:21:00	40.00	26.70





# **Tracking Energy Consumption**

- **Huge Cost Driver**
- Time Consuming to Monitor
- When to Invest?
- Where to Invest?



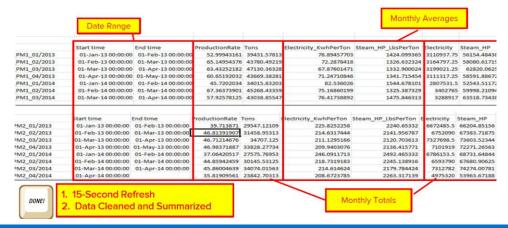
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# **Benefits of Converting to Event Frames**

- Reduce Monthly Task to < 4 Hours (est.)
  - Data Transfer Time Reduced by > 98%
  - Eliminate Data Cleaning Step
  - Eliminate per Ton Calculation Step
- Simplify Reporting





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International Paper





#### Questions

Please wait for the microphone before asking your questions

State your name & company

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감사합니다

Merci

Danke

谢谢

**Gracias** 

Thank You

ありがとう

Спасибо

Obrigado





