



# The Evolution of the PI System at EQT in Support of our Digital Transformation

Presented by

Oscar Smith

Sr. Principal Engineer

**EQT Midstream** 

**Brian Morel** 

**Manager Drilling Engineering** 

**EQT Production** 





# **Overview of Presentation**

- EQT Corporation Overview
- EQT Midstream Objectives
- The Journey
- Example Case Studies and Benefits
- Next Steps
- EQT E&P's Journey













# **EQT Corporation Overview**

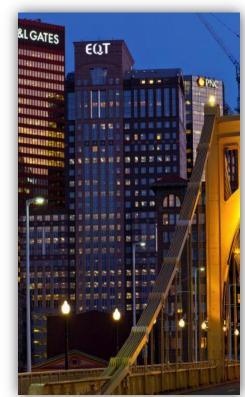




# Two Integrated Business Units

Natural Gas Exploration, Development, and Transportation

- Headquartered in Pittsburgh, PA
- 2018 marks our 130<sup>th</sup> Year in Business.
- Operations Across Appalachian Region & Texas
- Largest Natural Gas Producer in the United States
- More than 1,800 Employees
- Innovative Techniques & Strategies Employed Across Two Distinct Business Units
  - EQT Production-Natural Gas Exploration, Drilling, & Development
  - EQT Midstream-Natural Gas Gathering, Transportation, & Storage



Role in the Natural Gas Value Chain

**EQT Midstream** PARTNERS, LP

- Approximately +2.0 BCFD **Marcellus Gathering Capacity**
- Gas Gathering

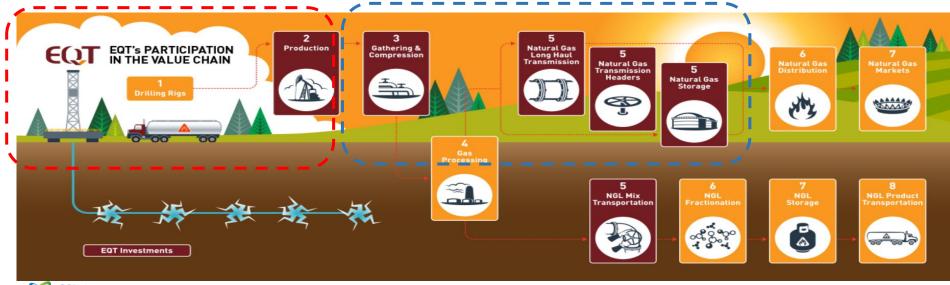
  - **Pipelines**

Brian

- Reciprocating Compressors/Engines
- Measurement

Oscar

- Transmission & Storage
  - Reciprocating & Centrifugal Compressors
  - **Large Pipelines**
  - Storage Facilities







# **EQT Midstream Objectives**





# Midstream Goals & Focus

Objectives – Build Exceptional Operational and Business Intelligence

## Provide Natural Gas Gathering & Transportation Services

- Health & Safety #1 Priority
- Customer Service Focus
- High System Availability & Capacity
- Provide Value for Customers & Shareholders

### Strategy

- Operate & Maintain Assets Efficiently & Cost Effectively
- Apply Innovative Technologies to All Facets of the Business
- Maintain High Expectations of Quality & Integrity

## Plan & Implementation

- High Reliability Compressors & Pipelines
- Data & Analysis for Operational Awareness & Excellence
- Transform the Business from Reactive to Proactive (Predictive) Model





**Cost Effective Operation** 







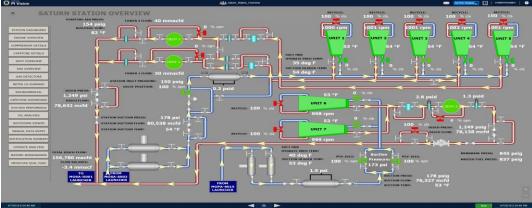
# The Journey



# EQT Midstream's PI Implementation Journey Started in 2015 with Proof of Concept Project ONE Gathering Facility – Saturn Compressor Station



YEAR	STATION	ENGINE/COMP UNITS	TAGS
2015	Saturn	7	9287





# EQT Midstream's PI Implementation Journey

# By End of 2018 Significantly Increased PI Digital Footprint



#### 1. 40 Locations

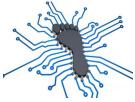
- 16 Gathering Facilities
- 9 Transmission Facilities
- 1 Storage Facility
- 10 M&R Sites
- 4 Interconnect/Distribution Sites

## 2. More than 100,000 Tags every Second

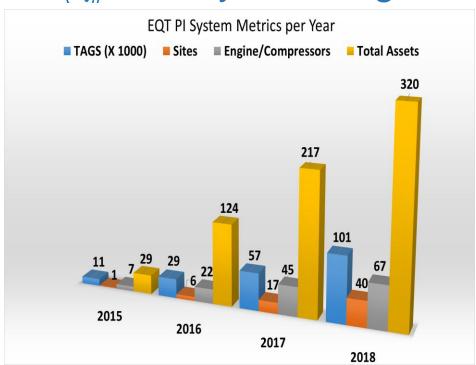
#### 3. PI AF Metrics to Date:

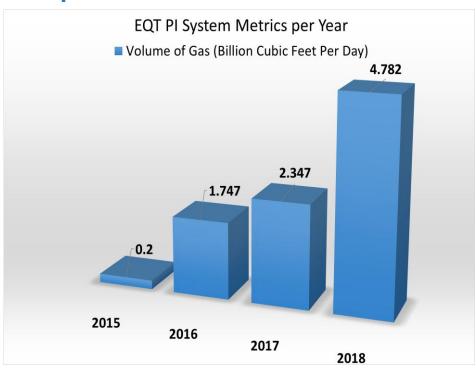
- 1397 Analysis Templates
- 16751 Analysis
- 186 Element Templates
- 4173 Elements
- 828 Notification Rule Templates
- 9160 Notification Rules





# EQT Midstream's PI Implementation Journey PI System Digital Footprint

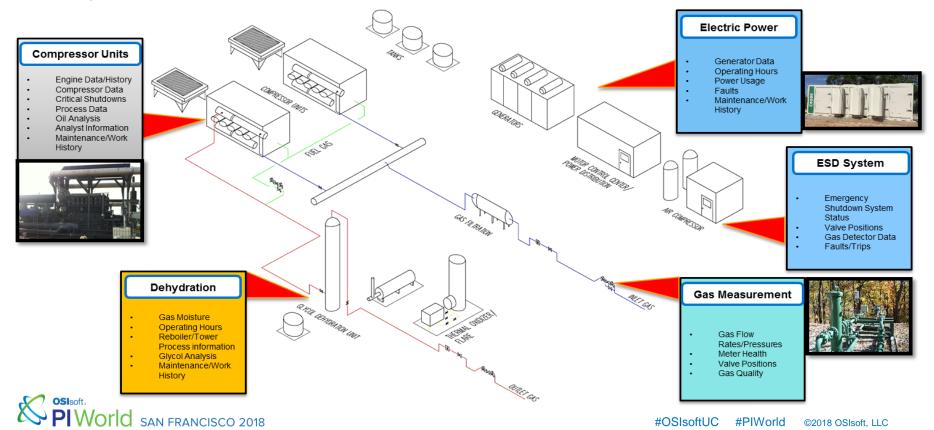




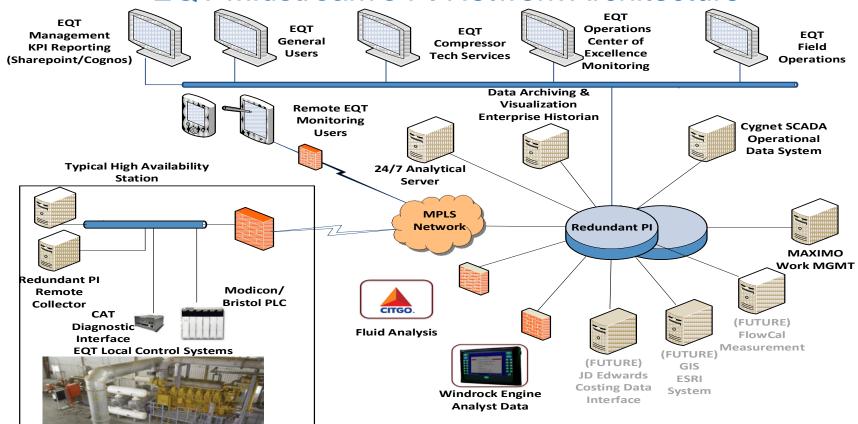


# Typical Facility Overview

Multiple Data Sources - One Point of Access with PI



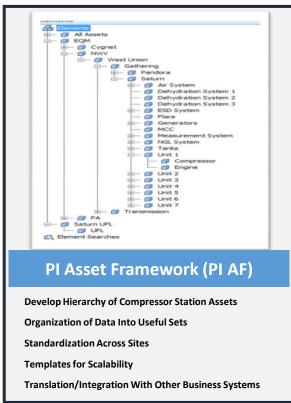
### **EQT Midstream's PI Network Architecture**

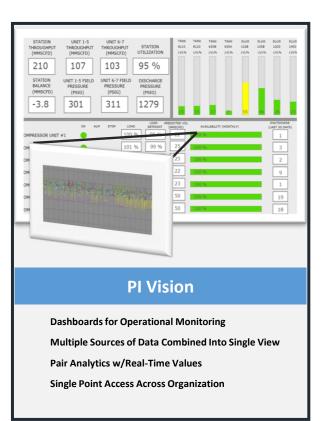


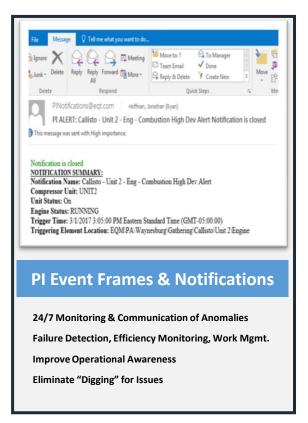


# **EQT Midstream PI System Development**

Building the Tools for Reliability









# Original PI Business Justification was based on savings realized by event prevention primarily for Engine/Compression Assets

# Sometimes it's the journey that teaches you a lot about your destination.



Environmental
Compliance Assurance

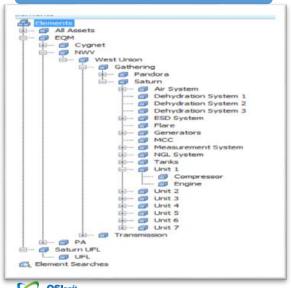


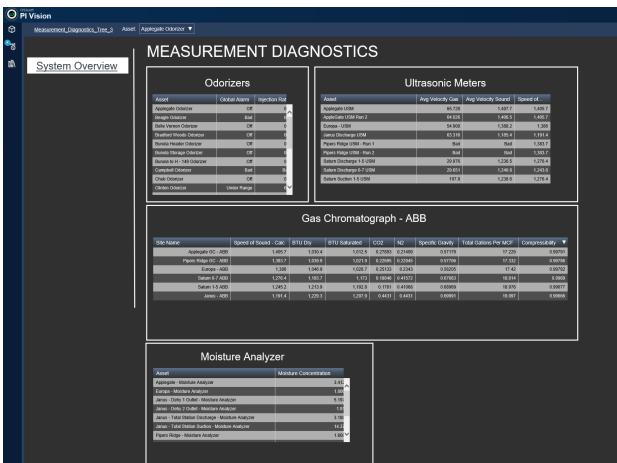






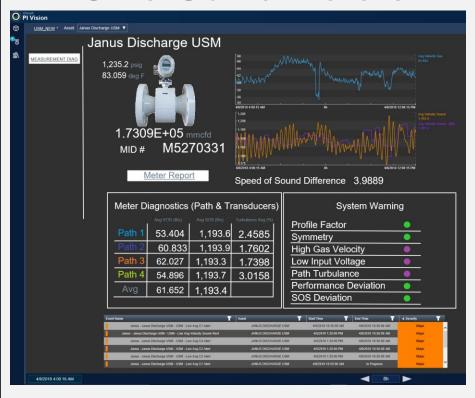
#### **Gas Quality and Measurement**

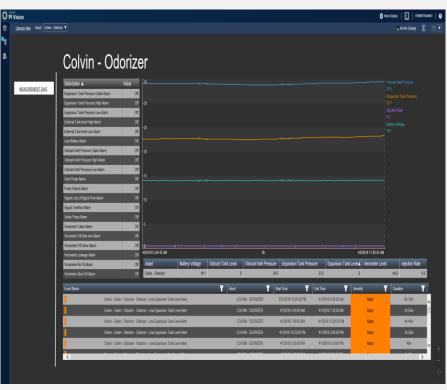




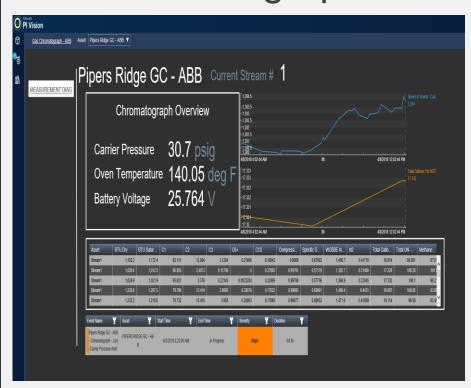
# **Ultra Sonic Meters**

# Odorizers

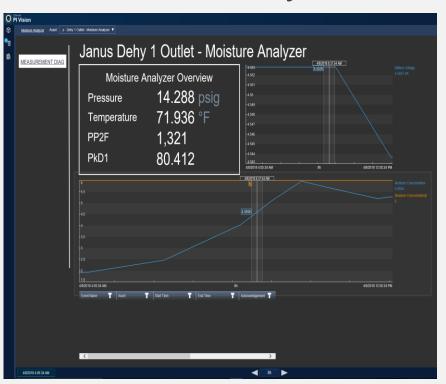




# Chromatographs



# Moisture Analyzers



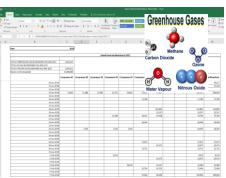




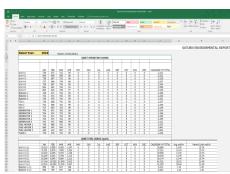
COMPLIANCE

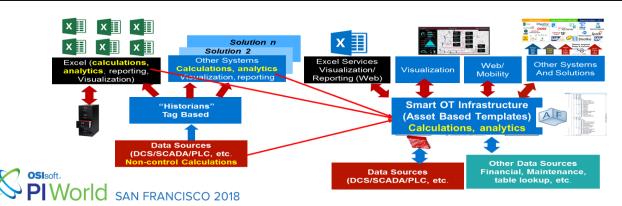


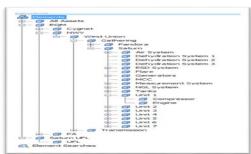




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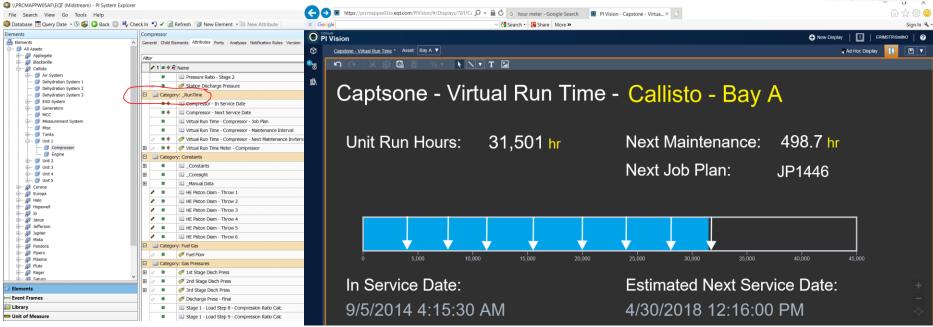




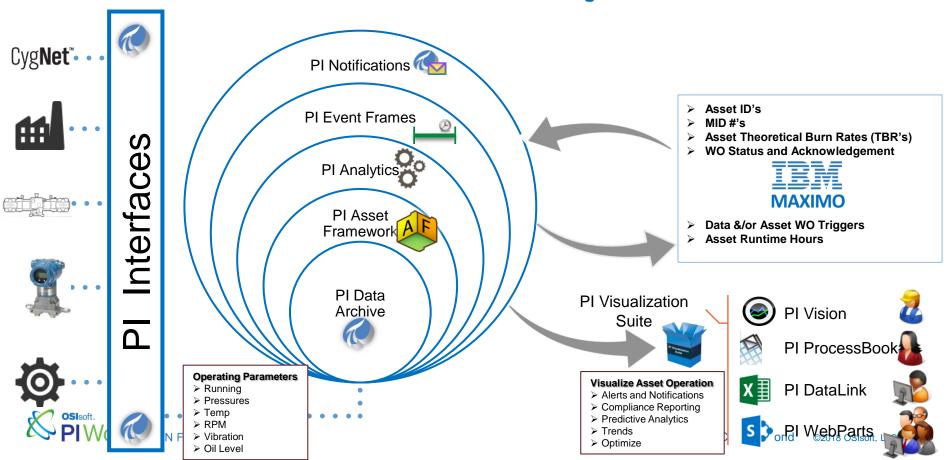


# Scheduled / Condition Based Maintenance





# EQT PI Preventive Maintenance / Work Management Data Flow and Infrastructure Diagram







# Case Studies and Benefits



# Identification & Diagnosis of "Bad Actors"

Using PI Analytics & Notifications to Identify & Diagnose Recurring Issues

#### Case Study: Engine Load/Speed Control - Improve Equipment Availability & Reliability

Notification Name	Occurances in Last	Occurances in Last Week	Occurances in Last  Month	Occurances YTD	Date of Last Occurance	Level
Saturn - Unit 3 - Eng - Speed High Delta Alert	7	64	169	410	10/3/2016 7:26	Level 1
Saturn - Unit 3 - Eng - High Fuel Position % Alert	0	8	11	11	10/1/2016 14:03	Level 1
Saturn - Unit 3 - Comp - Throw High Disch Temp Theo v Actual Alert	0	6	14	275	10/1/2016 21:15	Level 2
Saturn - Unit 3 - Comp - Shutdown Alert	0	4	10	51	9/29/2016 20:15	Level 1
Saturn - Unit 3 - Comp - Low Speed Alert	0	2	4	17	10/1/2016 11:25	Level 3
Saturn - Unit 3 - Eng - Load % Alert	0	1	1	6	9/29/2016 19:08	Level 2

#### **Background**

- Frequent Deviations Indicate Underlying Issues
- Identifying & Detecting Correlation of Deviations Improves Effectiveness of Diagnostics
- Prior to PI Limited Visibility into Assets

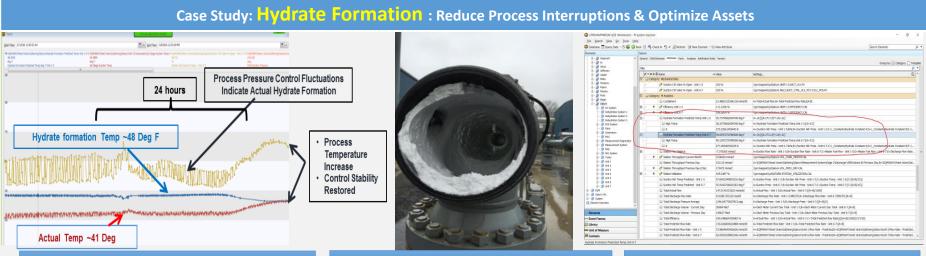
#### Solution

- Leverage PI Analytics to Monitor Critical Parameters
- Develop PI Notifications to Alert & Track Deviations
- Reliability Review of "Bad Actors"

- Reduced Identification & Troubleshooting Time
- Reduce Repeat Shutdowns
- Eliminate Parts Consumption Replace to Troubleshoot



# Analysis of Trends & Operational Issues Using Pl Analytics & Notifications to Detect & Prevent Process Upsets



#### **Background**

- EQT Midstream Transports "Wellhead" Gas with High Concentration of C3+ Hydrocarbons
- Hydrates Can Form in "Heavy" or "Wet" Gas Applications
- Hydrates Can Interrupt/Block Gas Flow in Piping & Equip.
- Eliminate or Affect Hydrate Formation Line Via:
  - Introduction of Inhibitor/Methanol
  - Change Process to Avoid Hydrate Formation Area

#### Solution

- Leverage PI Analytics to Predict Hydrate Formation Temperature
- Use PI Notifications to Monitor Process/Hydrate Formation Temperature
- Alert Key Personnel to Potential Hydrate Formation
- Modify Process Accordingly to Avoid Interruptions/Upsets

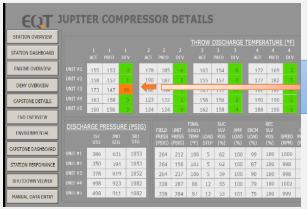
- Modify Operations in Response to Notifications
- Reduce Operating Pressures to Avoid Hydrate Formation
- Reduced Capacity Vs. Complete Outage
- Minimize Dependency on Hydrate Inhibitor
  - Reduce Costs & Consumption
  - Eliminate Secondary Impacts of Inhibitor



# Engineering & Analysis to Maximize Resources

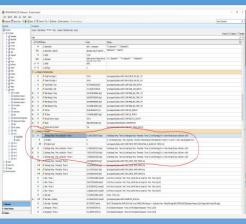
PI Analytics & Notifications to Reduce Field Data Collection Time

#### Case Study: Compressor Valve Condition – Targeted Use of Resources



High ∆T (Predicted vs. Actual)





#### **Background**

- Compressor Valves High Frequency Failure
- · Affect Compressor Performance & Efficiency
- Typically Identified by Equipment Analysts on Weekly/Semi-Weekly Field Analysis
- Equipment Analyst Time Valuable & Limited

#### Solution

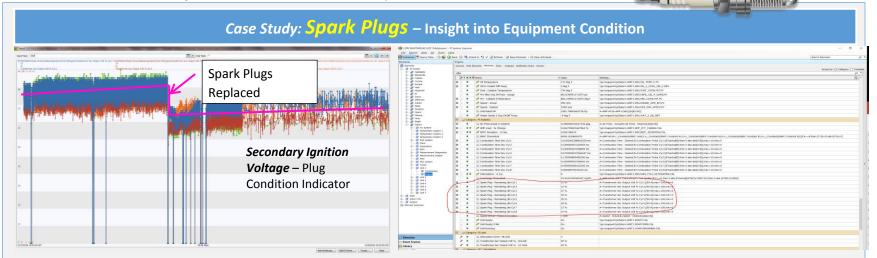
- Leverage PI Analytics to Predict Theoretical Gas Discharge Temperature
- High Deviation in Actual Temp. w/Predicted Indicates Potential Valve Issue
- Condition Based Analysis Vs. Time Based

- Reduce Data Collection Time Equipment Analyst
- Use PI as 1<sup>st</sup> Tier Approach to Focus Resources
- Repurpose Analyst Time to Other Areas of Condition Monitoring
- Provide Operations With Tools to Detect Issues Prior to Analyst Visit



# Data & Trends for Condition Based Maintenance

PI Trends & PI Analytics to Maximize Component Life & Value



#### **Background**

- Spark Plug Life Varies by Application/Site
- Secondary Ignition Voltage Leading Indicator of Plug Condition
- Voltage Increases Slowly as Plug Decays Over Time
- Plugs Represent Challenge with Utilizing Condition Monitoring & Maintenance

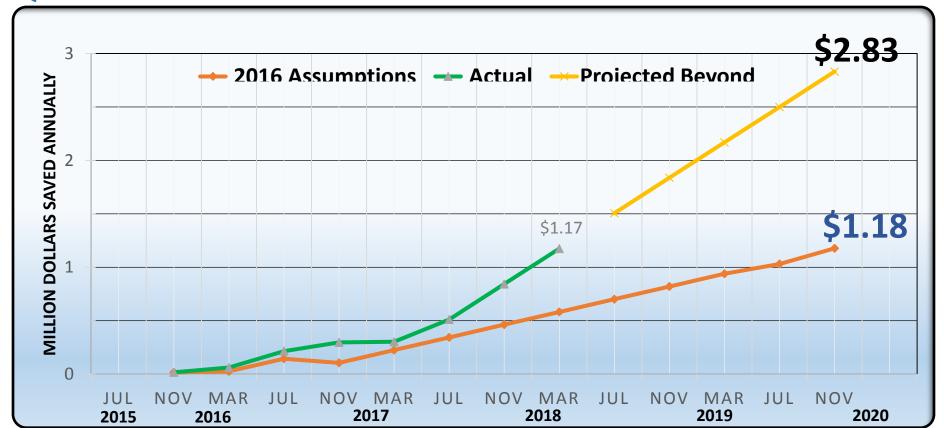
#### Solution

- Use PI Vision & Notifications to Trend Increase in Leading Indicator Value
- Integrate PI AF & Maximo to Generate WO at Defined Conditions
- Apply Spark Plug Philosophy to Other, Higher Impact Systems

- Reduce Frequency of Spark Plug Changes
- Eliminate Downtime & Cost of Unnecessary Plug Changes
- PI/Maximo Integration Develop Tracking System for Reliability Analysis
- Foundation to Begin Assessment of Condition Indicators & Application to Overarching Systems



### EQT PI ANNUAL TANGIBLE SAVINGS FROM EVENT PREVENTION









# **Next Steps**



# JUST DO IT.

### Where are We Headed?



# **Digital Transformation**





Data Driven Services



New Services

YOU *CAN'T* JUST DO IT.





Digitally Enabled Operations



**Operational Excellence** 

Cost

Reduction



# A Cultural Change: People, Processes, & Technology

A Sustainable PI System Begins With Details

#### **Long Term Vision & Management Support**

**Support Business Case w/Value** 

**Communicate Strategy** 

**Identify Resources** 

Utilize PI System as Tool for a Culture Shift

**Identify Critical Data & Build Foundation** 

**Data to Support Business Case** 

Focus on Data Quality & Integrity from Beginning

Develop Manageable Scope and Scale Up

Develop AF to Support Long Term Strategy & Sustainability

**Communication & Feedback** 

Engage Users in Development

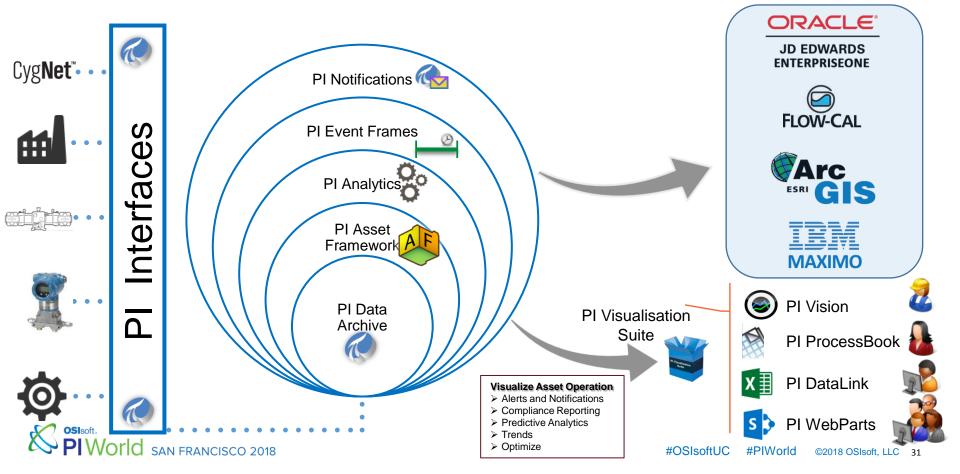
Build Tools & Process with Users in Mind



Feedback Loop for System Improvement & Value



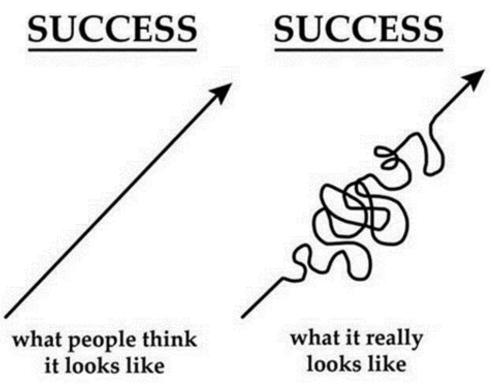
# Looking Ahead: EQT Midstream & The PI System



# Looking Ahead: EQT Midstream & The PI System

The Next Steps in the Journey Towards Digital Business Transformation

I am learning to trust the journey even if I don't understand it.





# Enabling Business Transformation with the PI System



Leverage normalized & contextualized OT data to enable a culture of operational excellence and continuous improvement

#### **COMPANY AND GOAL**

EQT Midstream provides NG gathering & transmission services. **Desired to transform their business to reduce costs & improve** 

**revenue** by supporting a culture of digital enablement and empowerment coupled with work process redesign

# Where are We Headed? Revenue Products Digital Diven Driven Services Product Improvement Innovation Product Improvement Innovation Product Improvement Innovation Operational Excellence Operational Cost Reduction

#### **CHALLENGE**

Desire to leverage digital technology to enable operational excellence to deliver transformative business value

- Maximize Throughput
- Optimize Asset Reliability & Availability
- Lower O&M Costs thru cost effective operations & maintenance
- Improve asset integrity and overall safety and environmental performance

#### SOLUTION

Selected the PI System as a strategic enterprise OT infrastructure to provide the foundation for our business transformation journey

- Initial POC on a compressor station
- Grow capabilities and awareness of the power of the PI System
- SME enablement and empowerment
- Work process redesign leveraging normalized, contextualized data

#### RESULTS

An estimated Annual Cumulative Tangible Savings from event prevention was estimated at \$1M is now projected to be an annual savings of \$3M by 2020.

- Rollout to 40 locations
- Reduced O&M cost, safety and environmental incidents
- PI AF templates enable rapid scale and SME enablement
- Changing culture and work processed – a true transformation







# **EPC Real Time Data**



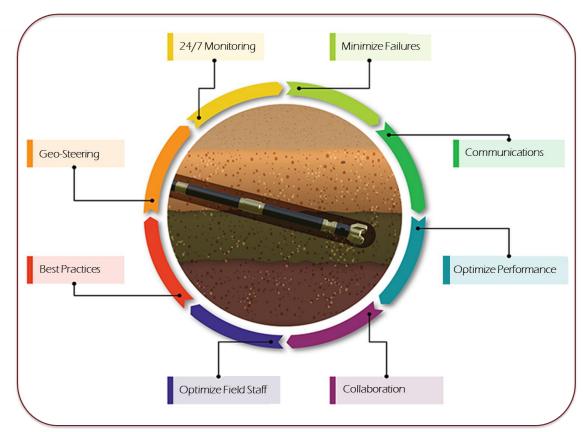
# **EQT Real Time Operations Center**

#### RTOC Goals

- Minimize People on Locations
- Optimize Field Resources
- Enhance Collaboration
- Reduce Inefficiencies & Failures
- Improve Consistency
- Maintain Low Costs

### Upstream Direction

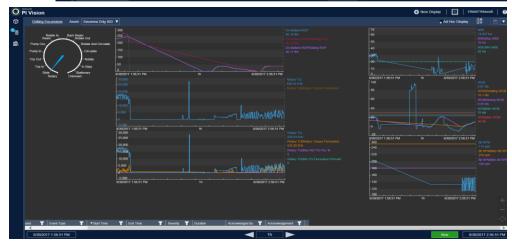
- Drilling
- Completions
- Production
- Logistics
  - Water
  - Construction



# Drilling – OSIsoft PI System Trial

- 2016 Strategy Developed
  - Focused on resource allocation & data driven decisions
- 2017 Completed 3 Month Trial
  - Resources allocated by OSI and Midstream
  - Completed all trial targets
  - Single EQT resource to develop
- Event Frames Alerts
  - Performance Roadmaps
  - Best Practices
  - Trend changes
  - Failure Analysis Feedback Loop
  - Drilling State Analytics
- Automated Performance Metrics
  - Footage / ROP details
  - On/Off bottom time





# Failure Prediction

## Torque Fluctuation

- Bit Failure Occurred
- Surface Measurement

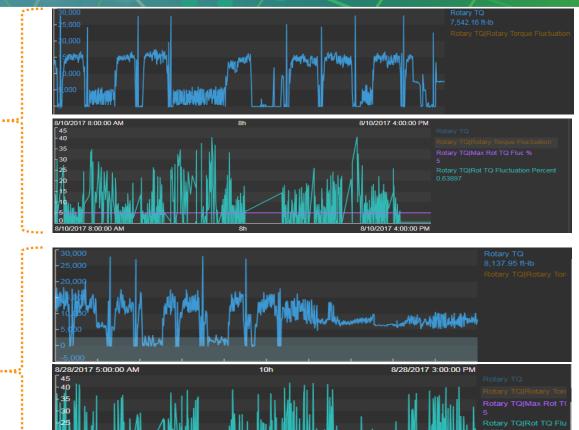
Example 1

Example 2

 Target Value Exceeded

#### Alerts

- RTOC Staff
- Elevated Alerts
- Acknowledge



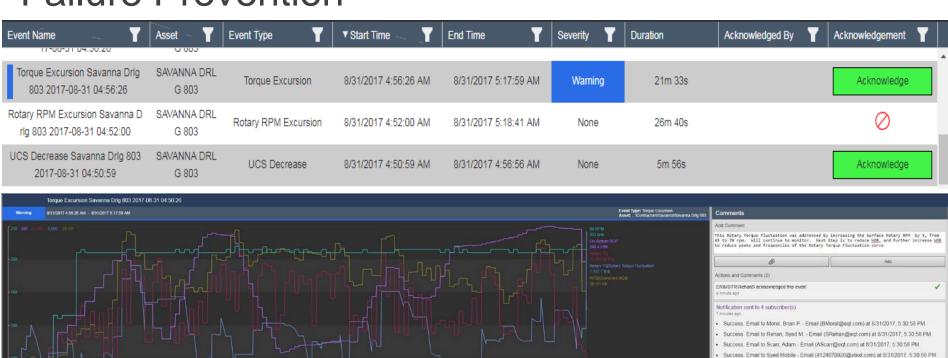
#OSIsoftUC

#PIWorld

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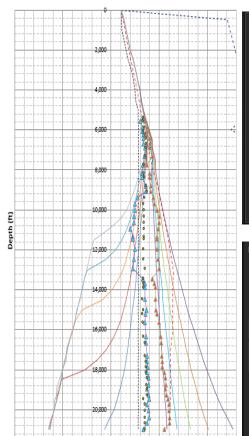
# Failure Prevention

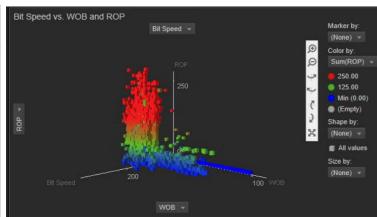


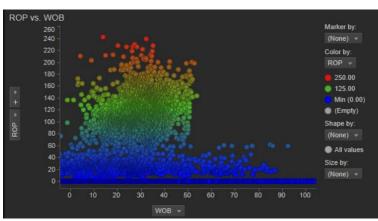


# **Future Additions**

- Optimization Design Tool
  - Roadmaps
  - Inefficiencies
  - RT Parameter Guidance
    - Machine Learning
- Failure Analysis
  - Event Alerts
- Robust Data Connections
- Collision Avoidance
- Automated Drilling Tools
  - Live Performance Metrics
  - Drilling Parameters
  - Real Time Engineering Tool







#PIWorld

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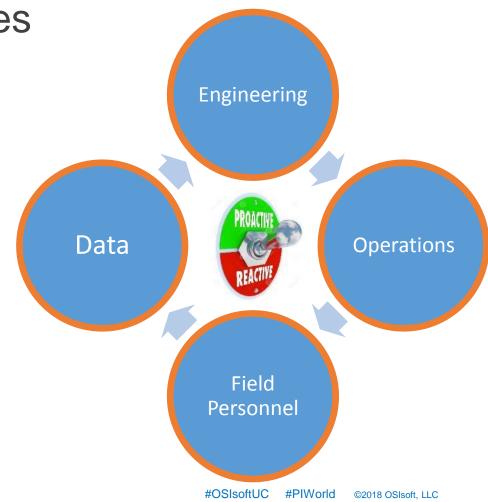
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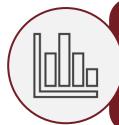
Organizational Challenges

- Culture Change
  - · Vendor Buy In
  - Field Personnel
  - Effective Communication Plan
- Managing Issues
  - Power / Facility Interruptions
  - Office Distraction
  - Failures / Hole Problems / NPT
- Data / IT Requirements
  - 24/7 Office & Field Support
  - New Technology / Architecture Solutions
  - Data Speed / Volume Requirements
  - Data Sources
- Field Communications
  - Standardization
  - Reliability
  - Consistency
  - Push / Pull Capabilities
  - Transcripts





# Production Engineering & Operations



# Historian

Real time data for existing facilities in Cygnet



# Analytics

- Development of alarms that require trending or addition computation out of the traditional high/low bounds
- WMO Asset tracking and automated work order creation with real time data
- Condition based maintenance



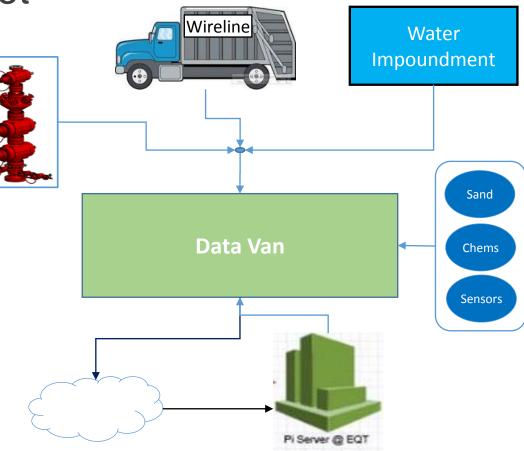
# Optimization

- Reduce downtime when utilizing event frames coupled with Maximo data
- Employing Event Frames to automate artificial lift intervention including but not limited to tubing and plungers
- System volume optimization based on current conditions

Completions RTOC Pilot

- Data Collection
- Scoping Details
  - Chemical Optimization
  - Performance Roadmaps
  - Standardization
  - Basic Failure Prediction







# Enabling EQT E&P's RT Operations Center with the PI System

Where energy meets innovation.

Moving from reactive to proactive operations in EQT's E&P to drive transformative business value

**COMPANY AND GOAL** 

Leverage the PI System and partnerships to maintain and improvement upon low development cost model through minimizing people on locations, optimize field resources, enhancing collaboration, reducing inefficiencies & failures, and improving consistency, while minimizing EHS and safety incidents.



#### **CHALLENGE**

Main challenges in implementing the RT Operations Center and accomplishing the E&P goals included:

- Cultural Change & Alignment
- · Management of "issues"
- · Data & IT Requirements
- · Remote operations communications

#### SOLUTION

Leveraged the PI System and experience gained in EQT Midstream to expand into the E&P Division

- Conducted POCs in drilling
- Leverage PI AF to support decisions from new EQT Operations Center
- Developed PI AF templates, analytics, event frames, notifications, and PI Vision displays.

#### RESULTS

Validated the PI System's ability to support drilling and completions with real-time situational awareness, analytics, and decision support.

- Expanding portfolio of drilling functionality
- Expanding into Production & Completions
- Addressing challenges to enable a full use of the Real-time Operations Center



# The Evolution of PI at EQT

- Oscar Smith
- osmith@eqt.com
- Senior Principle Engineer
- EQT Midstream

- Brian Morel
- bmorel@eqt.com
- Director Drilling Engineering
- EQT Production



# Questions

Please wait for the microphone before asking your questions

State your name & company

# Please remember to...

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Merci

谢谢

Спасибо

Danke

Gracias

Thank You

감사합니다

ありがとう

Grazie

Obrigado

Optional: Click to add a takeaway you wish the audience to leave with.