

Cloud Services enabling Linde's Remote Equipment Diagnostics Business

Oliver Slaby / EMEA Virtual Industry Summits Head of IT for Plant Operations Linde AG – Engineering Division



Advanced Operations for Linde's own plants Example: Linde's "Remote Operating Centre" in Malaysia





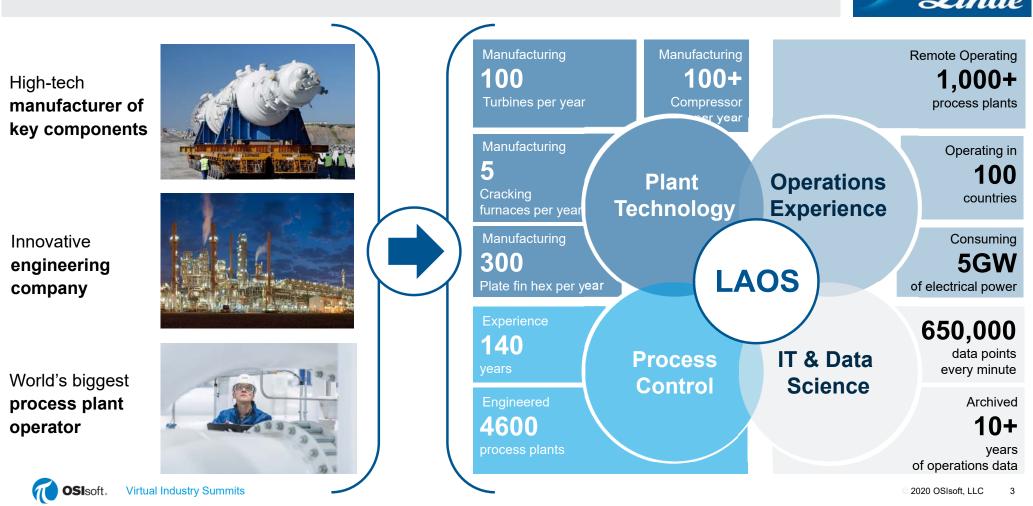
-130 Plants in 15 countries operated from 1 control room: 1 engineer controls 10 plants

- -Plant startup and production changes by Advanced Process Control
- Virtual Plants monitor plants' performance → real-time profit optimization
- -Al-diagnostics monitors equipment condition \rightarrow predictive maintenance

OSIsoft. Virtual Industry Summits

Linde Advanced Operations Services (LAOS)

Linde's unique capability mix as service for process plant operators



Reliability & maintenance services

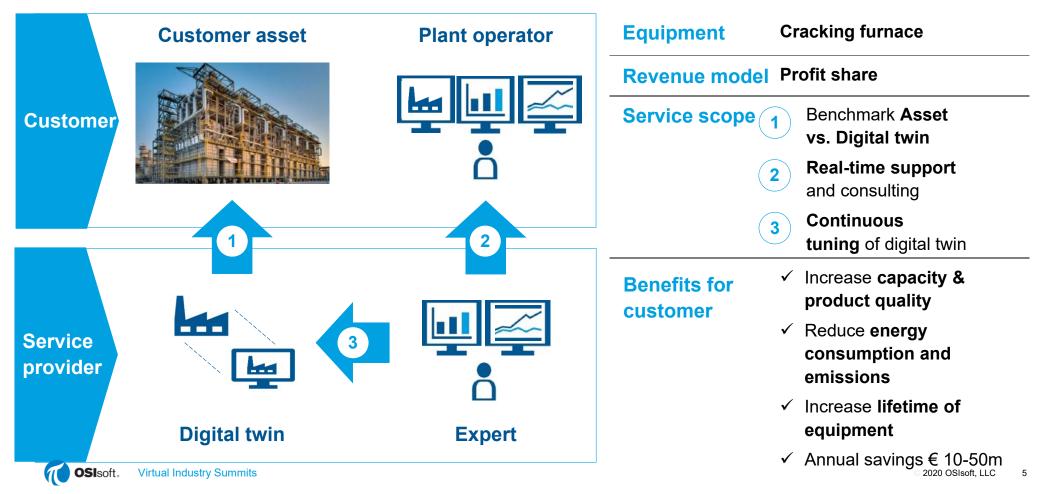


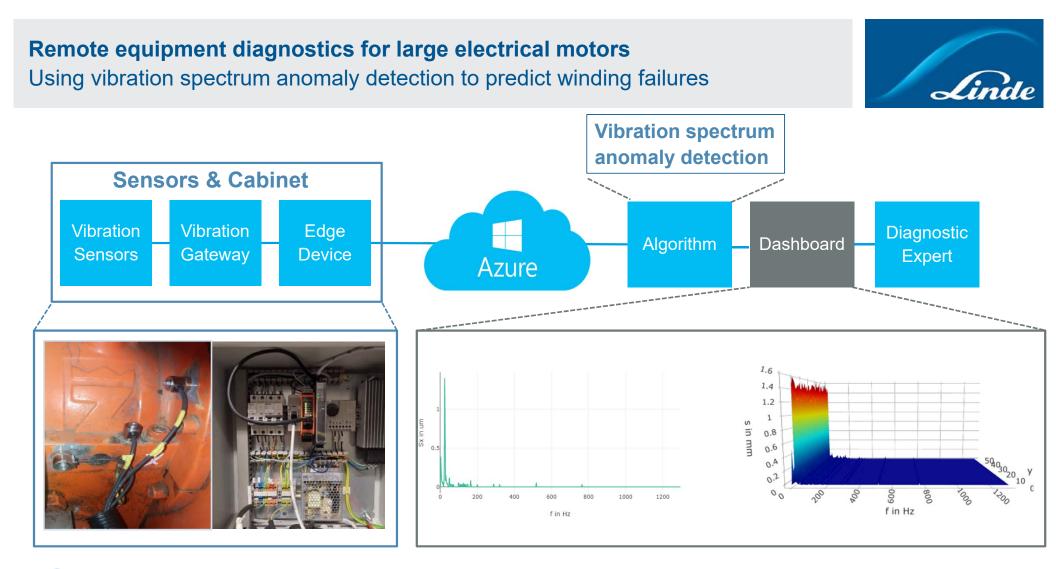
Equipment	Compressor	<image/> <image/>
Revenue model	Service subscription	Risk takeover
Service scope	 Prediction of failures (AI + experts) Expert guidance to troubleshoot failures Expert guidance for maintenance 	 Continuous monitoring of machinery via satellite Prediction of maintenance needs (AI + experts) Execution of maintenance based on prediction
Benefits for customer	 ✓ Eliminate unplanned plant downtime ✓ Reduce repair cost by preventing larger damages ✓ Improved effectiveness of maintenance spend 	 ✓ Eliminate unplanned plant downtime ✓ Risk of failures moved to service provider ✓ Certainty about maintenance expenditures



Efficiency improvement services

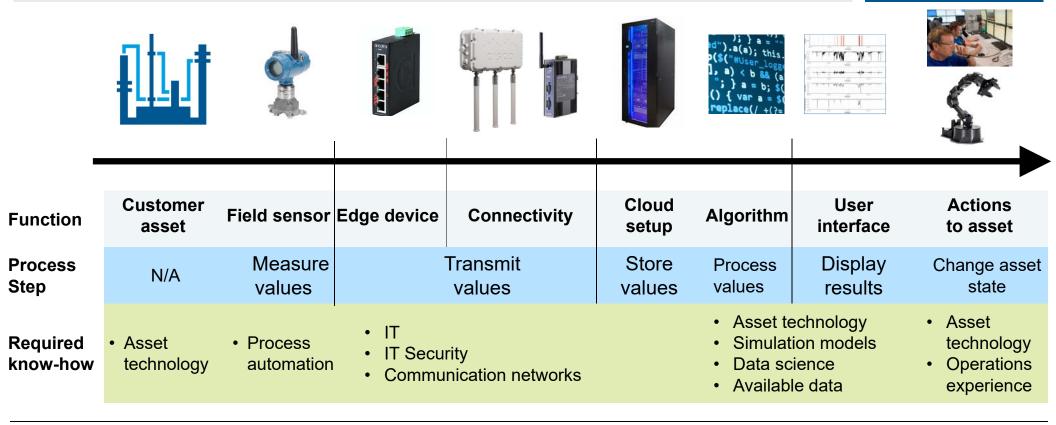






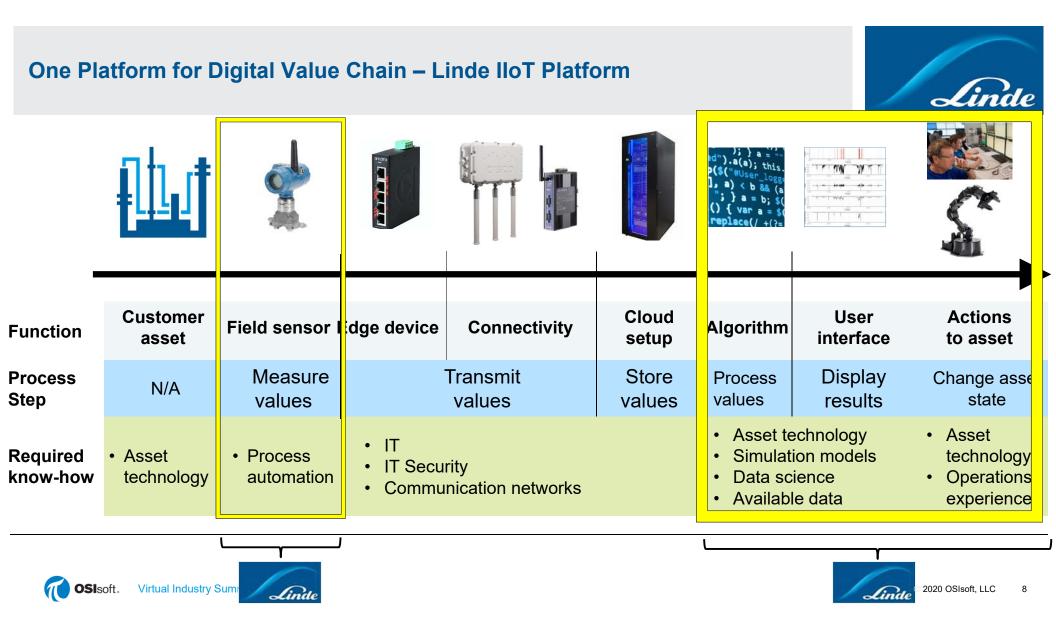


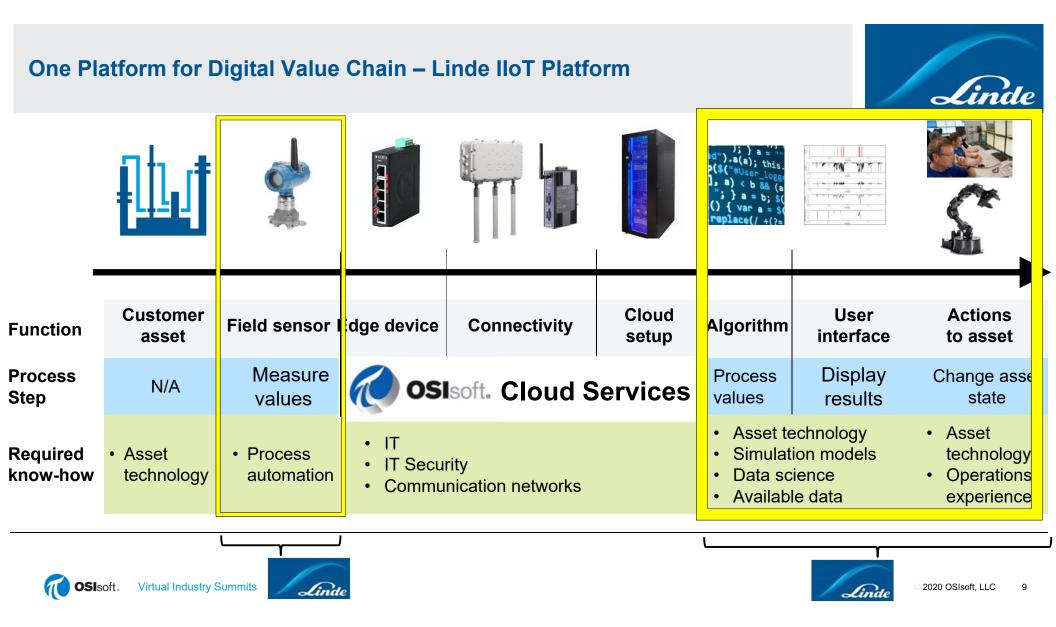
One Platform for Digital Value Chain – Linde IIoT Platform





Linde

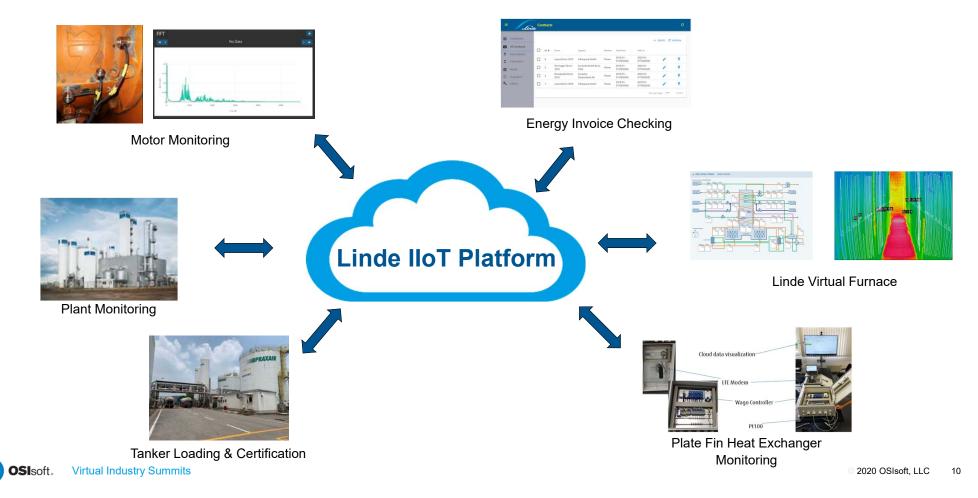




Linde llot Platform 2020

Flexibility for Developing and Operating wide Range of Applications

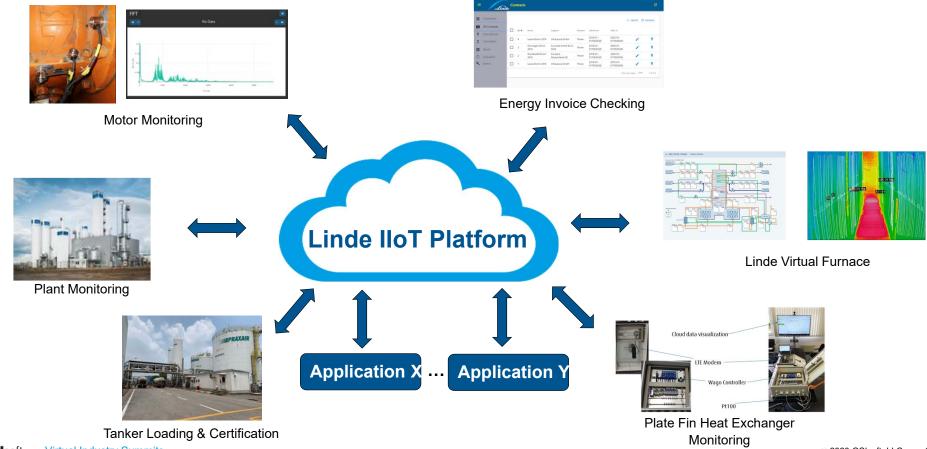




Linde llot Platform 2020

Flexibility for Developing and Operating wide Range of Applications





Virtual Industry Summits OSIsoft.

LE Industrial IoT Platform

One runtime environment with usage of generic components



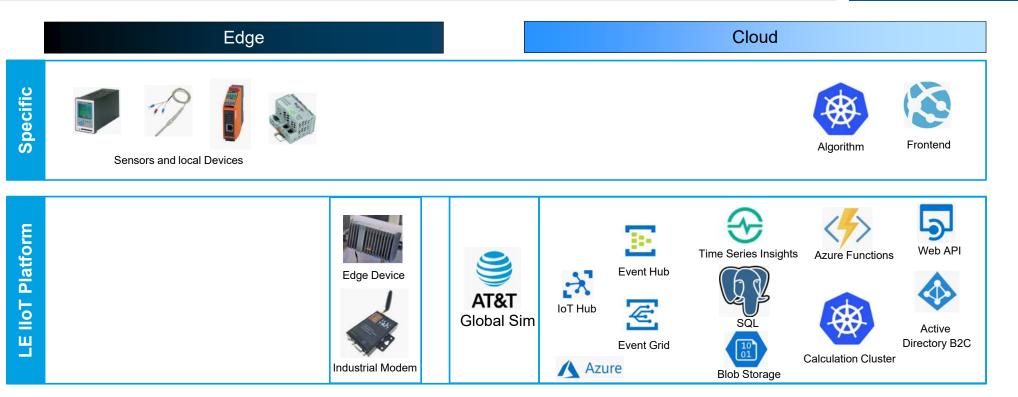
Goal: Standardization of Core Components!



LE Industrial IoT Platform

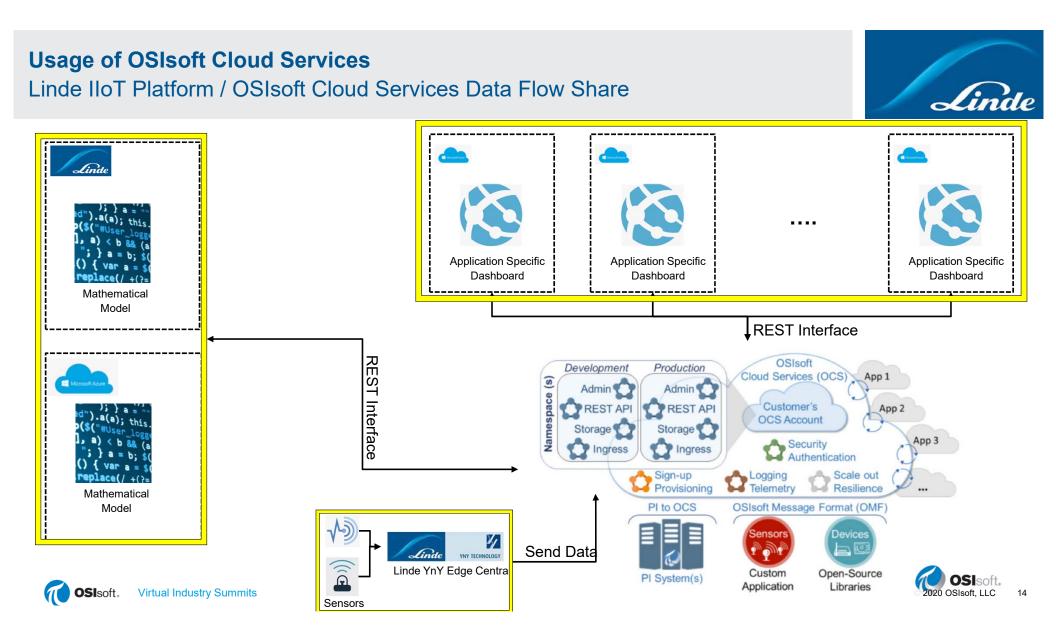
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One runtime environment with usage of generic components



Goal: Standardization of Core Components!

osisoft. Virtual Industry Summits Re-Implementation of Generic Components!



Lind Exchange and Visualization / Dashboarding Linde between Customer and Linde possible within 1 Day Mathematical Model including full security on both sides Project Calculate KPIs Power B Send Data DCS PI System **OSIsoft Cloud Services** X, Send Data Linde YnY Edge Central R Sensors Customer 15

Linde Industrial IoT Platform Plant Remote Monitoring – OSIsoft Lighthouse Project

Remote Plant Monitoring

- External Customer Support in Plant Operation
- Usage of OSIsoft Technology for fast Setup of Data
- Data Exchange and Availability to Linde Experts
- Setup together with OSIsoft via a Lighthouse



The vision (2 to) 5 years out

Key Features implemented today

- Commissioning, tuning and management of devices, algorithms and models from remote
- Separation between control & diagnostics in terms of communication and technical requirements (e.g. reliability)
- Flexible distribution of functions and data storage between edge device and cloud
- AI diagnostic functions have become a commodity
- Equipment models used for design reused for realtime diagnostics and performance optimisation

2-5 years vision

- Complete interoperability of edge hardware/software, cloud provider, algorithms and GUIs
- Flexible "cloud" solutions that work on-site and/or offsite without, with temporary or permanent internet connectivity
- Equipment models to optimize performance and predict failures and maintenance needs are designed manufactured and delivered together with the equipment
- Hybrid diagnostic models that use physical and chemical models that are adapted and tuned by AI functions
- Diagnostic functions will directly interact with the process and change detrimental operating conditions





Thank you for your Attention!

Linde Engineering Oliver Slaby Tel +49 89 7445-3793 Oliver.Slaby@linde.com www.linde.com





