Connected Mobility and The Circular Sustainable EV Economy Framework

Batteries, EVs, and the power grid

John Matranga, AVEVA Connected Mobility Segment



Sustainability's importance continues to rise globally

Customers & Partners

99% of Fortune 500 CFOs believe sustainability will be important to the future of success of their business; 80% of FTSE signed up to Race to Zero Accenture/UNGC CEO Study



Employees

64% of millennials will not take a job from a company that lacks strong corporate sustainability practices

Cone Communications

Investors

450 financial firms from across 45 nations representing \$130 trillion in assets have joined **COP26 Glasgow Financial Alliance for Net Zero**



















The world needs US\$ 1 trillion each year until 2030 to make the UN SDGs a reality. That's 3% of global GDP or 1% cent of global wealth

UN Global Compact

Governments/Civil Society





We are committed to lead by example and have aligned on our first public pledges

Exemplifying environmental stewardship and ethical business across our value chain

Enabling a culture of inclusivity, wellbeing and opportunity for our employees and communities

Transforming the energy
efficiency, circularity, traceability
and resilience of worldwide
industries via our secure
software

Demonstrating Climate Leadership

- Achieve net zero emissions across operations (Scopes 1 & 2) by 2030
- Achieve net-zero emissions across our value chain (Scopes 1, 2 & 3) no later than 2050
- Set reduction targets across all scopes in line with 1.5 degree C emissions scenarios

OPERATIONAL FOOTPRINT AVEVA SUSTAINABILITY OR OPERATIONAL TECHNOLOGY HANDPRINT AVEVA SUSTAINABILITY

Advancing Women in Technology

- 30% leadership roles held by women by 2030
- 40% management roles held by women by 2030
- 50% women hires by 2030
- <1% gender pay parity gap by 2030</p>

Accelerating our Sustainability-related R&D and Driving Sustainable Business Outcomes

- **15-30%** savings in energy costs
- 9-15% reduced CO₂ emissions
- 20% improvement in Clean H₂O Production



AVEVA's software helps industries to optimize the engineering and operation of assets based on their sustainability priorities





Low Carbon Transition

AVEVA software enables acceleration in low-carbon energy transition by speeding up engineering for projects on renewables, hydrogen and carbon capture storage and supporting advanced energy and material efficiency in operations.



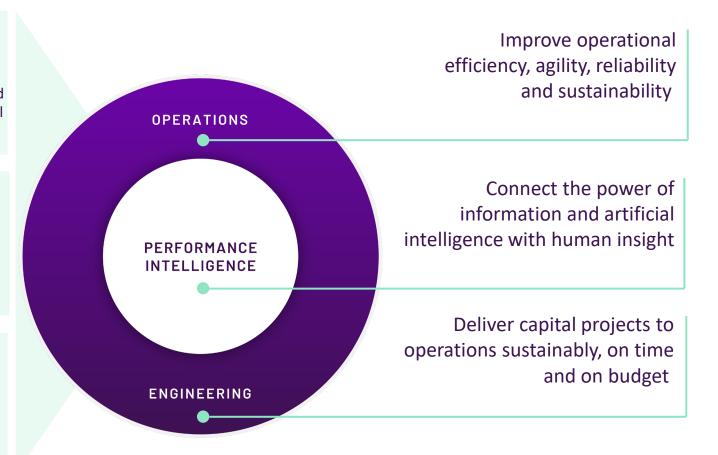
Circular Economy

AVEVA software supports a more circular economy by increasing material utilization and minimizing waste in industrial operations, extending overall asset life and supporting design processes to produce materials tailored for circularity.



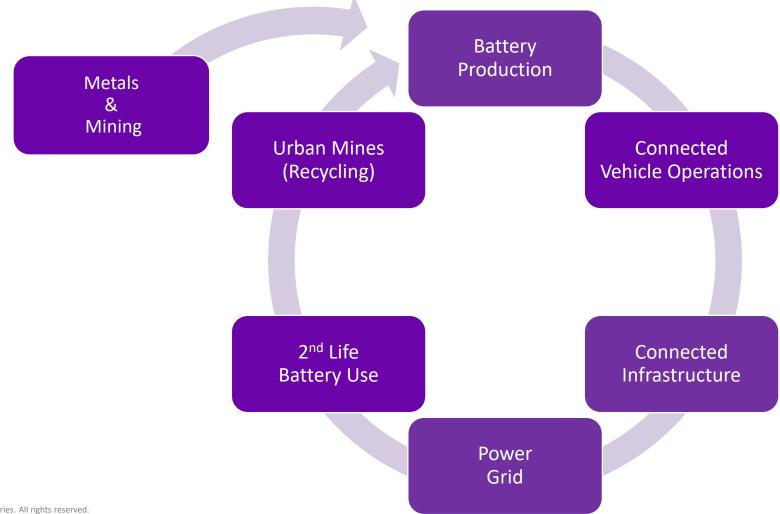
Resilient Infrastructure

AVEVA enables resilient operations for cities, companies and organizations with software to optimize services and visualize operations, boosting efficiency and adaptability of everything from water processing to transport to emergency services.





Battery Value Chain Circular Ecosystem





Battery Production Battery Production Connected Welide Operations Power Grid Power Grid

Metals and mining EV imperatives

Innovation for electrification of mines and rare earth extraction/refinement demand

Energy Load = f(production schedule, production ops, EV SOC)

Industry demands

- Step change in rare earth mineral demand.
- Growth of new mine locations close to battery plants.
- Electrification of transport equipment in underground mines progressing
 - Energy Load = f(production schedule, production ops, EV SOC)

Imperatives

- Greater complexity of electrified transport equipment driving greater automation due to more technical needs of the equipment and the connection to production schedules.
- License to operate within the community greatly impacted by environmental, health, and safety concerns
- Local mine power supply management even more critical by electrified transport equipment shift





Metals & Battery Production & Connected Which Gerycling | Urban Mines (Reycling) | Connected Which Coperations | 2nt Urban Mines (Reycling) | Power Grid

Where do mining companies find value?



Process productivity

- Remote operations
- Real-time / condition process monitoring
- Ad-hoc visualization / real-time trending
- Material flow, pacing, & supply chain
- Autonomous Operations



Energy & water

- Real-time energy & water monitoring
- Reduce fuel / coal / propane consumption
- Mobile equipment fuel efficiency



Asset reliability

- Improve uptime & reduce unplanned downtime
- Real-time equipment monitoring
- Condition-based maintenance
- Predictive and prescriptive maintenance



Environment health & safety

- Real-time environment, health, & safety monitoring
- Governmental regulations
- Accidents & incidents
- Compliance & audit



Quality assurance

- Real-time monitoring
- Root-cause analysis & prevention of excursions
- Genealogy / product history
- Yield improvement



KPIs & reporting

- Plant-wide to enterprise visibility
- Common definitions& calculations
- Benchmarking & comparison
- Dashboards& KPI reporting

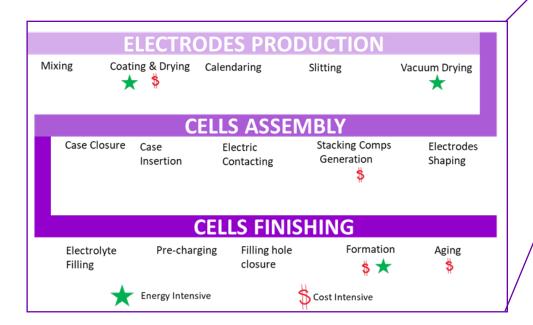




Battery manufacturing – a hybrid process

Industry demands

- Steep production rate growth
- New product introductions
- Shared IP (Intellectual Property) with partners
- Limited access to production data
- Product quality is imperative and uncertain



1 Cell manufacturing Module assembly Pack assembly 75% of production cost production cost production cost

- Drivers of quality, low waste, energy management, environmental impacts
- Hybrid manufacturing Batch (refine materials), Continuous (application), Discrete (cells, modules, packs)
- Data context with volumes and types due to hybrid process
- 20%-30% % of batteries produced are Scrap
- Recalls happen and are expensive
- Fluctuations in quality are usual, more recurrent in ramp-up
- Supply Chain Integration for track and trace

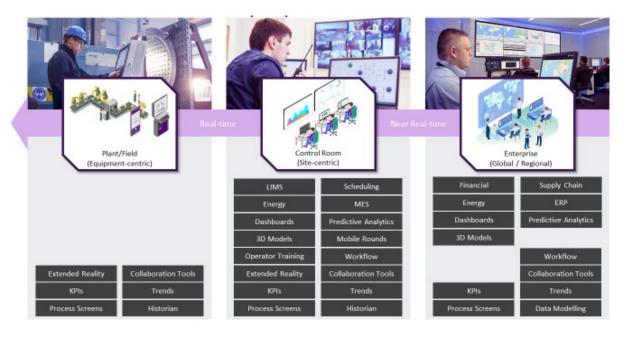


Metals & Battery Production & Connected Wellick Operations Of Use Battery Use Connected Infrastructure Power One

Where do battery manufacturing companies find value?

Production management, ramp, scale, enterprise, quality





Increase efficiency

 Track equipment OEE and troubleshoot reductions, Minimize machine cycle time variation, Reduce lubricant consumption, Leverage machine data for Kaizen exercises, Optimize machine settings for machine availability

Optimize Production

 Visualize pareto charts for downtime causes, Review prior shift performance and issues at start-up meetings, Provide operational performance to production planning, Increase MTTR and minimize MTBF

Energy Monitoring

• Ensure energy consumption correlates with production schedule, Support minimization of energy consumption

4. Asset health and maintenance

 Collect data for vibration analysis, Monitor electricity, Transform equipment maintenance from reactive to predictive, Monitor tool wear for optimized replacement

5. Inline Quality Monitoring

SPC in-line at line and off-line are recommended to decrease uncertainty and
variability in intermediate steps, avoid end-of-line failure, increase yields of topgrade products, Aveva specialty chemicals applications specialize in slurry extraction
processes used in anode production, tracking of purity and particle size

6. Scaleup and fleet wide management

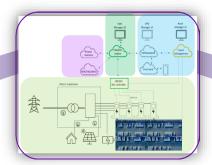
Repeatable/Scalable MES with Model Driven MES, AI analytics, quality control, cross site scaling, value chain optimization, sustainability, flexibility for new chemistry, and processes, recycling

Connect vehicle operations for OEMs





Power Control Center



EVSE Charing & Switchgear



Call Center

Power Grid

Unified Data & Functions



Subject Experts



Residential





Commercial & Fleet

Industry demands

- Electrification transition
- Energy company opportunity
- Rapidly changing market
- Agility is key
- Time to market is everything

- Prosumer centric thinking
- Internal visibility
- Scale & AI/ML mandatory
- Visibility for CoE and company innovation
- Integrated supply chain



Metals & Battery Production & Mining Urgan Mines (Recycling) Lington Mines (Recycling) Zet Life Connected Infrastructure Power Grid Power Grid

Connected vehicle operations value areas

Selected Use Cases – Data Management & Data Ecosystem

- Industrial and Transit use cases
 - Battery performance testing and validation
 - Powertrain performance testing and operations
 - Duty-cycle simulation, pilots, and services
 - EV charger testing, simulation, integration to site
 - On-vehicle technology development, testing, and Operations
- Integration with operating constraints
 - $\sum Energy\ Need = f(equiptment, duty\ cycle, SOC)$
 - Optimize for Routes, Production, Demand Charges, Real-time prices, etc.





Metals 8. Mining Urban Mines (Pscycling) Connected vehicle Operations 2 M Life Battery Use Connected Infrastructure

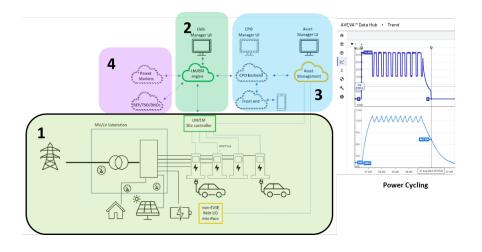
Connected Infrastructure

Overview of the charge point operator role of EV infrastructure

Industry demands

- Electrification of everything
- Transformation of oil industry to energy industry
- Prosumer centric services
 - own the consumer and their operational value
- Charge Point Operator Growth
- Changing face of the CPO

- Customer support needs
- Self-service user access
- Diverse asset data sets
- Seamless integration with enterprise systems
- Ability to share data
- Future proof systems
- Flexibility
- Security of investment
- Time to market

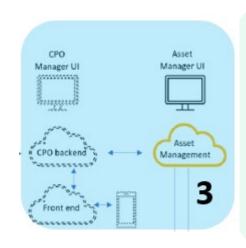


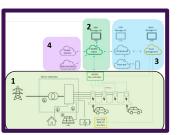


End to end operations management for CPO

Metals Battery Production By Urban Mines Urban Mines (Reycling) Connected Vehicle Operations And Life Buttery Use Power Grid

Integrated end to end solution



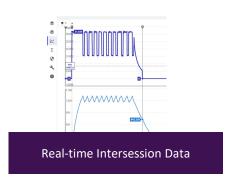




Portfolio Program Management

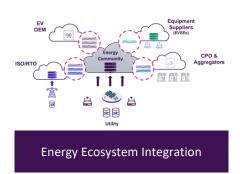






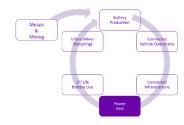




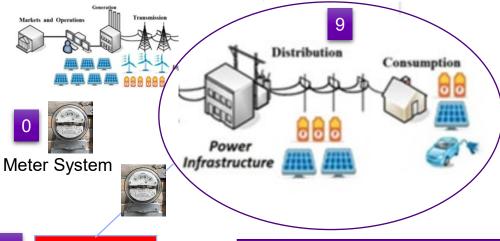


Model-driven forecasting and health predictors to reduce OpEx, CapEx, customer churn









Grid Vendors Software & Hardware



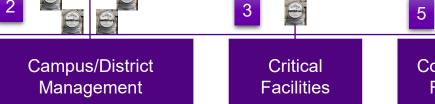
Solar + Storage Typically Tied via **Energy Aggregator**

Homes

Industrial Sites

Production Energy Needs Production Targets Sustainability Targets

'Small City' Power Plant, Water, Infrastructure



Commercial Sites

Buildings & BMS Backup Generators Solar + Storage

'Small City' Power Plant, Water. Infrastructure

Microgrids

Buildings/BMS

Solar + Storage

Backup Generators

Commercial **Facilities**

Buildings/BMS

Solar + Storage

Industry demands

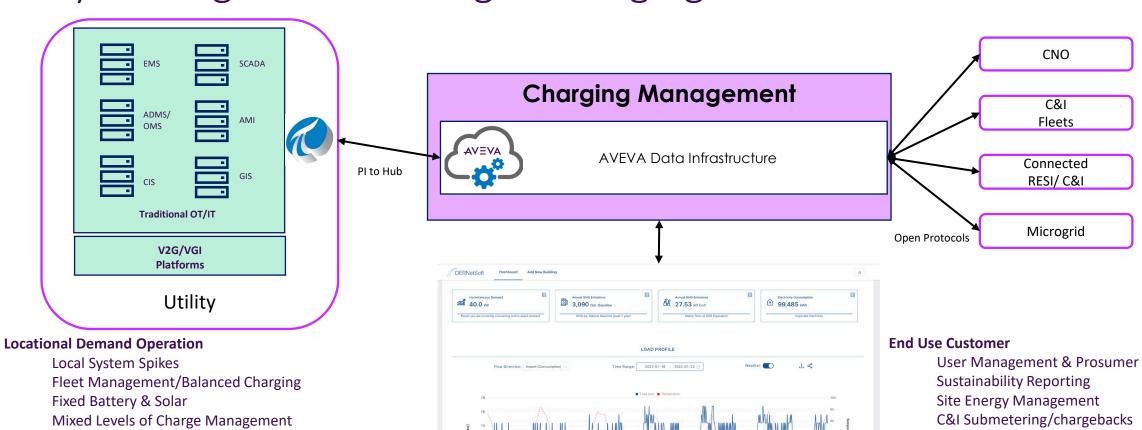
- Beneficial electrification
- Market enablement of DERs
- Grid stability
- Competitive pressures
- Electrification opportunity

- Bi-directional power flow visibility
- Dynamic integrated planning
- DER & EV visibility
- Real-time operation scale
- Consumer energy services Prosumer
- Dynamic pricing





Dynamic grid and managed charging value areas



Grid Integration

Aggregation

Peak Demand Management

TOU/Dynamic Prices Management

Demand Response

Frequency Regulations

Local DER Nanogrid Management

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Fleet charging dynamics

Ecosystem Integration

Utility – DER/EV Visibility & Operations

Market Interfaces

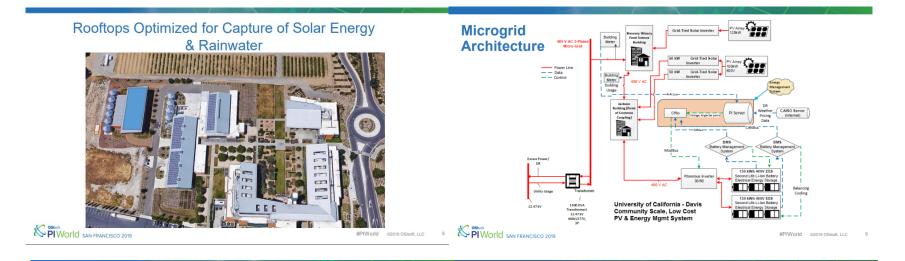
System of Record for Transactions

Asset Health

Supply Side Assets Charing infrastructure

2nd Life Batteries – Prosumer Energy

Industrial Production & Prosumer Site



Second Life Li-Ion Batteries



Battery Energy Storage System





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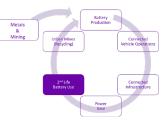
Industry demands

- Hockey stick still to come
- Consolidation of startups
- Pilot projects underway
- Battery management & system level integration
- Interconnect agreements

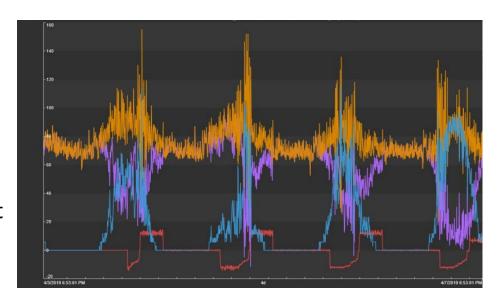
- Fleet wide dynamics
- New algorithms = more value
- Growing ecosystem of data provides monitory value



Value in energy and 2nd life battery use



- Local Microgrid integration
- Grid side integration
- Cell/pack level monitoring for reliability, safety, availability
- Project planning, sizing analysis
- Financial analysis pre-project, operational, validation phases
- Asset monitoring and management
- Fleet level monitoring and management
- Data viability and integration for customer support
- Data sharing for grid interaction and aggregation management
- PPA compliance reporting
- PPA shadow settlement for technical and commercial losses
- Sustainability goals tracking
- Etc





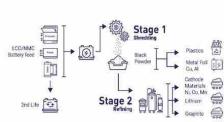
Urban Mines (Recycling)

Process scale up and intensification

Industry demands

- Startup dominated
- Hockey stick still to come
- Process intensification from lab to process
- Value Chain Connection
- Supply chain connections

- Original chemistry impact
- Operations management
- Quality management
- **KPI** calculation
- Rollup and scalability plant and business
- Integration with BI and analytics
- Remote monitoring and collaboration
- Knowledge retention



Shredding and Beneficiation circuit in the top right



Figure 7 - Black Mass (Powder) Vacuum Dryer, Condenser and Electrolyte Recovery Circuit



Figure 5 - Process flow diagram showing Front-end Figure 6 -Shredder feeding into - Primary Classification Circuit (foreground -red) removes and bags plastics and Cu/Al metal foils



Figure 8 – Primary Leach Tanks in Hydrometallurgical Refinery



Metals & Battery Production & Connected (Recycling) Which Operations 2th Life Battery Use Prover Grid

Where do recycling companies find value?



Process productivity

- Remote operations
- Real-time / condition process monitoring
- Ad-hoc visualization / real-time trending
- Material flow, pacing, & supply chain



Energy & water

- Real-time energy & water monitoring
- Reduce energy consumption
- Reduce demand spikes



Asset reliability

- Improve uptime & reduce unplanned downtime
- Real-time equipment monitoring
- Condition-based Maintenance
- Predictive / Prescriptive
 Maintenance



Environment health & safety

- Real-time environment, health, & safety monitoring
- Governmental regulations
- Accidents & incidents
- Compliance & audit



Quality assurance

- Real-time monitoring
- Root-cause analysis & prevention of excursions
- Genealogy / product history
- Yield improvement



KPIs & reporting

- Plant-wide to enterprise visibility
- Common definitions& calculations
- Benchmarking & comparison
- Dashboards& KPI reporting



The EV community needs to adopt a collaborative data platform

Drivers for data sharing



Operations



Reliability



Decarbonization

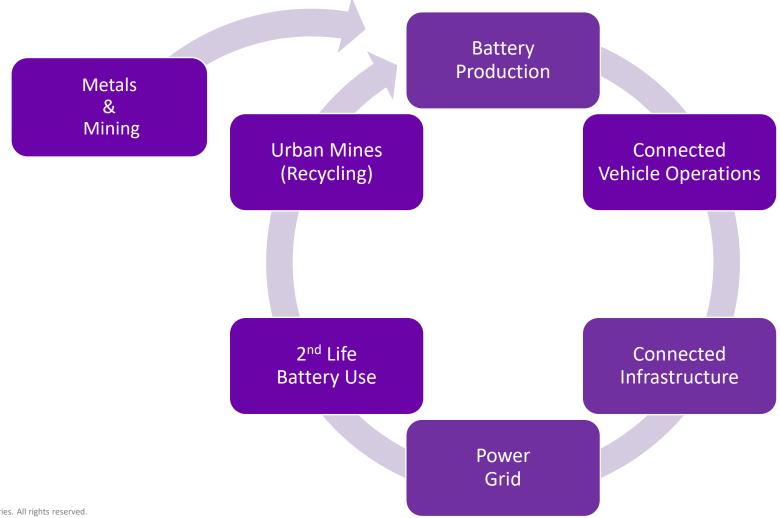


Economics

Data sharing is essential to achieving high volumes of EV adoption and keeping the power grid stable

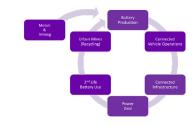


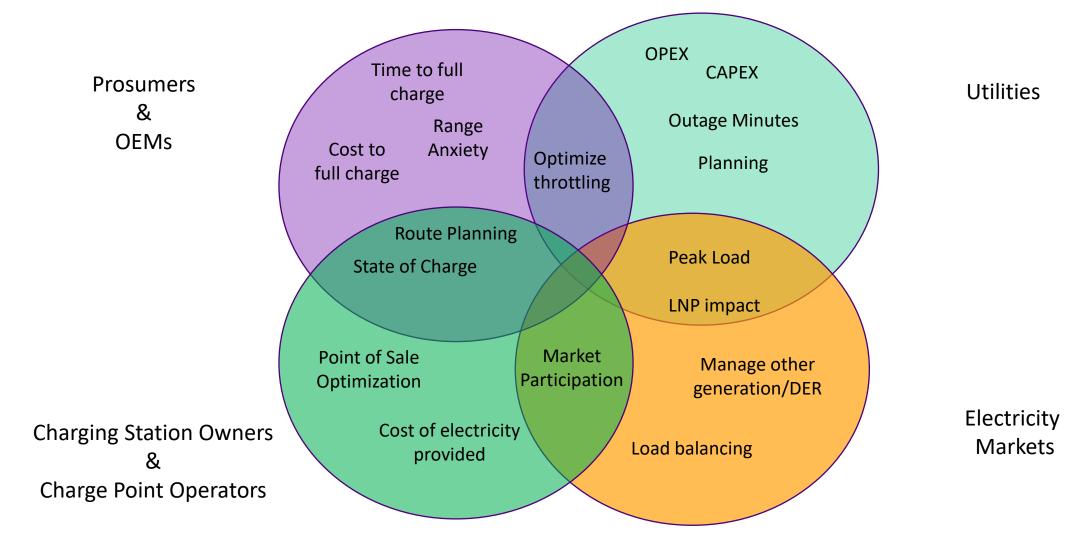
Battery Value Chain Circular Ecosystem





EV – Energy Nexus Data sharing between key stakeholders

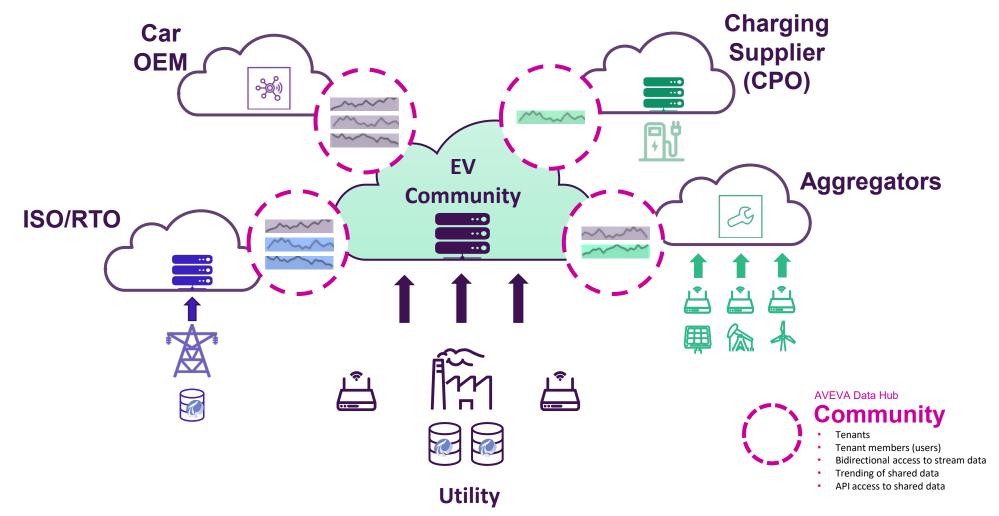






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Solution: EV community overview



How does your company fit into the Circular EV Framework?



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#CircularEVEcosystem



Data Sharing for Circular EV Framework





 Visibility of behind the meter EV assets cannot be leveraged for grid optimization.



Solution

- Find your place in the Circular EV Framework, review AVEVA best practices.
- Elevate your operational information to strategic asset status. Make data the most important asset in your company, because it is!
- Build and exchange data to build tight partnerships with the Circular EV Economy with AVEVA Data Hub Community



Benefits

 Creating a robust data infrastructure allows devices, subject matter experts, business users, applications and customers and partners to community without barriers. Providing an agile, future proof framework to take your business forward today and into the future.



Questions?

Please wait for the microphone. State your name and company.



Please remember to...

Navigate to this session in the mobile app to complete the survey.





Thank you!

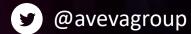
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AVEVA is a global leader in industrial software, sparking ingenuity to drive responsible use of the world's resources. The company's secure industrial cloud platform and applications enable businesses to harness the power of their information and improve collaboration with customers, suppliers and partners.

Over 20,000 enterprises in over 100 countries rely on AVEVA to help them deliver life's essentials: safe and reliable energy, food, medicines, infrastructure and more. By connecting people with trusted information and AI-enriched insights, AVEVA enables teams to engineer efficiently and optimize operations, driving growth and sustainability.

Named as one of the world's most innovative companies, AVEVA supports customers with open solutions and the expertise of more than 6,400 employees, 5,000 partners and 5,700 certified developers. With operations around the globe, we are headquartered in Cambridge, UK and listed on the London Stock Exchange's FTSE 100.

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