"There were 5 exabytes of information created between the dawn of civilization through 2003, but that much

information is now created every two days."

ERIC SCHMIDT, EXECUTIVE CHAIRMAN AT GOOGLE



OCTOBER 25, 2023

Information Management implementation journey: the MAIRE success story

Fabio Bitetto – Project Information Manager

Massimo Rosi – Engineering Processes Digitalization Head of Department



Agenda

- MAIRE Digital Transformation Approach
- Information Management Challenges
- Information Management Framework
- Maire adoption deep dive
- Benefits and final conclusion
- Q&A





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Project Information Manager

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MAIRE INTEGRATED ORGANIZATION

SUSTAINABLE TECHNOLOGY SOLUTIONS

ANEXTCHEM Holding

- MYREPLAST Industries

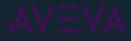
AT STAMICARBON
AT CONSER

PROJECT DEVELOPMENT

MET DEVELOPMENT

INTEGRATED E&C SOLUTIONS

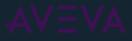
TECNIMONT
KT
MST



MAIRE CORE BUSINESS

We are enablers of innovation and energy transition, working alongside businesses to co-develop sustainable technologies and design integrated solutions in fertilizers, hydrogen, carbon capture & storage, fuels & chemicals, and polymers.





GLOBAL PRESENCE

<u>6,451</u>

TOTAL EMPLOYEES

~26,000

EMPLOYEES & PROFESSIONALS ENGAGED ON PROJECTS

~1,500

TOTAL DELIVERED PROJECTS

45

COUNTRIES



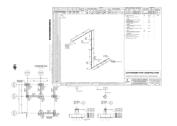


MAIRE Digital Transformation Approach



MAIRE Digital Transformation Approach: IM

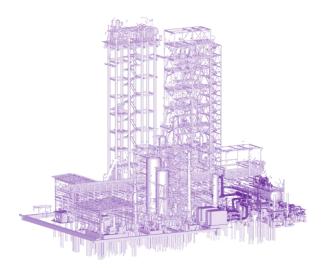
Document Centric Approach





Data Centric Approach

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Data Centric Approach enables

- Live data availability
- Process Automation
- Digitalization
- Data-driven Decision Making





 \checkmark

 \checkmark

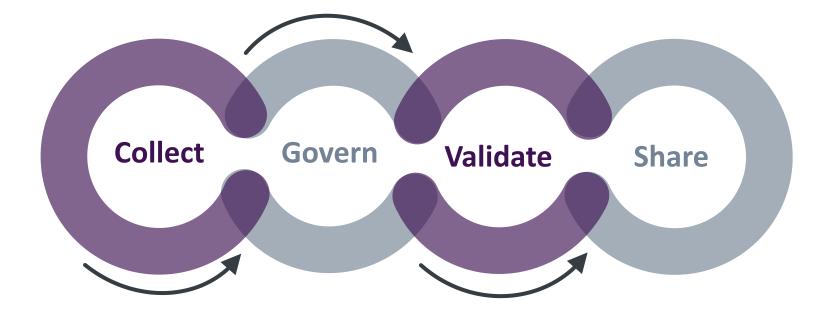
But Data Centric Approach could lead to

- X Data Redundancy
- × Misinterpretation
- X Usage of not-certified Data
- ×
- **Operational Inefficiencies**

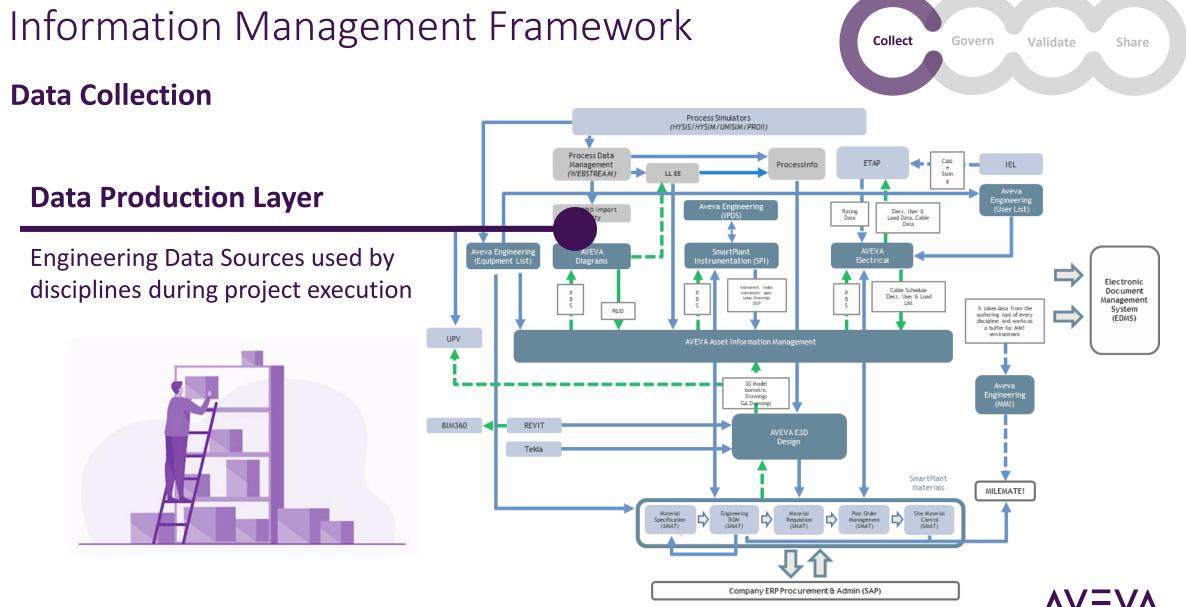








Availability – Accuracy - Reliability – Accessibility



Data Governance

- Data Standardization: creation of Company standard CFIHOS compliant
- Data Harmonization
- Data Integration



D	L L	U	C
Class_Id 🛛 💌	Class Name	Id 🔻	Attribute Name
FC-30001093	EXTRUDER	FA-00000326	driver type
FC-30001093	EXTRUDER	FA-00002289	type of working body
FC-30000339	FAN	FA-00000702	molecular weight at normal operating conditions
FC-30000339	FAN	FA-00000751	normal operating inlet pressure
FC-30000339	FAN	FA-00000763	normal operating inlet temperature
FC-30000339	FAN	FA-00001693	normal operating inlet volume flow rate
FC-30000339	FAN	FA-00000767	normal operating mass flow rate
FC-30000339	FAN	FA-00000770	normal operating outlet pressure
FC-30000339	FAN	FA-00000776	normal operating outlet temperature
FC-30000339	FAN	FA-00001694	normal operating outlet volume flow rate
FC-30000339	FAN	FA-00000777	normal operating power consumption
FC-30000339	FAN	FA-00000785	normal operating volume flow rate
FC-30000339	FAN	FA-00001643	driver equipment
FC-30000339	FAN	FA-00000326	driver type
FC-30000896	PUMP	FA-00000642	lower limit operating inlet pressure
FC-30000896	PUMP	FA-00000649	lower limit operating outlet pressure
FC-30000896	PUMP	FA-00000655	lower limit operating volume flow rate
FC-30000896	PUMP	FA-00000712	net positive suction head available at normal operating
FC-30000896	PUMP	FA-00000738	normal operating dynamic viscosity
FC-30000896	PUMP	FA-00000751	normal operating inlet pressure
FC-30000896	PUMP	FA-00000763	normal operating inlet temperature
FC-30000896	PUMP	FA-00000764	normal operating liquid density
FC-30000896	PUMP	FA-00000767	normal operating mass flow rate
°C-30000896	PUMP	FA-00000770	normal operating outlet pressure

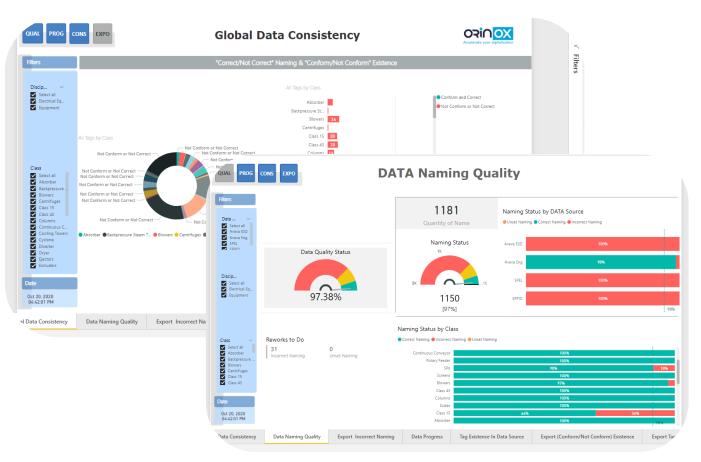




Data Validation

- Tag & Property Quality Check
- Data Consistency
- Data Certification





Collect

Govern

Validate

Share

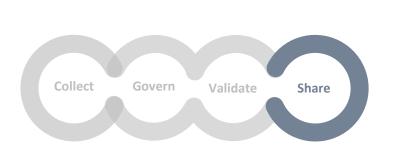
Data Sharing

- Common shared environment
- Integration with **downstream processes**
- Early data visibility to final clients





-										14				4		
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ltem	N.A.	116	1161	A-11120C	DILUENT DO	Agitator					1					
ltem	N.A.	* 110	* 1105	A-11130	GREASE MIX	Agitator				CD012	1	PCS			1	750009900
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dgco	DATA	OWNER
Auvaillages	DATA	ONSUMER

- Improving data quality and reducing information duplication
- Planning how, when and why information is shared and released
- Reducing the cost of managing and sharing data
- Providing the building blocks for data-driven decision-making
- Making data easier to find, access and use
- Reducing the risk associated with poorly managed data
- Increasing productivity through the availability and use of data
- Integrate downstream processes
- Early data visibility to client that can start populating operational tools

Risks

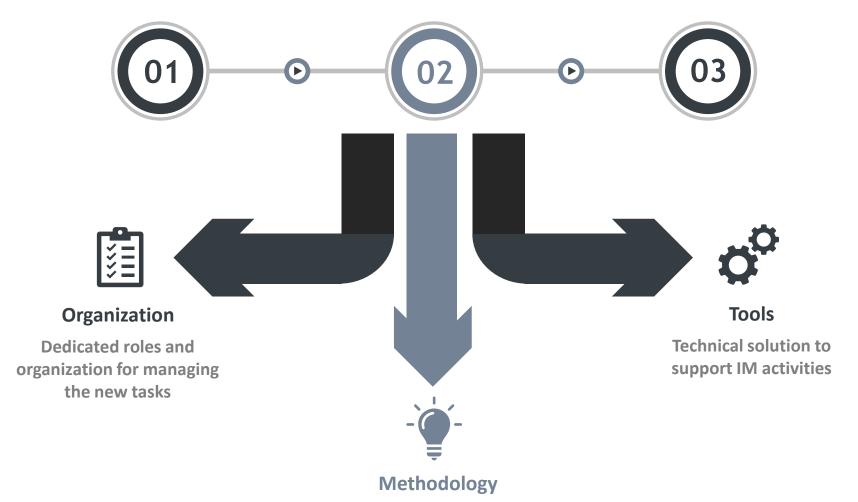
- To much data to handle: inefficiencies
- IM activities perceived by the project's staff as **burdensome** and **unnecessary**





Information Management Lean Process

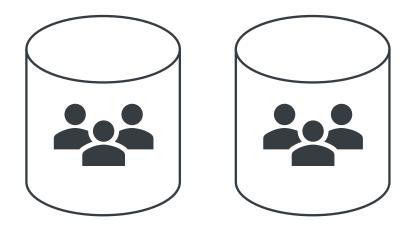
MAIRE adoption deep dive



Dedicated procedures for supporting processes and daily work

MAIRE adoption deep dive: Organization

Dedicated IM structure, separated from project staff



- IM activities perceived far from project needs.
- Work with a **silos** approach.

Decentralized organization with dedicated focal point inside project task. Information Manager as a unique reference and coordinator for IM.



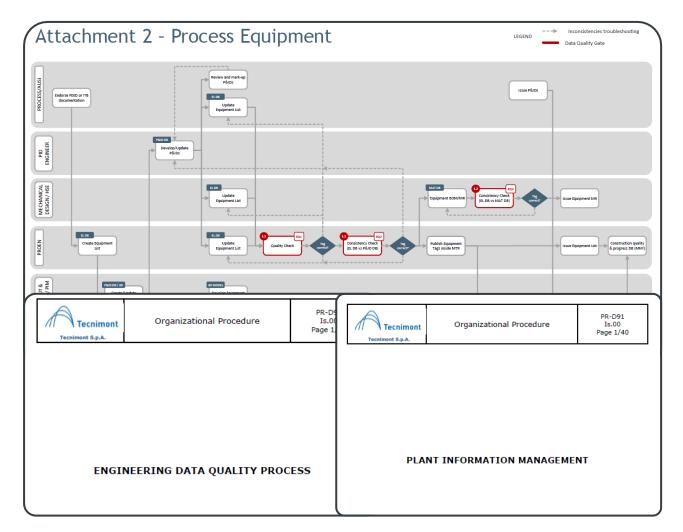
- Project staff engagement.
- Daily tasks organized with a data quality and IM perspective.

MAIRE adoption deep dive: Methodology

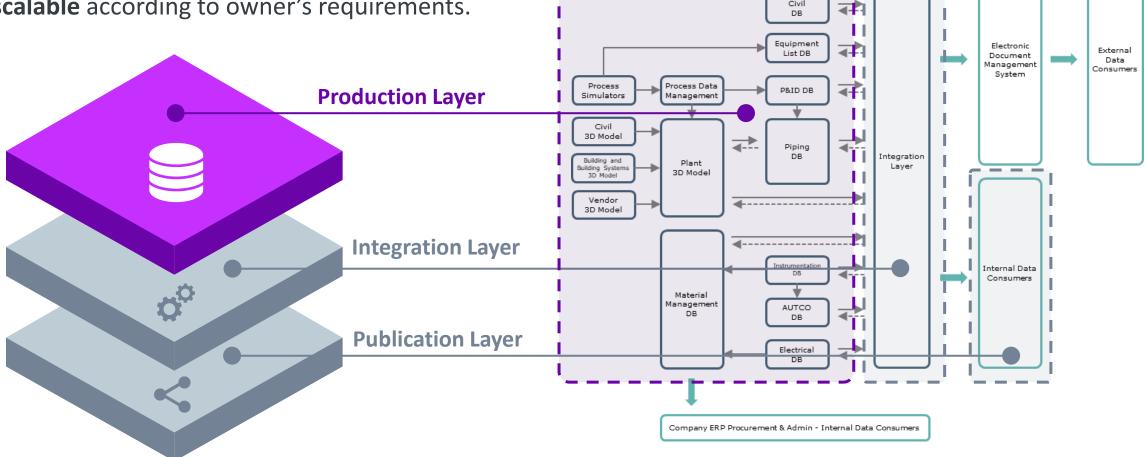
IM processes are supported by company's **procedures** that clearly defines how data are **created, managed, validated** and **published** by each disciplines.

In the perspective of a **lean approach**, these procedures are manly focused on:

- Item Tag quality in terms of correctness and consistency;
- A minimum required set of data extracted from the CFIHOS standard.



Neutral and flexible solution, adaptable and scalable according to owner's requirements.



Building

DB

Civil

Data Collection

AVEVA Authoring Tools

AVEVA™ Engineering for Equipment Data (company standard)

- Data Centralization;
- Data Ownership;
- Data Standardization;
- Data Quality at source.

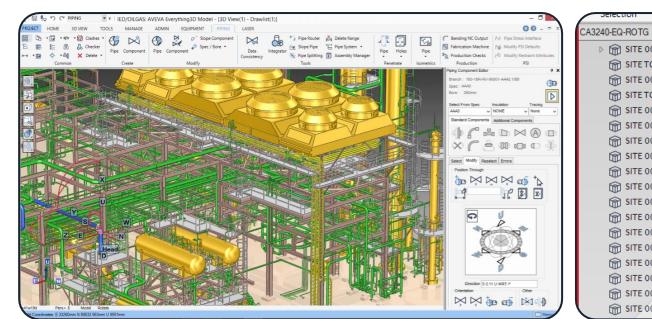




Data Collection AVEVA Authoring Tools

Other examples:

- AVEVA[™] E3D Design (based on project requirements);
- AVEVA[™] Electrical (company standard).





Selection Create	Would
CA3240-EQ-ROTG	<u> </u>
SITE 001-3-CA3240-VE	
SITE TCM-001-3-CA3252-VE2-DESI	Model Explore
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SITE 001-3-CA3602-VE	×
🗑 SITE 001-3-CA3603-VE	
SITE 001-3-CA3691-VE	
🗑 SITE 001-3-CA3692-VE	
🗑 SITE 001-3-CA3693-VE	
🗑 SITE 001-3-CA3699-VE	
🗑 SITE 001-4-CA4690-VE	
🗑 SITE 001-4-CA4691-VE	
SITE 001-4-CA4692-VE	
SITE 001-4-CA4694-VE	
SITE 001-4-CA4693-VE	
SITE 001-5-CA5690-VE	
SITE 001-4-CA4695-VE	

Data Governance

AVEVA[™] Information Standards Manager for Data Standardization (company standard)

Browse		THE MOTOR +	i.								
• # # 0 * * *	Fur	ctional Clas	ss: ELECT	TRIC MOTO	R					U	E
	÷						Class Id	Class Name	-	-	Attribute Name
AGGED ITEM BURNER FLAME (C) BURNER FLAME (C) BURNER FLAME (C) BURNER FLAME (C) BURNER FLAME (C)	Details	Permissible	Attributes 3	Sub Classee	axonarry Occurrices	Extensions	FC-30001093	EXTRUDER	F -0	0000326	driver type
							FC-30001093	EXTRUDER	F -O	0002289	type of working body
	1d			Name			FC-30000339	FAN	F -0	0000702	molecular weight at normal operating conditions
+ BTRLOW-ENERGY S	101	1		ELECT	RIC MOTOR		FC-30000339	FAN	F -0	0000751	normal operating inlet pressure
+ B"FLOW - VEWING D + B"FLOW QUANTITY IT	Desc	notique					FC-30000339	FAN	F -0	0000763	normal operating inlet temperature
+ R POSITION / DIMENSI	Gor	mon attributes	for all Function	orial articlacts			FC-30000339	FAN	F -0	0001693	normal operating inlet volume flow rate
+ Brswitch-GEAR/Dist							FC-30000339	FAN	F -0	0000767	normal operating mass flow rate
+ ACCUMULATOR + MACOUSTIC ENCLOS							FC-30000339	FAN	F -0	0000770	normal operating outlet pressure
+ BADOUSTIC HOOD							FC-30000339	FAN	F -0	0000776	normal operating outlet temperature
+ BACTWATOR	1200	892			ming Templale		FC-30000339	FAN	F -0	0001694	normal operating outlet volume flow rate
+ 図ADDRESSABLE DEV + 編 ADJUSTADLE PIPE S	Exter	nds		Naming			FC-30000339	FAN	F -0	0000777	normal operating power consumption
+ AGITATOR		160020.000		IN POINT	and done in the		FC-30000339	FAN	F -0	0000785	normal operating volume flow rate
+ BAR BOTTLE		Abstract Co	Concept	Life Cycle	Cycle Type		FC-30000339	FAN	F -0	0001643	driver equipment
+ BAR COMPRESSOR + BAR CONDITIONING U	Abst						FC-30000339	FAN	F -0	0000326	driver type
+ MAR COOLED HEAT E			Functional		+		FC-30000896	PUMP	F -0	0000642	lower limit operating inlet pressure
* BLAR DISTRIPUTION H							FC-30000896	PUMP	F -0	0000649	lower limit operating outlet pressure
							FC-30000896	PUMP	F -0	0000655	lower limit operating volume flow rate
	Obsc	olete	Sort Order	Aspect			FC-30000896	PUMP	F -0	0000712	net positive suction head available at normal operat
+ IRAR MOTOR						+	FC-30000896	PUMP	F -0	0000738	normal operating dynamic viscosity
+ 潮 AIR RECEIVER				_			FC-30000896	PUMP	F -0	0000751	normal operating inlet pressure
							FC-30000896	PUMP	F -0	0000763	normal operating inlet temperature
							FC-30000896	PUMP	F0	0000764	normal operating liquid density
							FC-30000896	PUMP	F -0	0000767	normal operating mass flow rate
							FC-30000896	PUMP	A-0	0000770	normal operating outlet pressure



Collect

Govern

Validate

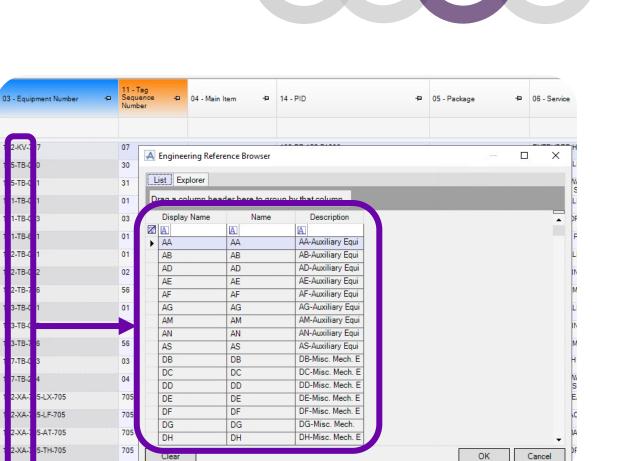
Share

Data Quality

AVEVA[™] Engineering

AVEVA™ E3D Design

- Custom Rule for Object Tag validation;
- Check on Property Data Type;
- Custom PickList according to the data model.



705

5-JS-705

Collect

Govern

Validate

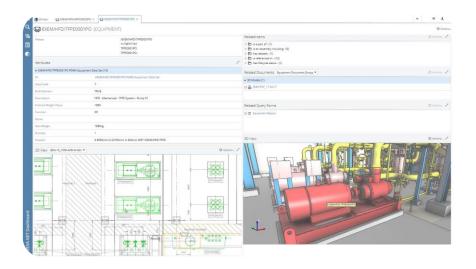
Share

COMPP

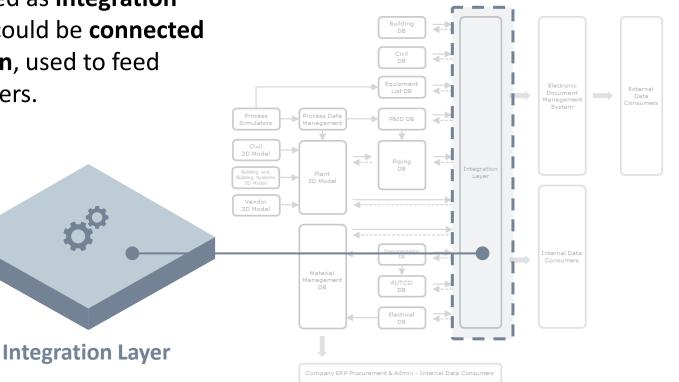
Data Sharing

AVEVA[™] Asset Information Management

AVEVA[™] Asset Information Management is used as **integration layer** in case is required by Owner. Anyhow it could be **connected** to Tecnimont's **proprietary integration solution**, used to feed internal and, eventually, external data consumers.









Data Sharing AVEVA[™] Engineering

- Custom View for Data Sharing:
- Custom P

	0	MM! (MACOS) XLSX extraction						
ugin In for Auton	natic Data Export.	EqList Grids Explorer			•			
				Entity Code	Δ 🕈	Entity Description	 Mercheological Group (Type Of God) 	1
		V 🌑 Grids		3				
		🗸 📴 01 Equipment List		1				
		🕞 a - Item Index		125-DH-301		HOIST DEBUTANIZER REBOILER		
		📮 b - Equipment List		125-DH-302		125-HE-316		
		4		125-DH-303		HOIST DEOCTANIZER REBOILER		
Project Home Manage View A	VEVA NET Drawings TCM Ximp-gen	> 📴 02 Work Requisition		125-HA-305		DEETHANIZER FEED AIR COOLER	EAB010	
		다. 03 Electrical Lists		125-HA-317		DEOCTANIZER OVERHEAD AIR CONDENSER	EAB010	
q List XLSX extraction		C 04 PBS		125-HA-403		REGENERANT AIR COOLER	EAB010	
IM! (MACOS) XLSX extraction		v □ 05 MileMate!		125-HD-405		HIGH PRESSURE STEAM DESUPERHEATER	ECA030	
IN (MACOS) AESA EXTRETION				125-HD-406		LOW PRESSURE STEAM DESUPERHEATER	ECA030	
		□ Interface		125-HD-407		MEDIUM PRESSURE STEAM DESUPERHEATER	ECA030	
EaList		🕞 Material Group Decode Tab	e .	125-HE-001		LP STEAM CONDENSER	EAA020	
				125-HE-003		HP FLARE KOD LIQUID COOLER		
rids Explorer 4	Entity Code △ + Entity Description	~~ <u>~</u>		125-HE-101		WASHING OIL HEATER	EAE020	
🗸 🌑 Grids		CP 07 Additional Lists		125-HE-102		CATALYST CONDITIONING WATER HEATER	EAA020	
-		CT_ 08 SPF		125-HE-201A		PUMPAROUND COOLERS	EAA020	
🗸 🕞 01 Equipment List	1			125-HE-201B		PUMPAROUND COOLERS	EAA020	
📴 a - Item Index	125-DH-301 HOIST DEBUTANIZ	FRF		125-HE-201C		PUMPAROUND COOLERS	EAA020	
다. b - Equipment List	125-DH-302 125-HE-316			125-HE-201D		PUMPAROUND COOLERS	EAA020	
	125-DH-303 HOIST DEOCTANIZ			125-HE-202A		COOLING CYCLOHEXANE CONDENSERS	EAA020	
> La 02 Work Requisition	125-HA-305 DEETHANIZER FEE			125-HE-202B		COOLING CYCLOHEXANE CONDENSERS	EAA020	
C 03 Electrical Lists	125-HA-303 DECETHAMIZER OV			125-HE-301		HP FEED EFFLUENT EXCHANGER	EAA020	
	125-HA-403 REGENERANT AIR			125-HE-302		HP VAPORIZER	EAA020	
-F6 041 02	125-HD-405 HIGH PRESSURE S			125-HE-303A		MP VAPORIZER	EAA020	
✓ □ 05 MileMate!	125-HD-406 LOW PRESSURE S			125-HE-303B		MP VAPORIZER	EAA020	
	MEDIUM PRESSURES			125-HE-303C		MP VAPORIZER	EAA020	
				125-HE-304		THIN FILM EVAPORATOR	PQA030	
🔤 Material Group Decode Table	125-HE-001 LP STEAM CONDE			125-HE-304-NA-101		STRAINERS	PQA030	
				THE DOA NA HA		PTDAINED?	00 4000	_

AVEVA NET

Drawings

View

Manage

roject

Home

Eq List XLSX extraction

TCM Ximp-gen

Benefits

- Improved Data Quality: significant increase in data accuracy, reducing errors and discrepancies by 15%.
- **Cost Savings**: By optimizing data management processes, the project achieves a manhours cost savings of 10%;
- More efficient final handover: By adopting an information management approach from the beginning and during daily work, project achieves a manhours cost savings of 20%;
- **Project Monitoring and Control**: decrease in project deviations, better risk management, and timely mitigation of issues;
- Improved Decision-Making;
- Scalability and Reusability: reduction in setup and configuration time for subsequent projects;
- Customer Satisfaction.



TECNIMONT

ENERGY, OIL & GAS | ITALY

Tecnimont achieves a manhours cost savings of 10% optimizing data management processes

Challenge

- Streamlining Data Integration;
- Ensuring Data Standardization, Data Accuracy and Consistency;
- Enhancing Project Efficiency and Productivity;
- Facilitating Long-Term Information Lifecycle Management.

Solution

• Deployed Information Management lean processes supported by AVEVA Product.

Results

- Improved Data Quality: The implementation of information management lean process and CFIHOS standard results in a significant increase in data accuracy, reducing errors and discrepancies by 15%;
- Cost Savings: By optimizing data management processes, the project achieves a manhours cost savings of 5% through reduced manual data entry, improved data quality, and more efficient final handover.



"Information is only as reliable as the people who are receiving it."

JULIA KOLLER, A LEARNING SOLUTIONS LEAD DEVELOPER



Questions?

Please wait for the microphone. State your name and company.



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AVEVA is a world leader in industrial software, providing engineering and operational solutions across multiple industries, including oil and gas, chemical, pharmaceutical, power and utilities, marine, renewables, and food and beverage. Our agnostic and open architecture helps organizations design, build, operate, maintain and optimize the complete lifecycle of complex industrial assets, from production plants and offshore platforms to manufactured consumer goods.

Over 20,000 enterprises in over 100 countries rely on AVEVA to help them deliver life's essentials: safe and reliable energy, food, medicines, infrastructure and more. By connecting people with trusted information and AI-enriched insights, AVEVA enables teams to engineer efficiently and optimize operations, driving growth and sustainability.

Named as one of the world's most innovative companies, AVEVA supports customers with open solutions and the expertise of more than 6,400 employees, 5,000 partners and 5,700 certified developers. The company is headquartered in Cambridge, UK.

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