Enabling Business Transformation with the PI System:



The DCP 2.0 Journey

Kevin Milliman, Director, Capital Projects Damon Vinciguerra, Pl System Admin & Developer

Table of Contents Chapter 1 DCP 2020 / DCP 2.0 Chapter 1 – 2017 – The Beginning Chapter 2 - 2018 - Acceleration Chapter 3 – 2019 and beyond - ???? Laying the Foundation for Transformative **Business Value & Customer Satisfaction**

Forward-Looking Statements



Under the Private Securities Litigation Act of 1995

This document may contain or incorporate by reference forward-looking statements regarding DCP Midstream, LP (the "Partnership" or "DCP") and its affiliates, including projections, estimates, forecasts, plans and objectives. Although management believes that expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to be correct. In addition, these statements are subject to certain risks, uncertainties and other assumptions that are difficult to predict and may be beyond our control. If one or more of these risks or uncertainties materialize, or if underlying assumptions prove incorrect, the Partnership's actual results may vary materially from what management anticipated, estimated, projected or expected.

The key risk factors that may have a direct bearing on the Partnership's results of operations and financial condition are described in detail in the Partnership's periodic reports most recently filed with the Securities and Exchange Commission, including its most recent Forms 10-Q and 10-K. Investors are encouraged to consider closely the disclosures and risk factors contained in the Partnership's annual and quarterly reports filed from time to time with the Securities and Exchange Commission. The Partnership undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise except as required by applicable securities laws. Information contained in this document speaks only as of the date hereof, is unaudited, and is subject to change.



Outline

- DCP at a Glance
- Overview of DCP 2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary



DCP Midstream - Who We Are

- We provide the full range of midstream services
 - Gas gathering, compression, treating, and processing
 - Natural gas liquid (NGL) production and fractionation
 - Condensate recovery
 - Transportation, storage and sales of residue gas, NGL, and propane
- One of the largest U.S. natural gas processing companies
- One of the largest U.S. producers of NGLs
- One of the largest NGL pipeline operators



Midstrēam

- 57.000 Miles of gathering PL
- >400 Booster Stations
- 1400+ Compression Units
- 1M+ gathering system HP
- >42,000 meters
- 4.500 miles NGL PL

Through our *DCP 2020* strategic framework, DCP is committed to being sustainable in any market environment

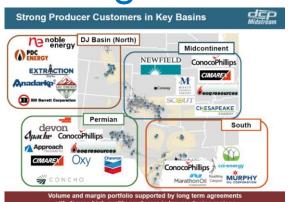


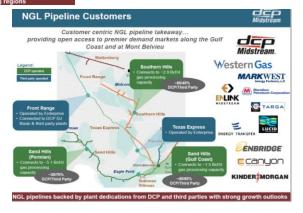
Vision of Differentiation & Digital Value Chain

 Large portfolio of E&P customers who have G&P options

 Differentiation with low cost, reliability, and service

 Our vision is to leverage digital value chain to provide unparalleled service







Outline

- DCP at a Glance
- Overview of DCP 2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary



Recognition of OT Data & Information as Strategic Asset

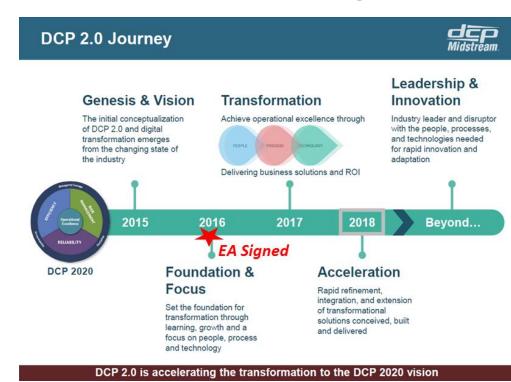
- DCP2020 Strategy & Vision Framework - 2015
- Digitally enabled operational excellence
- Major focus on foundation & cultural alignment - 2016
- Rapid rollout and momentum
- From 4 in 2016, DCP 2.0 team has grown to ~50 people





Recognition of OT Data & Information as Strategic Asset

- DCP2020 Strategy & Vision Framework - 2015
- Digitally enabled operational excellence
- Major focus on foundation & cultural alignment - 2016
- Rapid rollout and momentum
- From 4 in 2016, DCP 2.0 team has grown to ~50 people





Delivering Disruptive & Transformative Business Value

\$20MM-25MM investment in 2017

- ~1 year Payback!
- Projected incremental \$20MM EBITDA in 2018

 Continuing to drive EBITDA impact 2019+





DCP 2.0 Driving Strong Return on Investment

Driving stronger margins, lower costs, better reliability

EMBEDDING A CULTURE OF INNOVATION IN OUR DNA

DCP 2.0 at Work

Business Transformation In Action: Operations of the Future - Now

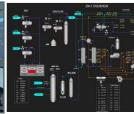
People, Process & Technology

 The PI System and PI AF underpins the ICC and associated apps & solutions

 Energy Lab rapidly develops digital solutions using PI System data and infrastructure as key technology stack component

Integrated Collaboration Center





- · ICC ties multiple data sources, including SCADA, engineering data, contracts, real-time market prices, financial systems. KPIs and daily theoretical margins
- · Facilitates real-time decisions... driving asset optimization throughout the full business value chain
- · 30 of 61 plants currently on the ICC platform... remaining by the end of 2018

~50 employees dedicated to **DCP 2.0**

Higher margins

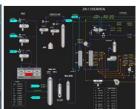
Significant cost savings

Tens of thousands of reduced work hours

Better reliability and safety

(ICC) the operations of the future





Business Solutions

- · Energy Lab rapidly develops digital solutions, including apps, to automate, streamline and digitize work streams
- · Deployed 12 solutions to optimize workflow, automate processes, improve compliance, reduce costs and solve employee and customer pain points
- Now accelerating additional solutions throughout operations, commercial and corporate functions

Culturally transforming the way we work through process optimization and digitization

Digital Solutions Deployed & Processes Improved











Customer Dashboard

Performance Dashboard

Operator Rounds

Tanks

Imagine DCP





Leak App



Blowdown App



Workplace

From 2 to 5 Agile Delivery Teams Agile Methodology defined and adopted

Tech Stack and Design System architected, built, and implemented





ENERGY LAB

ICC Rapid Standup & Transition

ICC Coordinator in place 5 day per week operation

July August

1st Regional Rollout – 6 Plant Screens and supporting business processes deployed

30 Total Gas
Plants in ICC

Nov Dec

Remaining Plants in ICC by EOY 2018

First of Month (FOM) Targeting Alignment coordination begins from ICC

Construction Begins for new ICC

Jan Feb

March April

ICC moved to 23rd Floor in Denver HQ

Initial ICC begins
4 Gas Plants on-boarded in ICC

EA Kick Off Meeting & PI AF Jump start/SME training Rapid Rollout of PI System Infrastructure

Way|Iune



SAN FRANCISCO 2018

#OSIsoftUC

#PIWorld

©2018 OSIsoft, LLC

The Integrated Collaboration Center (ICC)



Business Transformation In Action: Operations of the Future - Now











Outline

- DCP at a Glance
- Overview of DCP 2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary



Data Foundations - Embracing the Challenge

We need a deep understanding of our operational data in context, transformed into information and knowledge, but:

- Our existing data architecture was focused on process control and operations, with analytics and reporting almost an after-thought
- There was no centralized and normalized set of operational data across the company
- Multiple versions of the "truth," often in spreadsheets that were emailed to multiple parties

To get our operational data house in order, we deployed an enterprise-wide PI System



Why OSIsoft, the PI System, and the EA?

Key Considerations:

- Performance, Scalability, Reliability, and Security (cyber & data)
- Integration with other systems
- Rapid deployment
- · Keeping control systems (DCS and SCADA) focused on control
- Keeping up with ever evolving technological changes
- Empowerment & innovation
- Self sufficiency

Strong OSIsoft and the PI System <u>Value</u> proposition:

- Enterprise OT infrastructure agnostic, scalability, performance, reliability
- Analytics platform
- Cyber/data security & governance
- · World class support Account manager, NOC, Tech Support, Company
- PI System community large E&P customer base

To rapidly attain DCP2020 Strategy, Vision, & Value, we chose an Enterprise Agreement



Our Approach to Rapid Implementation & Value

- 1. Hybrid PI AF Jump Start & SME Training with EA KO Meeting:
 - ✓ Naming conventions Element, category, attributes, expression syntax, etc.
 - ✓ PI AF structure, architecture & integration with SCADA/DCS/IT Systems
 - ✓ PI AF governance SMEs guide, product team implement, PI Team provides standardization & QA
- 2. Leveraged Enterprise Agreement COE, EPM, rapid stand up of PI System
- 3. Rapid, agile method, heavy use of PI AF/PI Vision Templates
 - ✓ Deployment team worked on 2 parallel tracks: data connections/tag creation and product development
- 4. Formation of in-house PI Team augmented with OSIsoft COE and SIs
- 5. EA Governance Parallel Leadership teams, Executive Sponsors, KPIs, quarterly leadership team meetings



Money

Our PI System Enterprise Architecture



PI System Infrastructure (full HA)

- 4 PI Archives~ 580,000 tags
- 96+ Interfaces
- PI AF ~ 8,200 elements
- PI Vision ~ 320 displays

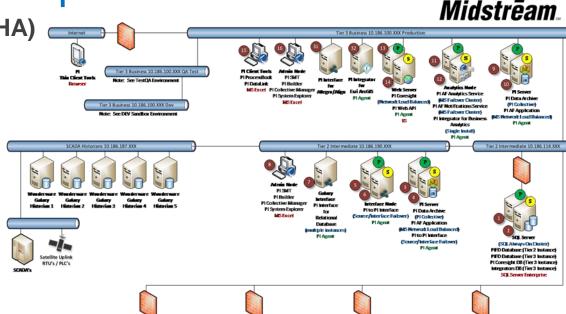
Templates:

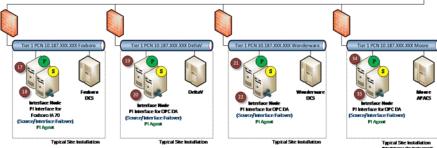
- ~ 325 PI AF Element
- ~ 55 Event Frames
- ~ 90 notifications

Integrators:

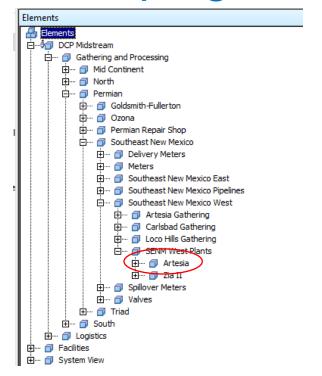
- Business Analytics(BA)
- ESRI ArcGIS
- Azure & PI Cloud Connect

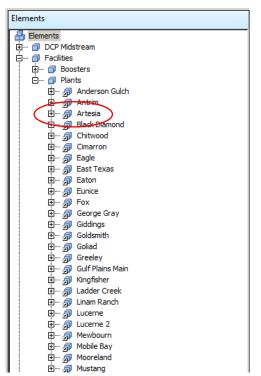


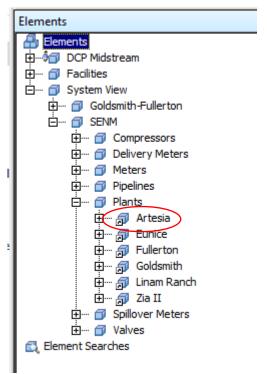




Developing PI AF — OT Data with Structure









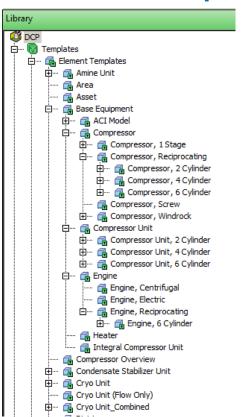
The Power of PI AF Templates

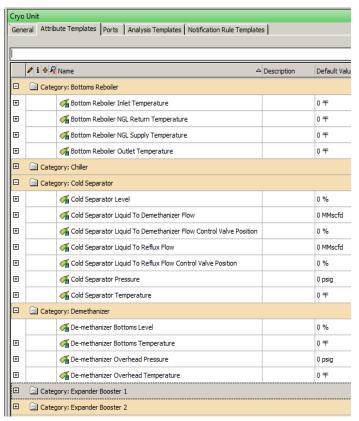
Elements

- ~325 Templates
- ~8,200 elements

Analyses

- ~ 900 Templates
- ~103,000 analyses







Ability to do Predictive Analytics in PI AF

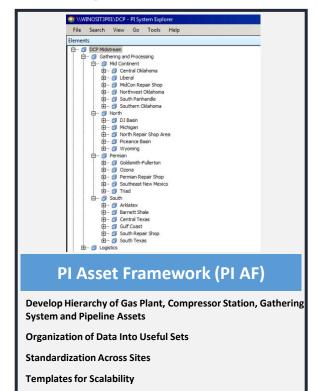
Add a new variable		<u>=</u> Ev	/aluate
Vame	Expression	Output Attribute	
SasDay	IF Hour('*') < 8 THEN 'y+8h' ELSE 't+8h'	Мар	(8
ResidueVolDTDRealtime	<pre>//Final value for previous day at 8 AM CST IF BadVal(TagTot('Residue Outlet Total Flow', GasDay, '*')) THEN NoOutput() ELSE TagTot('Residue Outlet Total Flow', GasDay, '*')</pre>	Residue Outlet Total Volume DTD Realtime	(8
SecondsRemaining	86400-Int('*'-GasDay)	Мар	(2
PredictedVol	ResidueVolDTDRealtime + 'Residue Outlet Total Flow'*SecondsRemaining/86400	Residue Outlet Total Volume (Predicted)	(
/ariance	PredictedVol - 'Residue Outlet Total Volume (Predicted) Target'	Residue Outlet Total Volume (Predicted) Variance from	Target (
ResidueEnergyDTDRealtime	//Final value for previous day at 8 AM CST IF BadVal(TagTot('Residue Outlet Total Energy Flow', GasDay, '*')) THEN NoOutput() ELSE TagTot('Residue Outlet Total Energy Flow', GasDay, '*')	Residue Outlet Total Energy Flow DTD Realtime	8
PredictedEnergy	ResidueEnergyDTDRealtime + 'Residue Outlet Total Energy Flow'*SecondsRemaining/86400	Residue Outlet Total Energy Flow (Predicted)	(
	'		

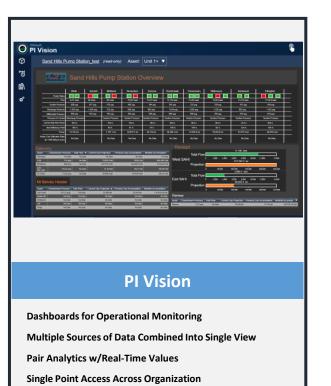


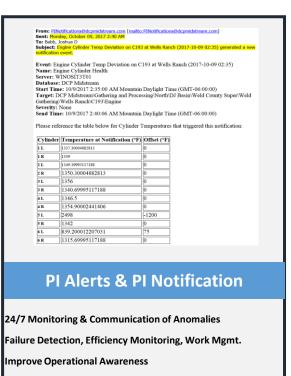
DCP Midstream PI System Development

Building the Tools for Reliability









Translation/Integration With Other Business Systems

Eliminate "Digging" for Issues

Outline

- DCP at a Glance
- Overview of DCP2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary

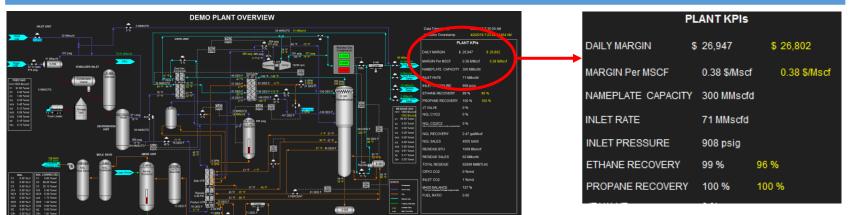


Real Time Operational & Financial Targets



Using Operational, Process Simulation and Financial Data to Optimize Plant Performance

Case Study: Real-time Process Simulation and Financials Provide Operating Targets and Potential Value Improvement



Background

- Optimal plant operation depends on many factors including feed composition, operating mode, plant and equipment design
- Target operating (e.g. temperatures, pressures) were not readily accessible
- Incremental value of operating at optimal conditions was unknown

Solution

- Linking process simulations to PI data & layers of analytics provides operating parameters for the plant at optimal conditions
- Financial info linked to real time and modeled data provides current and potential value of plant operation
- Real time optimized operating and financial data provide definitive targets for operators

- More accurate, consistent and reliable plant operations provides significant margin improvement
- Quantifying impact of sub-optimal operation allows effective prioritization of plant maintenance and small capital projects
- Visibility to plant capability, current status and associated value is fundamental to ICC operation



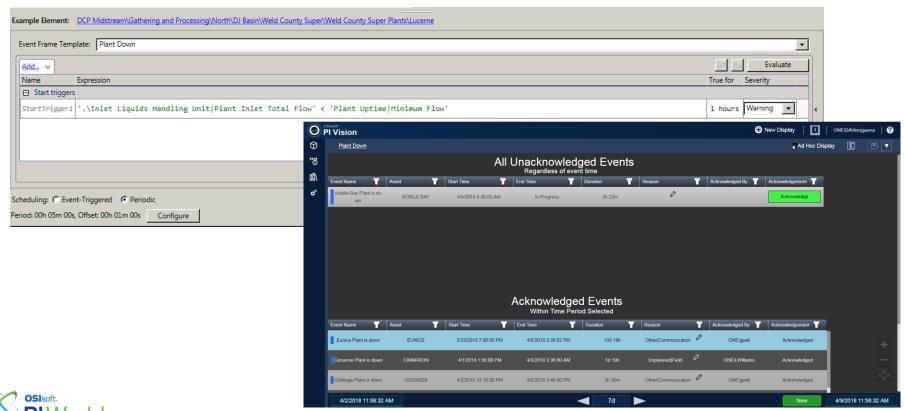
Example of a Gas Plant Financial Calculation

Add a new variable		≣↑
Name	Expression	Output Attribute
ProducerNGLnC4	Convert('Producer NGL Volume nC4',"gpd") * 'Producer NGL nC4 Price'	Мар
ProducerNGLiC5	Convert('Producer NGL Volume iC5',"gpd") * 'Producer NGL iC5 Price'	Мар
ProducerNGLnC5	Convert('Producer NGL Volume nC5',"gpd") * 'Producer NGL nC5 Price'	Мар
ProducerNGLC6P	Convert('Producer NGL Volume C6P',"gpd") * 'Producer NGL C6P Price'	Мар
ProducerNGLCost	ProducerNGLC2 + ProducerNGLC3 + ProducerNGLiC4 + ProducerNGLnC4 + ProducerNGLiC5 + ProducerNGLnC5 + ProducerNG	Gross Margin Producer NGL Cost
Part6	6 // Pipeline Revenue	Мар
PipelineRevenue	('NGL Outlet 1 Uplift' * Convert('NGL Outlet 1 Contract Portion', "frac") + 'NGL Outlet 2 Uplift' * Convert('NGL Outlet 2 Contract Portion', "frac") + 'NGL Outlet 3 Uplift' * Convert('NGL Outlet 3 Contract Portion', "frac")) * Convert('.\Cryo Unit NGL Outlet	Gross Margin Pipeline Revenue
Part7	7 // Totals	Мар
Margin	IF BadVal(ResidueRevenue+NGLRevenue+FeeRevenue-ProducerResidueCost-ProducerNGLCost+PipelineRevenue) THEN DigState("Bad Input") ELSE ResidueRevenue+NGLRevenue+FeeRevenue-ProducerResidueCost-ProducerNGLCost+PipelineRevenue	Gross Margin



Tracking Plant Downtime and Causes

Event Frames, Notifications and Reason Codes to Improve Plant Reliability



The Smart Gas Plant – "Layers of Analytics"

Near Real-Time Financial Optimization

Digital

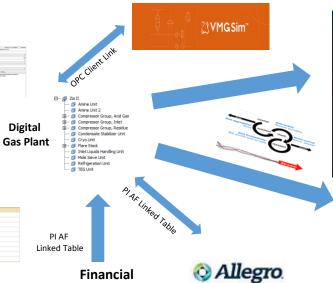


- End to end view of plant
- **Operational and financial targets**
- PvA calculations



Physical Gas Plant

Optimization Model VMGSim



Gas Plant asset configurable templates

Real-time Commodity Pricing

Table

Financials based on contract mix

Gas Plant Visualization including mobile





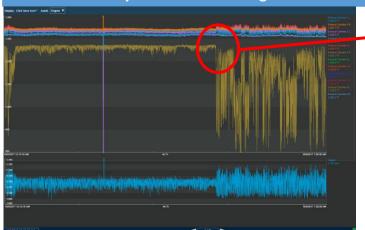
Visual Dashboards & Multidimensional Assessment

Data & Trends for Condition Based Maintenance



PI Trends & PI Analytics to Maximize Component Life & Value

Case Study: Real-time Trending and Immediate Notification to Monitor and Respond to Equipment Condition



Sent: Honday, October 09, 2017 2-40 AM To: Babb, Joshua D Subject: Fingine Cylinder Temp Deviation on C193 at Wells Ranch (2017-10-09 02:35) generated a new notification event.

Event: Engine Cylinder Temp Deviation on C193 at Wells Ranch (2017-10-09 02:35)

Name: Engine Cylinder Health

Server: WINOSIT3TOI

Start Time: 10/9/2017 2:35:00 AM Mountain Daylight Time (GMT-06:00:00)
Target: DCP Midstream/Gathering and Processing\North\DJ Basin\Weld County Super\Weld
Gatherine\Wells Ranch\(C13\Wing)\text{Total}\)

Severity: None Send Time: 10/9/2017 2:40:06 AM Mountain Daylight Time (GMT-06:00:00)

Please reference the table below for Cylinder Temperatures that triggered this notification:

ylinder	Temperature at Notification (°F)	Offset (°F		
L	1337.30004882813	0		
R	1339	0		
L	1349.19995117188	0		
R	1350.30004882813	0		
L	1356	0		
R	1340.69995117188	0		
L	1346.5	0		
R	1354.90002441406	0		
L	2498	-1200		
R	1342	0		
L	839.200012207031	75		
D	1215 60005117100	0		

Database: DCP Midstream



Background

- Historically, we used a control system-based monitoring (i.e. alarms and shut downs on small set of parameters)
- Limited advanced warning capability

Solution

- Compression Health Monitoring Team Developed Standardized Tools and Analyses using Operational Data to Monitor Equipment & Improve Reliability
- Use PI Vision & Notifications to Trend and Flag Abnormal Operating Conditions
- Local work groups are using the PI system to expand and customize monitoring capabilities beyond our initial "centralized" tools

- More quickly identify and troubleshoot issues
- Reduce Frequency of Equipment Failures and associated downtime
- Simple first steps toward condition-based monitoring

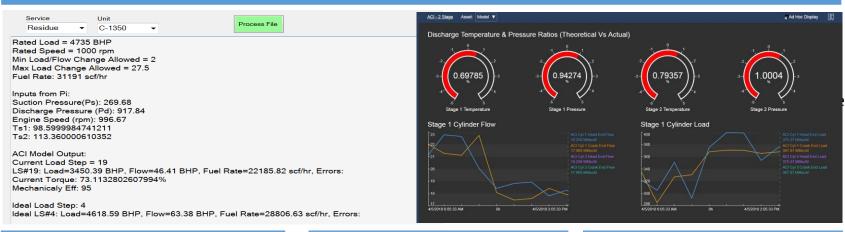


Real-Time Compression Optimization



Using PI AF & First Principles Models to Predict & Optimize Compressor Operations

Case Study: Real-time Compressor Optimization using PI Data and First Principles Models



Background

- Historically, we run compressor performance curves during design and then periodically to confirm proper performance
- Changes in gas volume, composition, field pressures can significantly change the optimal operating point

Solution

- **Compression Health Monitoring Team runs** first principle models using real time PI data. Model output is used to define optimal compressor settings for current operation.
- PI Vision displays provides operating conditions based on optimal load step

- More quickly identify optimal compressor operating parameters
- Reduced operating costs
- Improved equipment reliability



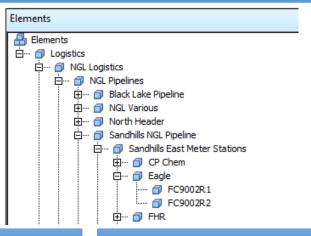
Monitoring Pipeline Pump Rotation



Using PI AF and Vision to Monitor NGL Pipeline Pump Operations

Case Study: Comparison of real time pipeline pump usage to ensure even wear and tear of pumps





Background

- Reliability and operation team spent a lot of time tracking down asset utilization in the past
- Under/Over utilized pumps are more likely to experience issues with seal failing, mud daubers getting in the motors, and other problems

Solution

PI Vision display of side by side pumps and pump stations throughout pipeline to compare and monitor run hours in current month and current year

- Reliability and operation team can now easily track pump utilization
- Control center can proactively manage which pump to run, thereby ensuring even wear and tear and minimizing equipment failure in the future



Outline

- DCP at a Glance
- Overview of DCP2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary



A Little Bit of Wisdom.....

PRACTICE

- 1. Focus on PI AF standards, structure, and governance
- 2. Get SMEs up to speed on PI AF & developing templates w/COE support
- 3. Establish PI COE and EA governance with KPIs for success
- 4. Use of PI System/PI AF/PI Vision with experienced SI
- 5. Just showing the data to the users is huge (requires good data quality)
- 6. Democratic versus Centralized
- 7. Transformation encompasses People, Process and Technology (and technology is the "easy" part)
- 8. EA to support digital transformation & rapid time to value



If we had to do it over....



- 1. Simple starts and simply start
- Develop broad PI System awareness, competency, and process to ensure full leverage
- 3. Keep an eye on the PI System roadmap and new functionality



Outline

- DCP at a Glance
- Overview of DCP2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary

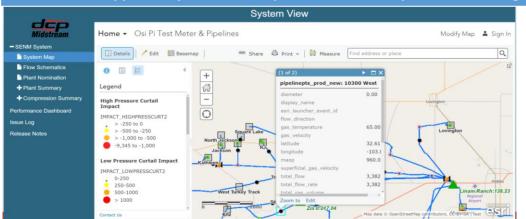


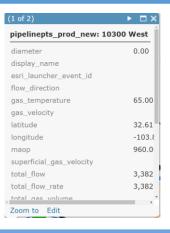
Linking Operational to Geographic Data



Using Operational and Geospatial Data to Optimize Gathering and Processing Performance

Future Opportunity: Real-time operational data in space can lead to greater efficiencies and operating margin





Background

- The midstream business is spread over a wide area, requiring lots of driving miles for operations and maintenance
- With its long distances and extensive interconnections, our gathering system operations must consider geography of our assets

Solution

Linking operating data with geospatial gathering system and pipeline information will allow rapid understanding of issues and responses to normal and upset conditions.

Expected Results - KPIs

- Optimal gas routing
- Increased volumes
- Greater reliability
- Fewer miles driven

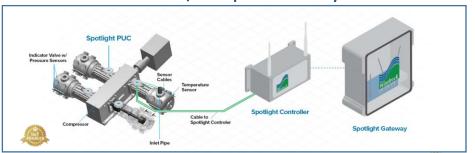


IIOT Enabled Advance Machinery Analytics





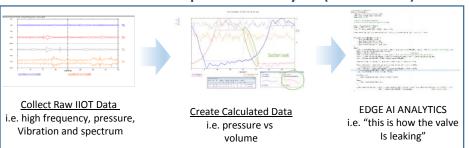
Spotlight Site Installation = 2 hrs
IIOT sensory inputs that augments existing
SCADA/PLC inputs in the PI System

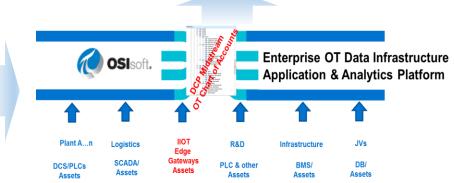


Integrate with the PI System for Complete
Cause and Effect Analytics via PI AF and PI Analytics
Embed Windrock specialized analytics displays into PI Vision



From Data to specialized Analytics (Cloud based)

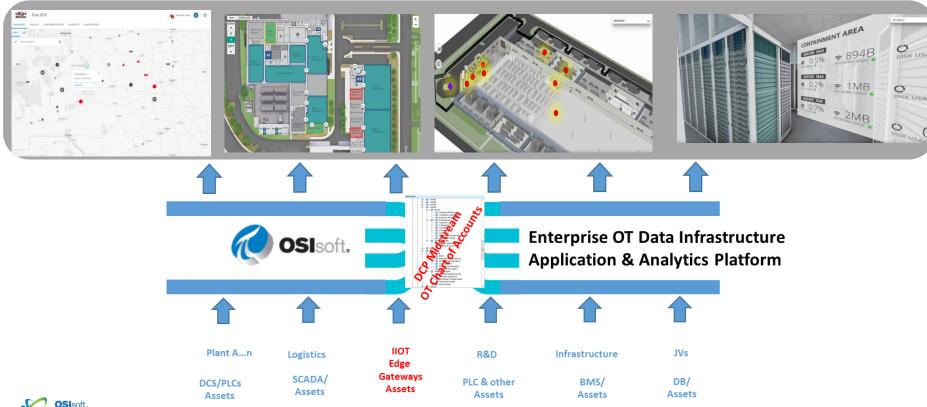




The Smart Booster Station – Real-time VR cQncept3D







Outline

- DCP at a Glance
- Overview of DCP2.0
- PI System Selection and Implementation Approach
- Chapter 1 Highlights
- Best Practices & Lessons Learned
- Chapter 2 Focus and Deliverables
- Summary



Enabling Business Transformation with the PI System



Access to quality, timely, and contextualized data is fundamental to enabling DCP Midstream's Business Transformation and focus on empowering innovation and proactive data based decision making

COMPANY AND GOAL

DCP Midstream provides a broad array of midstream services from the well head to market and wanted to use

data and information as a strategic

asset to enable a Business Transformation to deliver differentiated customer satisfaction, safety, & performance.





CHALLENGE

Disparate data sources from SCADA, and DCS inhibiting ability to make timely, business decisions

- Multiple data sources
- Lack of tag and asset naming stds
- Low level of collaboration
- Average asset reliability and margin performance

San Francisco 2018

SOLUTION

Selected the PI System as a strategic enterprise OT infrastructure with an EA to underpin DCP2.0 Business Transformation and ICC

- Implemented multi-tiered PI System enterprise architecture in a rapid, agile method in 10 months
- Focus on PI AF-based OT data structure – abstraction, normalization, and context
- Enabled Business Transformation and Integrated Collaboration Center (ICC)

RESULTS

Saved \$20MM-\$25MM in EBITDA benefit first year from improved gas plant operation, asset reliability, & ICC coordination

- Financial optimization of 30 gas plants (remainder in 2018)
- Reduced O&M costs & growth momentum from new projects
- More proactive/predictive vs reactive...a culture of innovation
- Improved customer service, satisfaction and differentiation

#OSIsoftUC #PIWorld ©2018 OSIsoft, LLC

Questions

Please wait for the microphone before asking your questions

State your name & company

Please remember to...

Complete the Online Survey for this session



Download the Conference App for OSIsoft Users Conference 2017

- · View the latest agenda and create your own
- · Meet and connect with other attendees



search OSISOFT in the app store

Speaker Information





Kevin Milliman

KMilliman@dcpmidstream.com

Director, Capital Projects

DCP Midstream

Damon Vinciguerra

Damon@dcpmidstream.com

PI System Admin & Developer

DCP Midstream

Merci

谢谢

Спасибо

Danke

Gracias

Thank You

감사합니다

ありがとう

Grazie

Obrigado

Optional: Click to add a takeaway you wish the audience to leave with.